

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
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Phone: 541-766-0252

**HOPE Meeting Agenda**  
**January 25, 2023 from 4-6 PM**  
Meeting location: virtual or phone

Join on your computer or mobile app: [Click here to join the meeting](#)

Meeting ID: 286 479 023 593    Passcode: 7QXFdu

Or call in (audio only) [+1 412-664-5196,698575650#](#)

Phone Conference ID: 698 575 650#

**AGENDA**

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve December 2022 meeting minutes .....4:10pm
- IV. HOPE Board Membership Update .....4:15pm
- V. Co-Chair Election .....4:20pm
- VI. HOPE Board’s role in HB 4123 Pilot for Coordinated Homeless Response.....4:25pm  
Guests: staff from Benton County, City of Corvallis, and Community Services Consortium
- VII. Education and Community Engagement .....5:30pm
  - a. Executive Orders from Governor Kotek on Homelessness
  - b. Continuum of Care Update
  - c. Governor Kotek’s roundtable discussions on homelessness by region
- VIII. Next Steps .....5:55pm

\*Public Comment: to make a public comment, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat. Comments are made in the order that people “raise their hand” or submit a chat. For people calling in from a phone line, there will be an opportunity for comment for people on the phone.



# HOPE Advisory Board

January 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

1/25/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic.
    - Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

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# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

Consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)

# Vote on December 2022 minutes, roll call

Catherine Biscoe

Karyle Butcher

Alice Carter

Ricardo Contreras

Bryan Cotter

Cade DeLoach

Anita Earl

Joel Goodwin

Ari Grossman-Naples

Barbara Hanley

Melissa Isavoran

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)

Charles Maughan\* (Corvallis Mayor)

Pegge McGuire\* (CSC Director)

Andrea Myhre

Chanale Propst

Nancy Wyse\* (County Commissioner)

\*Executive Committee Members

# HOPE Board's role in HB 4123 Pilot: Coordinated Homeless Response

## Benton County:

Suzanne Hoffman, Health Department Director

Rebecca Taylor, Project Manager

Libbi Loseke Winter, Grant Writer

## City of Corvallis:

Paul Bilotta, Community Development Director

Brigetta Olson, Housing Director

## Community Services Consortium:

Pegge McGuire, Executive Director

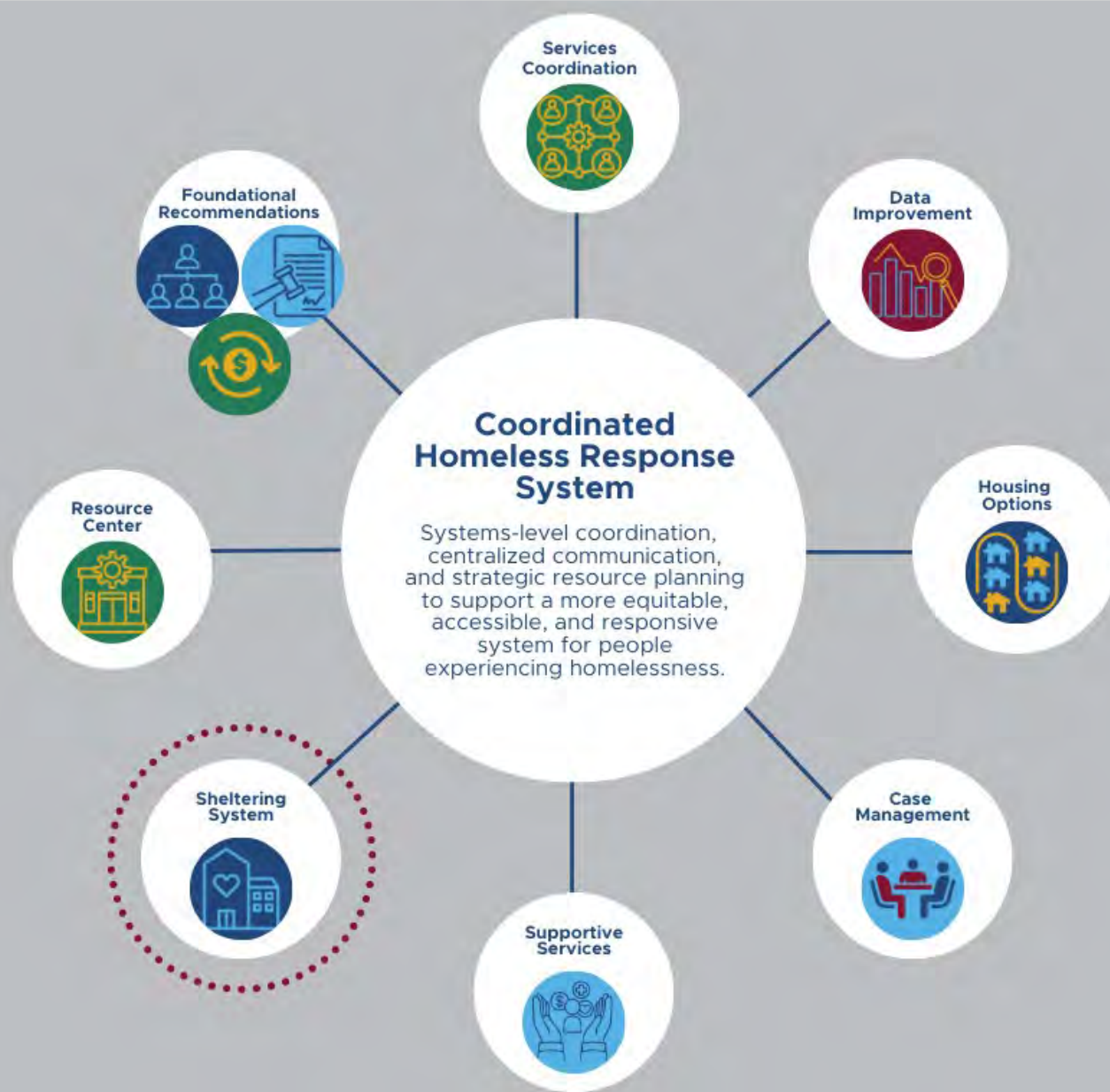
Kayla Armstrong, Deputy Director





# Goals for Today's Presentation and Discussion

- HB 4123 Pilot update
- Coordinated Response Office organization and functions
- Timeline
- HOPE Board role in strategic planning process and community engagement



# HB 4123 Pilot on Coordinated Homeless Response

## Pilot Components:

- 2 Year pilot funding for 8 counties statewide
- Coordinated response office for housing needs and homelessness prevention.
- Point of contact and communication.
- Develop 5 year Strategic Plan that includes:
  - Sustainable funding ideas to leverage existing resources
  - Incorporate best practices
  - Eliminate racial disparities
  - Pathways to housing
- Execute agreement between county and other interested jurisdictions

## What's happening now?

- Outreach and engagement with providers, stakeholders, and small cities.
- Developing the Roles/Functions of an office
- MOU completed with City of Corvallis and Community Services Consortium (CSC) that includes commitment to collaborate as part of a coordinated office.
- Executing the functions of the office with ongoing work.

# Requirements of the legislation:

- Coordinated Homeless Response Office - functions and workload: 5 Year Strategic Plan with specific components
- Governing body for the City/County/CSC Coordinated Office operations and staff. (Intergovernmental Council that includes city and county leadership)
- Community Engagement Body: HOPE Advisory Board

# Examples of Coordinated Office Role

- Projects that Illustrate the functions and the work of the Coordinated Office.
- Also serves as a community progress update.



# Coordinated entry (CE)

- Prioritizing our most vulnerable for housing with data-informed decisions and human centered case conferencing.
- CE improvements are an example of a system-level improvement.
- The Coordinated Office's role: support system improvements in our community with the purpose to better match more individuals with housing, prevent duplication of efforts across providers, best use our housing resources and funding to help our most vulnerable folks.

## **Sustainable funding, grant writing, coordination across system to leverage funding:**

- Identify and vet relevant funding opportunities for the County, Coordinated Office, and service providers that align with HOPE Recommendations:
  - Creating and continue to build database of funding opportunities for County, Coordinated Office, and service providers.
  - Develop strategies and models for sustainable funding (part of the Strategic Plan for the Coordinated Office).
  - Create ready-made models of funding that providers can use.
- Collaborate and coordinate with internal and external partners on funding opportunities.

# Central Point of Communications for Outreach, Engagement, & Education

Kailee Olson

Communications  
Coordinator

Benton County Health  
Department

- Ongoing communications/campaigns
- Coordination with internal and partners' communications staff
- Support of Coordinated Office Communications
- Support of Health Department Communications
- Building capacity for sustainable communications





# Central Point of Communications

<https://www.co.benton.or.us/health/page/hope-recommendations-community-progress>

[Subscribe to the HOPE News & Updates email list here:](#)

<https://www.co.benton.or.us/health/page/housing-and-homelessness>



# HOPE Board Role

- How the HOPE Exec Committee serves a unique and separate role from the Intergovernmental Council
- Community Engagement & Feedback on the Strategic Plan
  - Timeline:
    - March 1<sup>st</sup> Draft Outline that will inform the content
    - May 1<sup>st</sup> Draft Content

# Distinct Roles for Different Purposes

## HOPE Exec Committee

- Liaison between the HOPE Board and the two elected bodies BOC and CC for updates and guidance on agenda setting for the HOPE Board.
- Agenda setting guides the work for the board: what is researched, topics to educate the community, communications, policies that are recommended to the elected bodies.

## Intergovernmental Council

- Operational decisions and staff work direction.
- Coordination between city, county, and CSC management to operationalize policies.

(Examples of different roles)

# HOPE Board Role in Strategic Planning Process

- Community Engagement & Feedback on the Strategic Plan
  - Timeline:
    - March 1<sup>st</sup> Draft Outline that will inform the content
    - May 1st Draft Content
- Analyze and give feedback on the plan.

# HOPE Board Role in Strategic Planning Process

- Effectively communicating our local plan and ongoing needs.
  - To the state legislature – did that make sense, will it make sense to a state committee member?
  - How it might be received by our community, how to make it more digestible or understandable?
- What did we miss or what might make more sense? Suggestions to improve it, organize it.
- Vet the plan to make sure we are building on the HOPE recs and adding value for our implementation efforts.
- Flexible enough to respond to changing landscape and resources?

# Questions and Discussion

- About the Office
- Pilot
- HOPE Board Role
- Other?

# Next steps...

## Upcoming HOPE Meeting: March 22, 2023

- City and County staff will attend to hear feedback from the HOPE Board on the Strategic Plan Draft Outline for HB 4123.

## Coordinated Response Office working on:

- HB 4123 Pilot requirements, structure, and projects for a coordinated response to homelessness solutions. Rural outreach and engagement.
- Improving coordinated entry by implementing ROCKit action items for coordinated entry training and case conferencing.
- Coordinating and supporting community partner projects.



**Benton  
County**





# Benton County Coordinated Homeless Response Office

## Background

The number of individuals experiencing homelessness in Benton County has increased dramatically (more than 95%) since 2015. Benton County has one of the highest rates of income inequality in Oregon. Forty percent of all renters pay more than half of their income on rent; this number rises to 83% of extremely low-income individuals. For every 100 families in Benton County with extremely low income, only 14 affordable rental units are available. Benton County recognizes that unified leadership along with local, regional, and holistic collaboration are essential components of a solution based homeless response system with successful outcomes.

## HB 4123: Coordinated Homeless Response System Pilot

Building upon the work of the Home, Opportunity, Planning and Equity Advisory Board to strengthen local and regional partnerships among stakeholders, provide unified leadership in a collaborative response to address issues surrounding housing and homelessness, Benton County pursued funding through House Bill 4123 (2022) and was awarded \$1 million, to establish a pilot homeless response office, along with 7 other pilot communities in Oregon. These pilots are intended to support existing work in the pilot communities by:

- Centralizing communication, policy development and overarching coordination for improved efficiency and accountability through the formation of a joint office among member governments/agencies.
- Identifying opportunities to leverage existing funding and resources for effective implementation of homeless intervention strategies.
- Improve existing system(s) to provide more equitable access to residents experiencing homelessness.

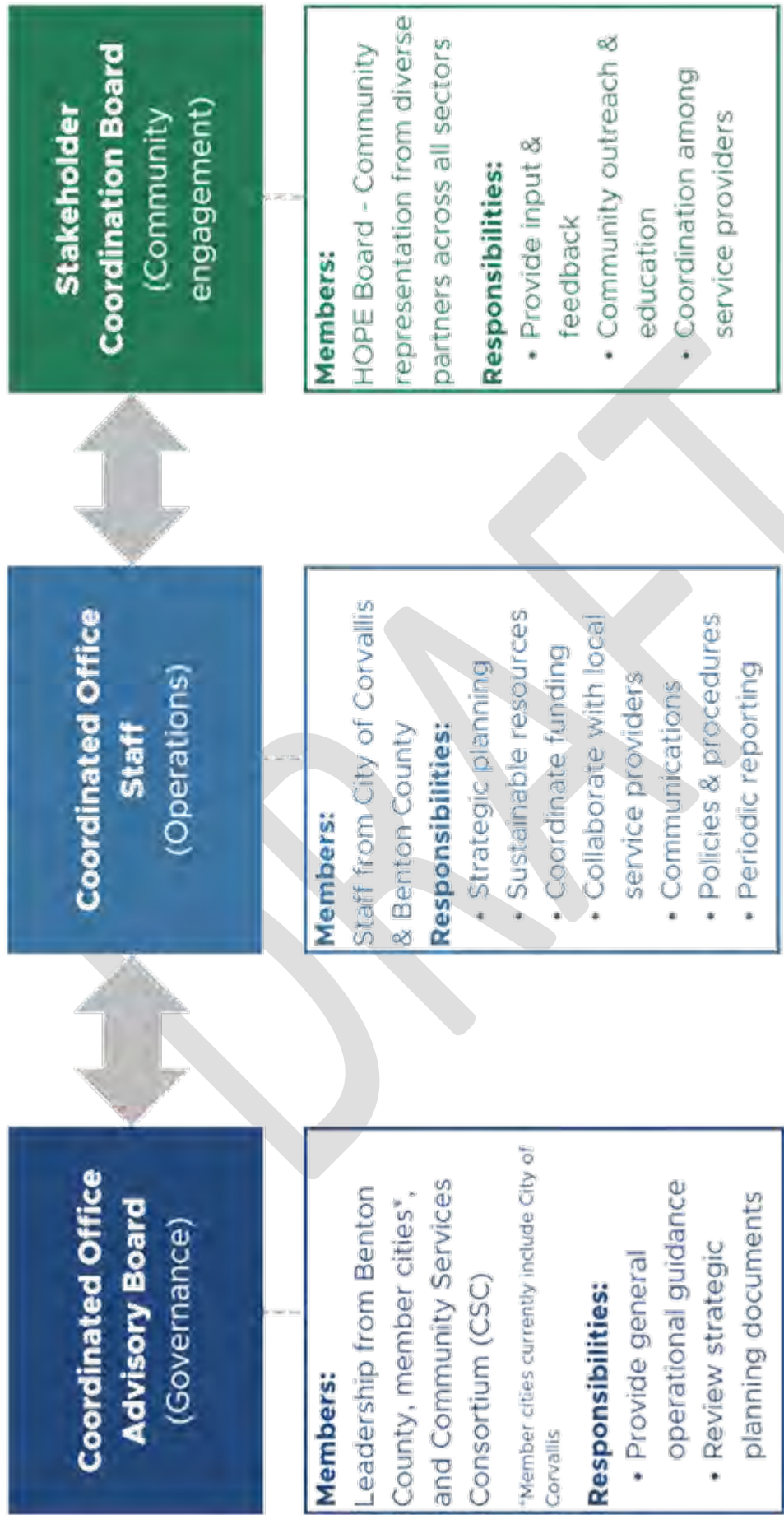
Pilot communities must meet minimum standards by specific deadlines. Minimum standards include:

- Prepare and sign an MOU with partnering agencies for the formation and management of a coordinated homeless response office.
- Develop a 5-year strategic plan that coordinates community partners and existing efforts in homeless response and prevention

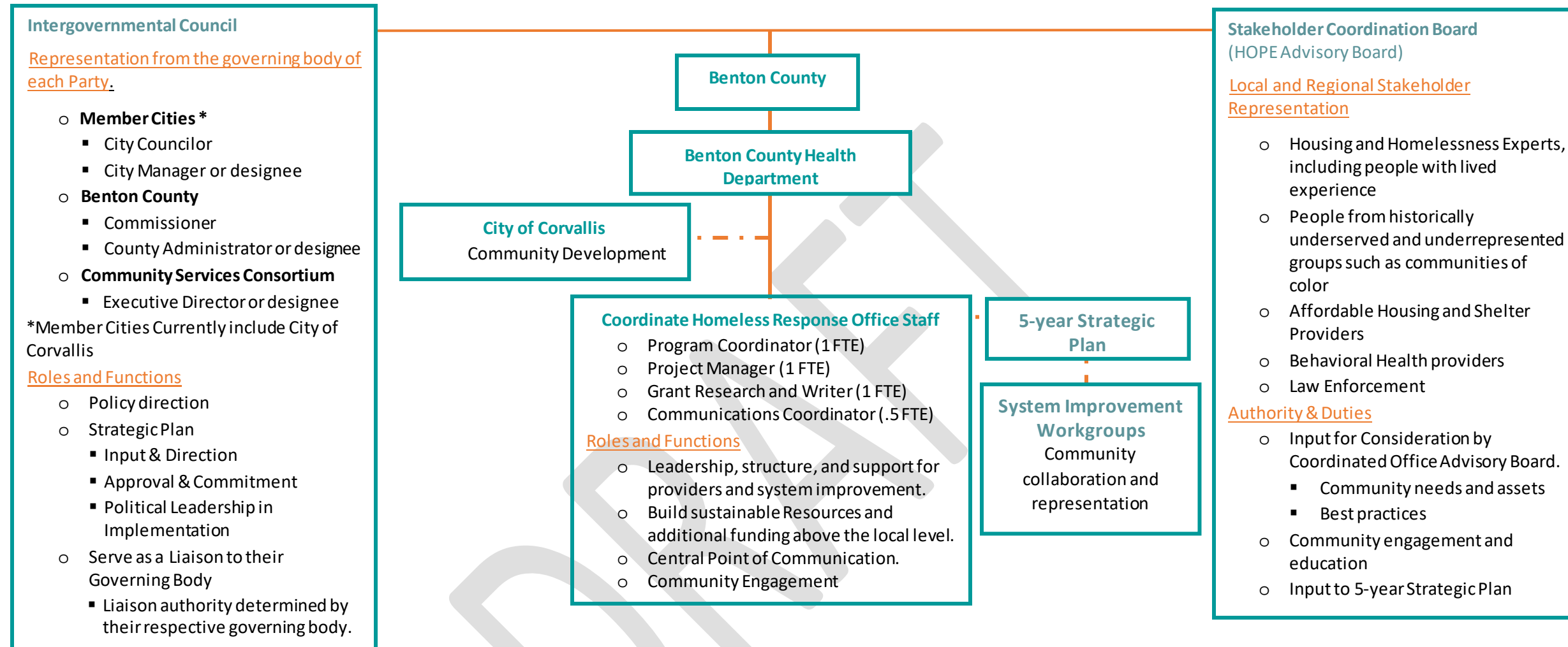
On September 30, 2022, Benton County, the City of Corvallis and Community Services Consortium entered into a Memorandum of Understanding (MOU), pursuant to HB 4123. Initial outreach to the city managers of Adair Village, Monroe, and Philomath was conducted between July 2022 and December 2022, to identify opportunities for coordination and potential formal membership into the pilot (i.e. advisory board representation) through inclusion in the MOU. At the request of the smaller cities further engagement and outreach is scheduled for 2023, to continue education and discussions on coordination and partnership.

The HOPE Advisory Board has worked since December 2019 to research, collect data, engage the community, and create 12 policy recommendations regarding housing and homelessness for the City of Corvallis and Benton County. The Coordinated Office provides the structure and resources to operationalize these policy recommendations with added staff capacity focused on policy implementation and a 5-year strategic plan.

# Coordinated Office Structure



# Coordinated Homeless Response System Framework and Office Structure





**Home, Opportunity, Planning, and Equity (HOPE)  
Advisory Board Meeting  
Approved Minutes  
January 25, 2023 from 4 pm to 6 pm  
ZOOM Meeting**



**Members Present:** Catherine Biscoe; Karyle Butcher; Alice Carter; Ricardo Contreras; Bryan Cotter; Caden DeLoach; Anita Earl; Joel Goodwin; Ari Grossman-Naples; Barbara Hanley; Melissa Isavoran; Briae Lewis\* (Corvallis City Councilor); Cindee Lolik\* (Business Associate); Charles Maughan\* (Corvallis Mayor); Pegge McGuire\* (CSC Director); Andrea Myhre; Chanale Propst; Nancy Wyse\* (Chair of Board of Commissioners).

**Excused:**

**Absent:**

**Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); Suzanne Hoffman, Health Department Director; Kailee Olson, Health Department Communications Coordinator; Paul Bilotta; Community Development Director with City of Corvallis.

**Guests:**

\*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of culture of agreements, such as inclusivity, kindness, and respect.
- II. **Public Comments (limited to 2-3 minutes).** No Comments.
- III. **Approval of Minutes: MOTION** made by Joel Goodwin to approve the December 2022 Minutes; **Seconded** by Bryan Cotter; All in favor; **MOTION** passed. Abstained: Karyle Butcher; Caden DeLoach; Cindee Lolik; Andrea Myhre; Chanale Propst.
- IV. **HOPE Board Membership Update: (Charles Maughan):** Welcome to the first HOPE meeting of 2023. Maughan has been on HOPE since it was created. Previous appointee from City Council was Jan Napack. Briae Lewis now serves as the Ward 2 City Councilor, and she wishes to stay on the HOPE Board. Briae is the City Council’s appointee to the HOPE Executive Committee. Jan Napack is appointed to the Metropolitan Planning organization. Jan commented: “I have been blessed to be part of HOPE. It has been a great privilege to serve with insightful, dedicated individuals.”

Currently, there are two open chair positions and three openings on the HOPE Advisory Committee. Mayor Maughan encouraged members to bring their perspectives and spread the word about the HOPE Board positions. “Thank you all and let’s move forward together.” Pegge McGuire introduced Kayla Armstrong, new CSC Deputy Director who previously worked at the Cascade West Council of Governments (COG); she underwent the onboarding process at CSC. Kayla Armstrong started in case management and worked in adult protective services as a program supervisor. Kayla commented: “Very excited to work with all of you in this new role with Pegge.”

## V. Co-Chair Election

- Catherine Biscoe expressed appreciation for all HOPE has done. She has been with this group since the beginning and witnessed the changes over time. Catherine is excited about the initiatives and programs HOPE supports. Her background includes serving on Philomath Board of Directors and Gleaners Program. She continues to be a voice for Philomath and rural county experiences to the Corvallis and Benton County government. Catherine said a silver lining in the pandemic was bringing food and homeless service providers together to a whole new level. She had the opportunity to serve on Philomath City Council last 2 years and worked on policy, legislation, and other issues working with HOPE advisory board recommendations. Want to throw hat in the ring to serve as a HOPE co-chair.
- **MOTION** was made by Nancy Wyse to approve Catherine Biscoe to serve as HOPE's co-chair; Briae Lewis seconded; **MOTION** passed.

## VI. HOPE Board's Role in HB 4123 Pilot: Coordinated Homeless Response (Nancy Wyse, Board of Commissioners, introduced county and city staff: Suzanne Hoffman, Health Department Director; Rebecca Taylor, Project Manager; Kailee Olson, Health Department Communications; Libbi Loseke, Grant Writer. City of Corvallis: Paul Bilotta, Community Development Director; Brigetta Olson, Housing Director. Community Services Consortium: Pegge McGuire, Executive Director; Kayla Armstrong, Deputy Director)

- HOPE Board will meet every other month for the first half of 2023 (January, March, May).
- Opportunity to better fund efforts; pilot provides framework and support from the State.
- Rebecca Taylor is project manager.

### Pilot Components:

- 2-Year pilot funding for 8 counties statewide
- Coordinated response office for housing needs and homelessness prevention.
- Point of contact and communication.
- Develop 5-year Strategic Plan that includes:
  - Sustainable funding ideas to leverage existing resources
  - Incorporate best practices
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  - Pathways to housing
- Execute agreement between county and other interested jurisdictions

### What's Happening Now?

- Outreach and engagement with providers, stakeholders, and small cities.
- Developing the Roles/Functions of an office
- MOU completed with City of Corvallis and Community Services Consortium (CSC) that includes commitment to collaborate as part of a coordinated office.
- Executing the functions of the office with ongoing work.

### Requirements of the Legislation:

- Coordinated Homeless Response Office - functions and workload: 5 Year Strategic Plan with specific components
- Governing body for the City/County/CSC Coordinated Office operations and staff. (Intergovernmental Council that includes city and county leadership)
- Community Engagement Body: HOPE Advisory Board

### **Examples of Coordinated Office Work**

- Projects that illustrate the functions and the work of the Coordinated Office.
- Also serves as a community progress update.

### **Coordinated Entry (CE):**

- Prioritizing our most vulnerable for housing with data-informed decisions and human centered case conferencing.
- CE improvements are an example of a system-level improvement.
- The Coordinated Office's role: support system improvements in our community with the purpose to better match more individuals with housing, prevent duplication of efforts across providers, best use our housing resources and funding to help our most vulnerable folks.

### **Sustainable funding, grant writing, coordination across system to leverage funding: Libby Winter, Grant Writer and Researcher.**

- Identify and vet relevant funding opportunities for the County, Coordinated Office, and service providers that align with HOPE Recommendations:
  - Creating and continue to build database of funding opportunities for County, Coordinated Office, and service providers.
  - Develop strategies and models for sustainable funding (part of the Strategic Plan for the Coordinated Office).
  - Create ready-made models of funding that providers can use.
- Collaborate and coordinate with internal and external partners on funding opportunities.

### **DISCUSSION/COMMENTS:**

- **Coordinated Homeless Response System Framework and Office Structure:** (Suzanne Hoffman): Biggest step forward was hiring Rebecca Taylor as project manager, who plays a critical role in helping us understand the requirements of the bill. She helped create the structure and team. It is a structure under construction with flexibility based on evolution, community needs, and funding opportunities. Key among HOPE recommendations is to have capacity to build foundation for system change—working hard to reflect that here while mindful of the legislation requirements. Important note: It is a county-wide coordinated effort with plans to reach out to other cities as well.
- Paul Bilotta: Re-emphasize 4123 assumes a community has done nothing; so our work in HOPE puts us far ahead. A lot of city/county cooperation comes out of the Emergency Operations Center (EOC) (even though shut down now), but the homeless work never stopped. How to build on what we've done. Like to get more people on board and expand. Not micro-manage and no term limits. It will be up to member organizations on who to put in and what authority to have--want this to be inclusive; non-binding memorandums of understanding. 5-year strategic plan; how to balance urgent with longer term value; plan will help us have that community conversation.
- Pegge McGuire: Dina has driven this process across agenda and communities and pioneered this; put HMIS/service point (name of system); evaluates people's vulnerabilities. From list, we can put together case processing. Convene groups for wrap around services; what are the clients' needs and how to provide supports.
- Dina Eldridge: Case conferencing will be more comprehensive, informed, client centered way; new projects in pipeline; resources today to use to make this successful; excited to make progress.
- Julie: Coordinated entry is part of HOPE recommendations and from members

experienced with homelessness. Give credit for collaboration to our many community partners. Rebecca to move forward and to support Dina with collaboration/organization; system support for coordinated entry and office staff.

- Pegge: coordinated entry is not a waiting list—identify individuals by name and what their needs are and support their needs.
- Question: Karyle Butcher: Linn Benton Housing Authority connected too? Julie: yes, Donna and Jennifer involved in conversations; planning and strong link with CSC.
- Examples scheduling, coordinating; internally we work with BC Behavioral Health for secure residential treatment facility; shout out to Damien Sands; work with external projects project turnkey 2.0; Andrea Myhre shout out; facilitate meetings and letters; help with grant applications.
- Brigetta Olson: Work with affordable developers (in chat about new development underway) 174 units under construction. Help identify resources and leverage federal and state resources.
- One stop shop navigation / resource center: (Julie Arena): share space and serve people so clients don't have to go to several places to get needs met. Corvallis Daytime Drop-in Center interested in bigger space, so United Way convened providers; keep momentum moving forward; so, concept of Navigation Center encompasses HOPE Recommendations.
- Libbi: My role helping to work on funding sources; grants; government sources at state and federal level; work with city and county to identify sources of funding; preparing materials to Speaker Rayfield's office; work with nonprofit and government entity; blending funding sources; which entity most appropriate; working with Oregon Community Foundations and others to work with nonprofit. Connect drop-in center with external organizations like contractors and developers to see what's feasible. Working with South Benton Food Pantry with navigation center.
- Work with IHN CCO to map funding streams in homeless services so we don't duplicate and what is available.
- Open to discussions with providers and what their funding needs are.
- Suzanne Hoffman: County also hired a firm to identify state and federal sources around housing and homelessness; example, state level expert working with county able to have meeting with Allison and Sue talked through nuances govt/ nonprofit approach to make reality. Bond measure in May could be included as homeless services facilities; speaker Rayfield talking with Allison; familiar with lobbyist; could be effective partnership; Allison to meet with Speaker; person working with county; make sure we are doing everything to make navigation center a reality. Firm does an assessment to see if wise choice; look at priorities of feds for example; to go after funds most likely to get and administer effectively. Also, pushing for more project Turnkey funding throughout areas of the state. Asked lobbyist to advocate for more of that kind of funding. As we work thru strategic plan, work for sustainable funding plan.

**Central Point of Communications for Outreach, Engagement, and Education:** (Kailee Olson, Communications Coordinator). Website design; social media; newsletter; coordinating with PIO for county; work with service providers PIOs; design visuals for story telling; community progress report; press releases; half time goes to Health Department communications; show website on HOPE Advisory Board. New graphics and visuals under recommendations and progress: HOPE News - can subscribe. Also, launched HOPE Stories and amazing progress when we put housing first and support people in our continuum of care. Leverage resources to help everyone in need. Also highlighted on social media; Facebook page with HOPE related content. Also, highlight our

service providers info on social media sites. Facebook.com/Benton County

- <https://www.co.benton.or.us/health/page/hope-recommendations-community-progress>
- [Subscribe to the HOPE News & Updates email list here:](#)
- <https://www.co.benton.or.us/health/page/housing-and-homelessness>

### HOPE Board Role in Strategic Planning Process

- Community Engagement & Feedback on the Strategic Plan
  - Timeline:
    - March HOPE meeting: 1<sup>st</sup> Draft Outline that will inform the content
    - May HOPE meeting: 1st Draft Content
- Analyze and give feedback on the plan.
- Points of clarity: **intergovernmental council role**; hope to have more member cities

### QUESTIONS AND DISCUSSIONS: Office, Pilot, Role, Planning, etc.:

- Melissa: IHN perspective regional and broad; complicated; we have waiver that will allow for some housing benefit. Focus on temporary, 6-month rental assistance; we like to create a regional group that could come together and help define those benefits. OHA engaging us – for entire population. If you bring us a draft; nice to have something to work from—is there a point for us to connect along the way. Julie: HOPE board recommendations are the foundation for strategic plan. HOPE Board has been engaged into the content from the beginning. Pegge: CSC engaged in same work; could convene subset of partners to feed info to the larger group.
- Andrea: Structure to meet requirements of the program. Tension between govt and agency and providers and people on the street. Submitted letter to HOPE executive for a shelter and solution to camping issue (still posting people) .... if continue to be relevant to community, have to take action on some of these issues. Feel like we can step in and help with those issues—the day-to-day issues happening.
- Catherine Biscoe: Effort and staffing of HOPE Advisory board, exciting to expand the foundation we built and look to expand to rural areas and bring in more partners.
- Karyle Butcher: Concerned about levels/layers that could be functional or less so—hope we guard against that—is there any concern that we are creating a multi-layer organization versus a coordinated organization.
- Suzanne: a valid question: layers already exist and ways we operate that are represented here—this can bring more clarity of purpose and roles—and that is a good thing. This is new and under construction and we have to be mindful and not become a bottleneck or confusing. How we do this graphic is very flexible at the local level. So, we can be streamlined and diligent about
- Paul: Just having a single point of contact helps; pull people into the same spot and have some traffic control. Four years ago, a lot happening in a vacuum and gaps, and this will bring together.
- Ari: Executive board made decision to meet every other month—it would be helpful for those members to communicate to the group as whole before moving forward. Feels like that piece is missing.
- Pegge: we were talking about how much to accomplish with only limited staff—so we



could meet every other month to focus on the projects. It was a spur of the moment decision.

- Julie: from staff perspective, wanted to come back to you with an outline that is fleshed out to work on content.
- Andrea: We can do things without always having a structure; sometimes is horse driving cart or vice versa...maybe we could do something where having meeting every other month and be working on other projects.
- Paul: If you are going down South Third, the construction fencing is going up at the affordable housing project at Wake Robin/Goodnight. This is the largest of our affordable housing projects in the pipeline, so we're moving to the construction phase!

**VII. Educational Component and Community Engagement:** Pegge McGuire will speak on: a) Executive Orders from Governor Kotek on Homelessness; b) Continuum of Care Update; and c) Governor Kotek's roundtable discussions on homelessness by region.

- Pegge McGuire: Governor's Office transition team reached out for a round table discussion about housing and homelessness. Unfortunately, they decided that Linn, Benton, and Yamhill belonged together, but Lincoln belonged to the coastal group. I told them about Linn-Benton-Lincoln as a regional group. General themes emerged along with areas of priority. We put together items/themes, such as: non-competitive funding opportunities; real costs; flexibility in funding; get away from bi-annual cycles; make big blocks of funding instead; sustained funding; eviction prevention; local control and jurisdictional access to funds; Medicaid waiver; statewide zoning; behavioral health/assisted living/ drug treatment; ways to bundle funding for services; special, dedicated funding for youth homelessness issues.
- After hearing input from roundtables, Govt issued 3 executive orders declaring emergency in homelessness: 2302 and 2303 (deal with homelessness) and 2304 (mental health and substance issues).
- Homelessness in various counties; I told them when I was a little girl, my grandfather would say at times we were so poor we ate chicken shadow soup—where you just waved the chicken over the pot of boiling water; shadow was the flavor of the soup. And, that is what we got on Executive Order 2303: We got the shadow.
- Executive Order 2302 said we have at least 40 million of funding earmarked and more coming. Requirements can be waived in emergencies. Divided the two areas by continuum of care that have dedicated planning groups; have to register with HUD and this is area we serve; manage point in time count and coordinated entry process and submit an application for Hud funding.
- We belong to rural Oregon continuum of care (26 counties). All counties that were named (Multnomah, Jackson, Marion, Polk) are in Executive Order 2302; other counties not treated as serious in 2303.
- Looked at data (Dina pulled data) for coordinated entry, Linn County had 55 percent increase in homelessness (2017-2022); Lincoln had 72 percent increase; Benton County had 89 percent increase. Governor thought other counties had bigger increase.
- Pegge drafted a resolution: Lincoln County passed a resolution; and Linn County will write letter to Governor and Oregon Emergency Management and ask to be added to 2302 executive order.
- CSC/Pegge will lead effort to have Linn/Benton/Lincoln have a coordinated continuum of care. Have to register next year; this is a big deal; as more money from state targeted to

communities in 2302 executive order and the rest get shadow soup.

- Julie: Board of Commissioners in Benton County working on letter. We want to know what this order means. During covid with EOCs, staff pulled away from other work. BOC wants to know what opting into Executive Order means and have opportunity to join with the Linn, Lincoln, Benton continuum of care.

**VIII. Next Steps:**

- Upcoming HOPE Meeting: March 22, 2023
  - HOPE's ROLE In Strategic Planning Process: Meet every other month first half of 2023. Come back in March and present draft outline of strategic plan. In May come back with first draft of strategic plan; your role to analyze and give feedback of plan.
  - City and County staff will attend to hear feedback from the HOPE Board on the Strategic Plan Draft Outline for HB 4123.
- Coordinated Response Office working on:
  - HB 4123 Pilot requirements, structure, and projects for a coordinated response to homelessness solutions. Rural outreach and engagement.
  - Improving coordinated entry by implementing ROCKit action items for coordinated entry training and case conferencing.
  - Coordinating and supporting community partner projects.

**IX. Meeting was Adjourned at 6 pm.**

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252



# HOPE Meeting Agenda

**March 22, 2023 from 4-6 PM**

Meeting location: virtual or phone

Join on your computer or mobile app: [Click here to join the meeting](#)

Meeting ID: 286 479 023 593    Passcode: 7QXFdu

Or call in (audio only) [+1 412-664-5196,698575650#](#)

Phone Conference ID: 698 575 650#

## AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve January 2023 meeting minutes .....4:10pm
- IV. HOPE Board feedback on the Strategic Plan Draft Outline for HB 4123 Pilot .....4:15pm  
 Guests: Coordinated Homeless Response Office staff from Benton County, City of Corvallis,  
 and Community Services Consortium
- V. Community Progress Update .....5:15pm
- VI. Educational Component: Oregon Legislation on Housing & How to Track Current Bills....5:35pm
- VII. Next Steps .....5:55pm

\*Public Comment: to make a public comment, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat. Comments are made in the order that people “raise their hand” or submit a chat. For people calling in from a phone line, there will be an opportunity for comment for people on the phone.



# HOPE Advisory Board

March 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

3/22/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic.
    - Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

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- II. Public Comment (up to 10 minutes) .....4:00pm
- III. Roll call and approve January 2023 meeting minutes .....4:10pm
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- VI. Educational Component: OR Legislation & How to Track Bills.....5:35pm
- VIII. Next Steps .....5:55pm



# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

Consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)



# Vote on January 2022 minutes, roll call

Catherine Biscoe

Karyle Butcher

Alice Carter

Ricardo Contreras

Bryan Cotter

Cade DeLoach

Anita Earl

Joel Goodwin

Ari Grossman-Naples

Barbara Hanley

Melissa Isavoran

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)

Charles Maughan\* (Corvallis Mayor)

Pegge McGuire\* (CSC Director) –  
excused

Andrea Myhre

Chanale Propst

Nancy Wyse\* (County Commissioner)

\*Executive Committee Members

# Benton County Coordinated Homeless Response Office:

## Strategic Plan Community Engagement

HOPE Advisory Board meeting

3/22/2023



# Coordinated Office Staff



- April Holland, Interim County Health Director
- Rebecca Taylor, Project Manager
- Julie Arena, Program Coordinator

# Today's Goals:

## Understanding and Feedback



### Roles and functions of different entities:

- Inter-governmental Council (IGC)
- Elected Bodies (City Councils and County Board of Commissioners)
- HOPE Advisory Board
- Coordinated Response Office



### HOPE Policy Recommendations Foundation

Mission ➡ Values ➡ Policies ➡ Operations



### HB 4123 Coordinated Office Strategic Plan

- HOPE Policy Recommendations & HB 4123 priority areas
- Review a draft strategic plan outline
- Hear HOPE Board feedback

# Why?

Everyone in Benton County should have the opportunity to live in decent, safe, and affordable housing.

- HOPE Bylaws



The Coordinated Office creates a framework to provide **cross-sector operational coordination** to support *countywide efforts* and support cities and service providers with the ultimate goal to sustain housing in every community.

# Coordinated Response Structure



- Board of Commissioners
- City Council
- Community Services Consortium
- Government Operations



- Board of Commissioners
- City Council



HOPE Community Engagement Board

# Clarifying Roles



## Elected Bodies

- City Councils
- County Board of Commissioners

**Purpose:** continue to drive policy decisions, provide a representative liaison to the Inter-governmental council.

## Inter-governmental Council (IGC)

- 1 elected official from each member government serve as a liaison to their respective elected body.
- City Manager & County Administrator
- CSC Director or designee

**Purpose:** Operational coordination and staff-level collaboration. Determine when to elevate policy issue to elected bodies for decision-making.

# Clarifying Roles



## Community Engagement Body: *HOPE* Advisory Board

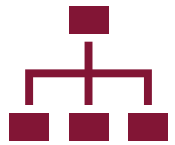
- Public engagement and community input forum for feedback and involvement from diverse cross section of communities
- Advise elected bodies on policies
- Elected Officials on HOPE Board communicate updates back to their elected bodies.

## Coordinated Homeless Response Office

- Staff level work on policy implementation
- Staff level coordination between county, cities, and CSC staff
- Coordination regionally and with community partners
- Provides updates to Inter-governmental Council



# Coordinated Homeless Response Office



- **Leadership, structure, and support** for providers and system improvements.



- Build **sustainable resources and additional funding** beyond the local level.



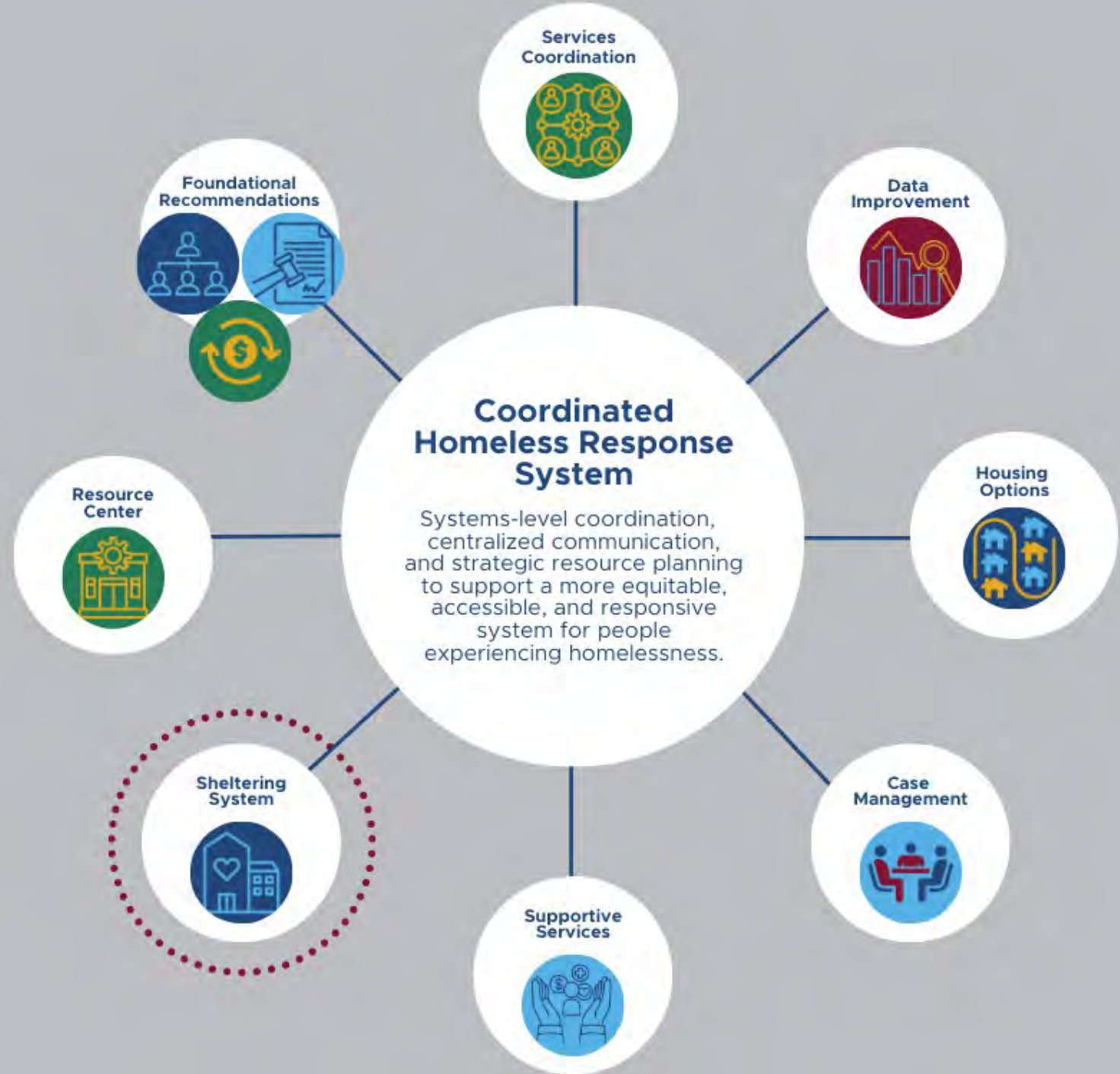
- Central point of **communication**.



- **Community engagement**.

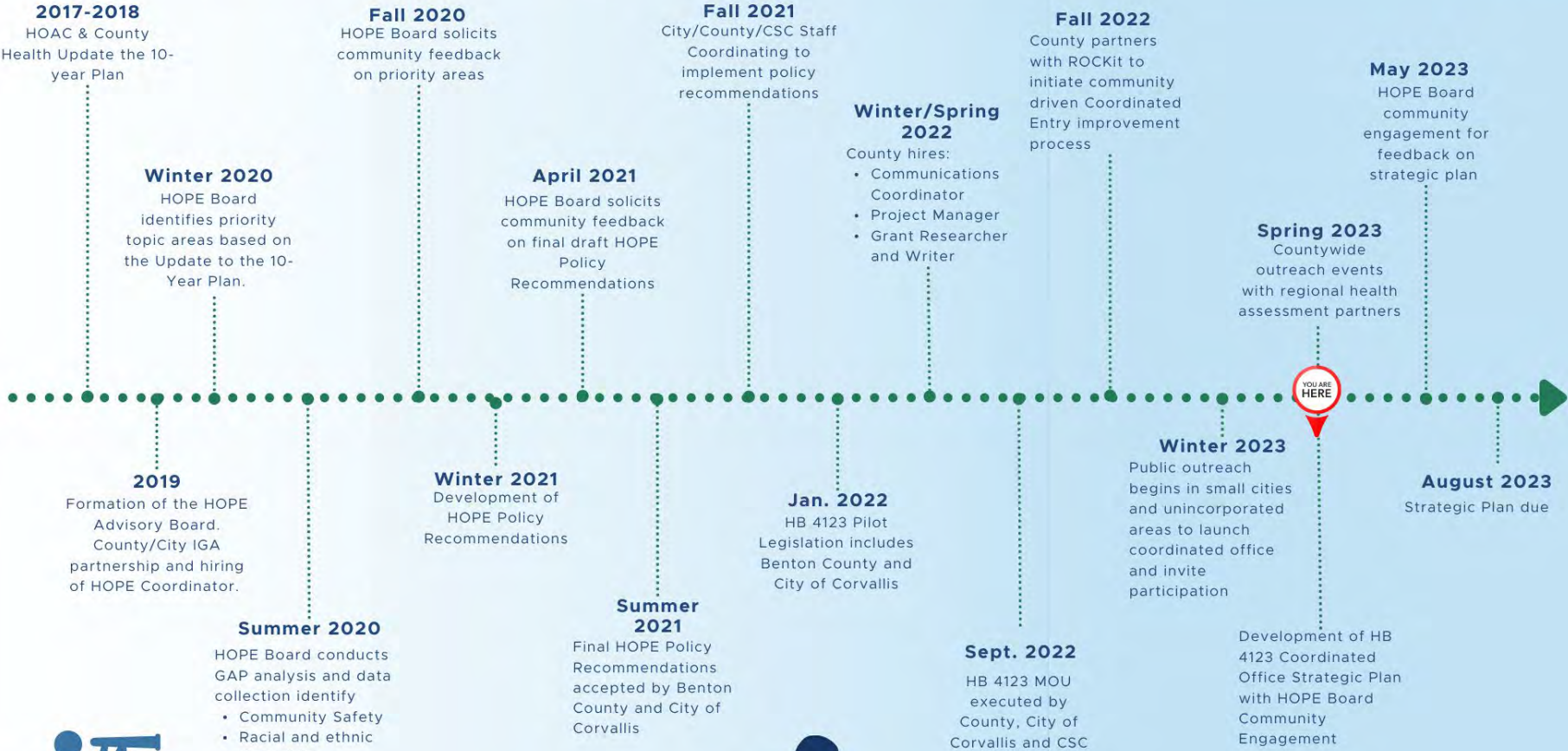
# HOPE Policy Recommendations

Benton County's foundation for HB 4123



# Community Progress Timeline

The Foundation for a Coordinated Homeless Response in Benton County, OR



## From Policy to Progress...

What are we hoping to achieve today with the HOPE Board?

### Strat Plan purposes:

- Goal 1: Strategic Plan communicates our local work to the State within the framework they are funding.
- Goal 2: Strategic Plan guides staff work to implement policy recommendations.
- Goal 3: Community Roadmap

### HOPE Feedback Purpose:

Help us effectively communicate our local work to the State and to Benton County communities.

# HOPE Values from Bylaws:

- Use data to drive assessments, prioritization and accountability.
- Take a comprehensive systems and multi-sector approach.
- Engage and involve the community, not just direct service providers.
- Prioritize vulnerable populations.
- Promote community safety for all.
- Promote racial and ethnic justice.

# HB 4123 strategic plan requirements:

- Sustainable funding for ongoing operations of coordinated homeless response system.
- Increasing or streamlining resources and services to people at risk of or experiencing homelessness.
- Incorporating national best practices for ending homelessness.
- Eliminating racial disparities within the service area.
- Create pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.

# Alignment of HOPE Policy Recommendations with HB 4123

HOPE Policy Recommendations	HB 4123 Required Focus Areas				
	Sustainable Funding to support the ongoing operations of the coordinated homeless response system	Increasing or streamlining resources and services to people at risk of or experiencing homelessness.	Incorporating national best practices for ending homelessness	Eliminating racial disparities within homeless services within the services area;	Creating pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.
Facilitate and coordinate data improvement efforts with community partners.			X		
Work with providers to create metrics for successful program goals.			X		
Prioritize collaboration and coordination of providers and partners with routine meetings for improved care coordination facilitated by a full-time staff member.		X	X		X
Collaborate with social services and health care partners to increase the number of paid full-time case managers to support people transitioning out of homelessness.	X	X			
Pursue implementation of a crisis response team and collect data on the scope and scale of need for crisis response.		X		X	
Provide organizational capacity to facilitate and coordinate providers in establishing a 24/7/365 Sheltering System for all populations with onsite resources at shelter locations to transition people out of homelessness.		X	X	X	
Facilitate and support the creation of a Resource Center		X	X	X	X
Explore and investigate the need and the barriers to accessing housing for individuals and their families in our community whose history has impacted their ability to secure housing				X	X
Provide routine communication, notice, and opportunities for community involvement on the topic of homelessness services.					
Increase development or acquisition of affordable housing units for permanent supportive housing (PSH) by 20 new units per year for the next eight years to add at a minimum 160 new units of PSH in Benton County.		X			X
Increase available rental/income assistance options.	X				
Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.	X	X			

# Cross-cutting Recommendations

- Foundational Recommendation A: Capacity
- Foundational Recommendation B: Funding
- Foundational Recommendation C: Legislative Advocacy
- Recommendation #9: Communications

**\*This HB 4123 Pilot is the result and embodiment of all of these.\***



# Coordinated Office Strategic Priorities

- Chart overview handout

# I. Sustainable funding for ongoing operations of coordinated homeless response system.

- **Policy #4:** Increase the number of paid, full-time case managers to support people transitioning out of homelessness.
- **Policy #11:** Increase available rental/income assistance options.
- **Policy #12:** Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.

## II. Increasing or streamlining resources and services to people at risk of or experiencing homelessness.

- **Policy #3:** Collaboration and coordination of providers and partners for improved care coordination.
- **Policy #4:** Increase the number of paid, full-time case managers to support people transitioning out of homelessness.
- **Policy #5:** Crisis response team.
- **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
- **Policy #7:** Facilitate and support the creation of a Resource Center.
- **Policy #10:** Increase development or acquisition of affordable housing units for permanent supportive housing (PSH).
- **Policy #12:** Increase supportive services and stable funding streams to provide services at more affordable housing locations.

### III. Incorporating national best practices for ending homelessness.

- **Policy # 1:** Facilitate and coordinated data improvement efforts with community partners.
- **Policy # 2:** Work with providers to create metrics for successful program goals.
- **Policy #3:** Prioritize collaboration and coordination of providers and partners for improved care coordination.
- **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
- **Policy #7:** Facilitate and support the creation of a Resource Center.

## IV. Eliminating racial disparities within the service area.

- **Policy #5:** Crisis response team.
- **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
- **Policy #7:** Facilitate and support the creation of a Resource Center.
- **Policy #8:** Explore and investigate the need and the barriers to accessing housing for individuals and their families in our community whose past history has impacted their ability to secure housing.

## V. Create pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.

- **Policy #3:** Policy #3: Collaboration and coordination of providers and partners for improved care coordination.
- **Policy #7:** Facilitate and support the creation of a Resource Center.
- **Policy #8:** Explore and investigate the need and the barriers to accessing housing.
- **Policy #10:** Increase development or acquisition of affordable housing units for permanent supportive housing (PSH).
- **Policy #11:** Increase available rental/income assistance options.
- **Policy #12:** Increase supportive services and stable funding streams to provide services at more affordable housing locations.

# Questions and Feedback

- Does this make sense?
- Will it be understandable to a broad range of community members?

# Progress Update

- New projects in Benton County that implement HOPE Recommendations.
- Role of Coordinated Office staff to support and coordinate community partners.
- Community updates will happen regularly at HOPE meetings.




# Coordinated entry (CE): A system-level improvement



Prioritizing our most vulnerable folks for housing with data-informed decisions and human-centered case conferencing.

- **Coordinated Office** role: support system improvements in our community with the purpose to:
  - better match more individuals with housing
  - prevent duplication of efforts across providers
  - best use housing resources & funding to help most vulnerable

-  role: HMIS and case conferencing

# Coordinated Entry: supports system improvements

- **HOPE Recommendation 1:** Facilitate and coordinate data improvement efforts with community partners.
- **HOPE Recommendation 2:** Work with providers to create metrics for successful program goals. Improved data is the foundation for successful metrics.
- **HOPE Recommendation 3:** Prioritize collaboration and coordination of providers and partners with routine meetings for improved care coordination.

# Crisis Response and Services

## HOPE Rec. #5

- Crisis Outreach Response and Engagement (CORE) team with behavioral health professional and law enforcement is recruiting for more behavioral health staff to expand.
- The Crisis Center site in downtown Corvallis has broken ground. (one-pager)

# More 24/7/365 Sheltering Options for all populations – HOPE Rec. 6

- Additional capacity in community from service providers: Unity Shelter, Corvallis Housing First, COI, Jackson Street Youth, CARDV, upcoming Navigation Center from CDDC.
- County code changes allow more flexibility in rural Benton County areas.

# New Transitional Shelter Option

- A state law passed that allows the county to adopt rules for overnight camping on public and private land. Oregon House Bill 2006 (2021)
- The county chose to adopt a code to allow up to 3 vehicles to camp overnight on religious property in unincorporated areas. (one-pager)
- “Vehicle” includes a car, RV, trailer, or movable microshelter.



One church in unincorporated Benton County is hosting microshelters under the current code, supporter by Unity Shelter.

# South Benton Food Pantry: Becoming the Kepi Nak-Nak Resource Center



# Kepi Nak-Nak Resource Center



## Coordinated Office role:

- Connecting with other providers and funding sources
- Leveraging resources
- Awareness and Education
- Supporting additional funding



# Homelessness Services Housing & Navigation Center

## Current Problem

The number of individuals experiencing homelessness in Benton County increased dramatically by 89% between 2017 and 2022. Benton County has one of the highest rates of income inequality in Oregon. Among renters, 40% spend more than half of their income on rent; the number rises to 83% for extremely low-income individuals. For every 100 families with exceedingly low income, there are only 14 affordable rental units available. The Corvallis Daytime Drop-in Center is a 503(c)(3) organization with a long history of serving Benton County; employing 7 staff and 50 volunteers and serving 40-70 guests per day. The need and request for service outweighs CDDC's current capacity; with a current footprint of ~2,500 square feet, there is not enough functional space to accommodate the guests and the people who serve them. Additionally, the space is not sufficient for persons with mental, physical, and/or development disabilities, alcohol or drug addictions, or who are frail elderly which makes up a large percentage of the population served.

## Project Description

Benton County, in alignment with the Corvallis Daytime Drop-in Center, is seeking support that will provide resources to build a Navigation Center which will provide 24-7 shelter and crucial services to Tri-County residents who are experiencing homelessness. The Navigation Center will be a low-barrier, non-congregate emergency shelter that is open 7 days per week and connects individuals with health services, permanent housing, and public benefits. All guests served will have a one-stop-shop access to service providers and case management, community spaces, basic needs navigation, healthcare, behavioral healthcare, employment resources, and affordable housing services through drop-in hours, Monday – Friday between 9:00 AM and 5:00 PM.

## Intended Outcomes & Benefits

The Navigation Center will support systems-level outcomes to improve data coordination, improve care coordination and case conferencing, augment sheltering, identify and address gaps in services, and provide a one-stop resource center for people most in need. Immediate-term impacts of the Navigation Center involve getting individuals off the street, access to diverse services and shelter that springboard people into affordable housing, as well as access to longer-term behavioral health supports (including addiction treatment). Additionally, it would enable our community to build more effective and efficient collaborations. Priority groups for the Center include seniors, people with disabilities, veterans, LGBTQ+ people, and people of color.



Navigation Center Inspiration Photo

## Project Budget & Funding Gap

The total estimate for the construction of a Homeless Navigation Center is approximately \$14.2 million. The County will be contributing \$3.0 million of resources, and the Corvallis Daytime Drop-in Center will be providing \$1.0 million from donations and fundraising. **The resources needed to complete the Homeless Navigation Center is \$10.2 million.**

## Contact Information

**Zack Reeves**, State Affairs Manager | CFM Advocates  
zackr@cfmpdx.com

**Allison Hobgood**, Executive Director | Corvallis Daytime Drop-in Center  
Allison.hobgood@gmail.com

**Rick Cragger**, CFO | Benton County  
rick.cragger@bentoncounty.or.gov

# Implementing HOPE Recommendations

6. Provide organizational capacity to facilitate and coordinate providers in establishing a 24/7/365 Sheltering System for all populations with onsite resources at shelter locations to transition people out of homelessness.

7. Facilitate and support the creation of a Resource Center.

- Navigation Center in Corvallis – Daytime Drop-in Center expansion
- Kepi Nak-Nak Resource Center in Monroe

## **HOPE Rec. #9: Communications**

**Countywide  
communication  
and outreach for  
education,  
collaboration, and  
system  
improvements**

### **Coordinated Office outreach:**

- **Monroe City Council**
- **Adair Village City Council**
- **Philomath City Council**
- **Albany City Council**
- **Community Health Assessment (CHA) and Community Health Improvement Plan (CHIP) outreach events in Monroe and Alsea**

# Implementing HOPE Recommendations

## 11. Increase available rental/income assistance options

- CSC's work with Linn Benton Housing Authority to improve voucher placement rates in Benton County.
- Coordinating with IHN-CCO on new Medicaid waiver benefit for rental assistance via Coalition for Housing Equity.

# Emergency Housing Vouchers (EHV)

Linn Benton Housing  
Authority and  
Community Services  
Consortium cooperative  
effort to house people  
who are literally  
homeless or fleeing  
domestic violence.

New support from HUD only for EHV:

- A housing navigator to help find and secure housing for each EHV recipient

AND

- \$3,000 per voucher

(for deposit, moving costs, landlord incentives, first/last months rent)

# Emergency Housing Voucher Success: housing navigator & \$3,000 per voucher

## Housing Choice Vouchers (HCV)

- HCV typical success rate: **37-54%** depending on the type of voucher.
- **Currently 31.4% leased** in Benton County for the regular HCV program.

## Emergency Housing Vouchers (EHV)

- EHV success rate in 2022: **63.5%**
- **Currently 59% leased** in Benton County for the ECV program.



\*As of February 2023. Data not final as some families who received vouchers in 2022 have not completed the cycle.

# Implementing HOPE Recommendations

4. Collaborate with social service and health care partners to increase the number of paid, fulltime case managers to support people transitioning out of homelessness.

12. Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.

- Collaboration with IHN-CCO on new Medicaid waiver benefits for housing navigation (and rental assistance).
- Grant writer support to organizations applying for funding.

# Educational Component: Legislation

Catherine Biscoe,  
HOPE Co-Chair

- **Current Bills involving Housing**

<https://www.oregonhousingalliance.org/2023-legislative-agenda/>

- **How to track bills and get updates**

<https://www.oregonhousingalliance.org/legislative-website/>

- **How to give testimony**

<https://www.oregonhousingalliance.org/testimony/>

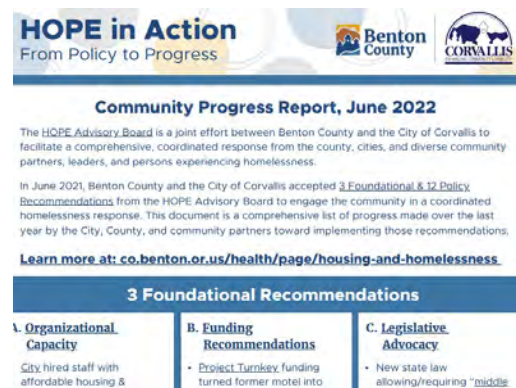


# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)

Next steps...

## Upcoming HOPE Meeting: May 24, 2023

- City and County staff will return to hear feedback from HOPE Board on Strategic Plan for HB 4123.
- Hybrid in-person and virtual meeting at county Kalapuya building, details to come.



At your service,  
*every day.*



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Benton County



**Home, Opportunity, Planning, and Equity (HOPE)  
Advisory Board Meeting  
Approved Minutes  
March 22, 2023 from 4 pm to 6 pm  
ZOOM Meeting**



- Members Present:** Catherine Biscoe; Alice Carter; Ricardo Contreras; Cade DeLoach; Anita Earl; Joel Goodwin; Ari Grossman-Naples; Barbara Hanley; Melissa Isavoran; Briae Lewis\* (Corvallis City Councilor); Cindee Lolik\* (Business Community); Charles Maughan\* Mayor (Corvallis City Council); Andrea Myhre; Chanale Propst; Nancy Wyse\* (Benton County Commissioner).
- Excused:** Pegge McGuire\* CSC Director.
- Absent:** Karyle Butcher; Bryan Cotter
- Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); April Holland, Director, Health Department, Benton County; Rebecca Taylor.
- Guests:** \*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of culture and conduct agreement, such as kindness, open mindedness, respect, inclusivity. Introductions of Benton County Coordinated Office Staff: Welcome April Holland, Rebecca Taylor, Julie Arena.
  
- II. **Public Comments (limited to 2-3 minutes).** No Comments.
  
- III. **Approval of Minutes: MOTION** made by Andrea Myhre to approve the January 2023 Minutes; **Seconded** by Briae Lewis; All in favor; **MOTION** passed. Abstained: Melissa Isavoran.
  
- IV. **HOPE Board feedback on the Strategic Plan Draft Outline for HB4123 Pilot; Guests: Benton County Coordinated Homeless Response Office (Project Manager Rebecca Taylor, Interim Health Department Director April Holland, Program Coordinator Julie Arena)**
  - **Roles and functions of different entities**
    - Inter-governmental Council (IGC)
    - Elected Bodies (City Councils and County Board of Commissioners)
    - HOPE Advisory Board
    - Coordinated Response Office
  
  - **HOPE Policy Recommendations Foundation**
    - Mission→Values→Policies→Operations
  
  - **HB 4123 Coordinated Office Strategic Plan**
    - HOPE Policy Recommendations & HB 4123 priority areas
    - Review a draft strategic plan outline
    - Hear HOPE Board feedback

- **Why? Everyone in Benton County should have the opportunity to live in decent, safe, and affordable housing. –HOPE Bylaws**
- The Coordinated Office creates a framework to provide cross-sector operational coordination to support *countywide efforts* and support cities and service providers with the ultimate goal to sustain housing in every community.
- HB 4123 Requirements: Coordinated Response Structure (see slide for diagram).
- **Clarifying Roles:**
  - **Elected Bodies** (City Councils; County Board of Commissioners); **Purpose:** continue to drive policy decisions, provide a representative liaison to the Inter-governmental council.
  - **Intergovernmental Council (IGC):** 1 elected official from each member government serve as a liaison to their respective elected body; City Manager & County Administrator; CSC Director or designee. **Purpose:** Operational coordination and staff-level collaboration. Determine when to elevate policy issue to elected bodies for decision-making.
  - **Community Engagement Body: HOPE Advisory Board**
    - Public engagement and community input forum for feedback and involvement from diverse cross section of communities
    - Advise elected bodies on policies
    - Elected Officials on HOPE Board communicate updates back to their elected bodies.
  - **Coordinated Homeless Response Office**
    - Staff Level work on policy implementation
    - Staff level coordination between county, cities, and CSC staff
    - Coordination regionally and with community partners
    - Provides updates to Inter-governmental Council
    - Leadership, structure, and support for providers and system improvements.
    - Build sustainable resources and additional funding beyond the local level.
    - Central point of communication.
    - Community engagement.
- **HOPE Policy Recommendations** (See diagram): Includes Coordinated Homeless Response System. Benton County's Foundation for HB 4123.
- **Community Progress Timeline**—thanks to Rebecca Taylor! Tracks where we are now and starting a brand new pilot; state wants to fund it. Thanks to HOAC and Healthy Communities update for 10 year plan and for groundwork they did. See timeline on graph. In 2023 will do a lot of public outreach.
- Communicate to the State the great work we are doing; we are doing countywide community engagement.
- **From Policy to Progress: Strategic Plan** (see slide)
  - Strat Plan purposes:
    - Goal 1: Strategic Plan communicates our local work to the State within the framework they are funding.
    - Goal 2: Strategic Plan guides staff work to implement policy recommendations.
    - Goal 3: Community Roadmap

- HOPE Feedback Purpose: Help us effectively communicate our local work to the State and to Benton County communities.
- **HOPE Values from Bylaws:**
  - Use data to drive assessments, prioritization and accountability.
  - Take a comprehensive systems and multi-sector approach.
  - Engage and involve the community, not just direct service providers.
  - Prioritize vulnerable populations.
  - Promote community safety for all.
  - Promote racial and ethnic justice.
- **HB 4123 Strategic Plan Requirements (Rebecca Taylor)**
  - Sustainable funding for ongoing operations of coordinated homeless response system.
  - Increasing or streamlining resources and services to people at risk of or experiencing homelessness.
  - Incorporating national best practices for ending homelessness.
  - Eliminating racial disparities within the service area.
  - Create pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.
  - Alignment of HOPE Policy Recommendations with HB 4123 (see slide).
  - Cross-cutting Recommendations
    - Foundational Recommendation A: Capacity
    - Foundational Recommendation B: Funding
    - Foundational Recommendation C: Legislative Advocacy
    - Recommendation #9: Communications
    - \*This HB 4123 Pilot is the result and embodiment of all of these.\*
- **Coordinated Office Strategic Priorities (Julie Arena): How HOPE Policy Recommendations fall under each priority the State wants to fund:**
  - **1. Sustainable funding for ongoing operations of coordinated homeless response system.**
    - **Policy #4:** Increase the number of paid, full-time case managers to support people transitioning out of homelessness.
    - **Policy #11:** Increase available rental/income assistance options.
    - **Policy #12:** Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.

**Feedback/Discussion:**

- Favorable feedback on overview-several HOPE members said they appreciate comprehensive overview, which was ‘succinct and clear.’ Thank you!
- Alice: more rent support—more section 8 vouchers? Julie: Good example of that and update later in meeting about that one.
- Barbara Hanley: appreciate overview—well done! Do we have estimate of amount of money needed for sustainable funding. Julie: no, working in collaboration with others on how to sustain certain portions of system. Barbara has experience in program management—happy to assist. Julie: need state and federal components as well. Will develop a workgroup.

- **2. Increasing or streamlining Resources and Services to people at risk of or experiencing homelessness(see slide)**
  - **Policy #3:** Collaboration and coordination of providers and partners for improved care coordination.
  - **Policy #4:** Increase the number of paid, full-time case managers to support people transitioning out of homelessness.
  - **Policy #5:** Crisis response team.
  - **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
  - **Policy #7:** Facilitate and support the creation of a Resource Center
  - **Policy #10:** Increase development or acquisition of affordable housing units for permanent supportive housing (PSH).
  - **Policy #12:** Increase supportive services and stable funding streams to provide services at more affordable housing locations.

**Feedback/Discussion:**

- Alice Carter: About Policy 5: Is it part of new crisis center on 4<sup>th</sup> street?
- Joel Goodwin: utilize both together; crisis outreach response and engagement team that pairs a mental health clinician with a police officer that responds to mental health crisis. It is not confined to just homeless community members. When crisis center is completed, a safe environment to gain some stability; go hand in hand but the two are separate.
- Alice Carter: federal program to address the housing crisis—many states are overwhelmed. Julie: been a steady decrease in funding housing—federal level grappling with now. Would like to follow up with info about National Association.
- Charles Maughan: believe for a long time we cannot do this alone; using connections made with State legislators and with congress members about need for federal assistance—it is a national program. Doing what we can with tools we have; need more ways to fund programs.
- Rebecca: circle back to foundational recommendations and groundwork. Elevate how we are doing the policy recommendations and how we communicate that and not doing this alone.

- **3. Incorporating national best practices for ending homelessness.**
  - **Policy #1:** Facilitate and coordinated data improvement efforts with community partners.
  - **Policy #2:** Work with providers to create metrics for successful program goals.
  - **Policy #3:** Prioritize collaboration and coordination of providers and partners for improved care coordination.
  - **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
  - **Policy #7:** Facilitate and support the creation of a Resource Center.

**Feedback/Discussion:**

- Alice: Question about one stop shop: Julie: we should make clear the Corvallis Day Time Drop In Center expansion to a navigation center and on site sheltering is embodiment of that resource center. Also, one in South Benton County.

- Alice: Corvallis is ahead in coordination--an amazing part of what we are doing here.
- Melissa: appreciate navigation at the forefront. All of this makes sense on surface; landscape has adjusted since the big process in 2018, and are we going to have opportunities to provide feedback to make adjustments? Julie: might be new gaps to fill? Rebecca: 5-year strategic plan: more operational components come out of strategic plan and reviewed on annual basis; we want to make sure this plan is community roadmap and find other strategic plans and align with others; includes how we support others' work on the same timeline.
- Melissa: a lot of issues IHN-CCO also serves and sometimes I see organizations with certain focus; and build resources in work happening in other counties with different regional dynamics that we should incorporate at some point; think about it creatively. Julie: Yes, including coordinating with regional strategic plans and communicate with the state all the great work people are doing in unified way. We will be talking more about how to incorporate IHN's work.
- Alice: community progress: we will be operational by summer; sharing good news. Julie: Congrats to you!
  - **4. Eliminating racial disparities within the service area**
    - **Policy #5:** Crisis response team
    - **Policy #6:** Establish 24/7/365 sheltering system for all populations with onsite resources.
    - **Policy #7:** Facilitate and support the creation of a Resource Center.
    - **Policy #8:** Explore and investigate the need and the barriers to accessing housing.

**Feedback/Discussion:**

- Barbara Hanley: Add Policy #1 to track the data on who is homeless and needing resources. Julie: CSC and Continuation of Care updating vulnerability assessment.
- Melissa Isavoran: how to address structural racism; not just policies and populations divided by race and ethnicity; about structural components; how inclusive are we in things we do and our social support system in making people feel comfortable and being trusted; think about expanding this in strategies and work plan.
- Andrea: I agree with Melissa. Not enough to address this issue in our planning. Continually shocked about high percentages of homeless are multiracial, including Native American and Black community members-we should do more work in this area. Will make recommendation to executive committee to make it a point of discussion in future.
- Chanale: in addressing structural racism and historical racism in Oregon; trust is a big factor; and think of being able to build that trust and addressing those injustices; and dealing with historical structures and oppression; being able to understand racism, sexism, and others; representatives of people of color being included in crisis response team and resource center are essential; to have representation and with wisdom and knowledge about barriers to thriving; and giving input in creating and establishing new things at the table. Chanale offers to help and learn.
- Ricardo Contreras: we had meeting with Allison; to address cultural appropriate strategy that Latinx community can support; collecting data on site with homelessness. Working on keeping people housed and working with community health workers at housing development currently, and with nonprofit.



- Alice Carter: Should address issues of racism with Samaritan and other organizations how to address people of color, indigenous people; immigrants, LGBTQ, all of them. Julie will connect with Alice on that and how best to move forward, such as training.
  - **5. Create pathways to permanent and supportive housing that is affordable to local populations...**
    - **Policy #3:** Collaboration and coordination of providers and partners for improved care coordination.
    - **Policy #7:** Facilitate and support the creation of a Resource Center
    - **Policy #8:** Explore and investigate the need and the barriers to accessing housing.
    - **Policy #10:** Increase development or acquisition of affordable housing units for permanent supportive housing (PSH).
    - **Policy #11:** Increase available rental/income assistance options.
    - **Policy #12:** Increase supportive services and stable funding streams to provide services at more affordable housing locations.

**Feedback/Discussion:**

- Melissa: amazing work exploring the barriers; but one thing is how to work with business and industry to look at costs of housing because what is happening in Washington is get vouchers and get priced out of vouchers like \$2,400 then axed out. How to build those into our strategies? Julie will connect Melissa with Alice, so they can connect about healthcare setting.
- Cindee: maybe include a glossary of definitions. Rebecca: will do.
- **Progress Update:**
  - New projects in Benton County that implement HOPE Recommendations.
  - Role of Coordinated Office staff to support and coordinate community partners.
  - Community updates will happen regularly at HOPE meetings.
- **Coordinated Entry (CE): A system level Improvement (see slide)**
  - Prioritizing our most vulnerable folks for housing with data-informed decisions and human-centered case conferencing.
  - Coordinated Office role: support system improvements in our community with the purpose to:
    - better match more individuals with housing
    - prevent duplication of efforts across providers
    - best use housing resources & funding to help most vulnerable
  - **Coordinated Entry: Supports System Improvements**
    - **HOPE Recommendation 1:** Facilitate and coordinate data improvement efforts with community partners.
    - **HOPE Recommendation 2:** Work with providers to create metrics for successful program goals. Improved data is the foundation for successful metrics.
    - **HOPE Recommendation 3:** Prioritize collaboration and coordination of providers and partners with routine meetings for improved care coordination.

- **Crisis Response and Services - HOPE Rec #5**
  - Crisis Outreach Response and Engagement (CORE) team with behavioral health professional and law enforcement is recruiting for more behavioral health staff to expand.
  - The Crisis Center site in downtown Corvallis has broken ground. (one-pager)
  
- **More 24/7/365 Sheltering Options for All Populations – HOPE Rec. 6:**
  - Additional capacity in community from service providers: Unity Shelter, Corvallis Housing First, COI, Jackson Street Youth, CARDV, upcoming Navigation Center from CDDC.
  - County code changes allow more flexibility in rural Benton County areas.
  
- **New Transitional Shelter Option:**
  - A state law passed that allows the county to adopt rules for overnight camping on public and private land. Oregon House Bill 2006 (2021)
  - The county chose to adopt a code to allow up to 3 vehicles to camp overnight on religious property in unincorporated areas. (one-pager)
  - “Vehicle” includes a car, RV, trailer, or movable microshelter.
  - One church in unincorporated Benton County is hosting microshelters under the current code, supporter by Unity Shelter.
  
- **South Benton Food Pantry and the Kepi Nak-Nak Resource Center in Monroe - coordinated office role:**
  - Connecting with other providers and funding sources
  - Leveraging resources
  - Awareness and Education
  - Supporting additional funding
  
- **Homelessness Services Housing & Navigation center (see slide)**

**Implementing HOPE Recommendations (see slide)**

- **6. Provide organizational capacity to facilitate and coordinate providers** in establishing a 24/7/365 Sheltering System for all populations with onsite resources at shelter locations to transition people out of homelessness.
  
- **7. Facilitate and support the creation of a Resource Center.**
  - Navigation Center in Corvallis – Daytime Drop-in Center expansion
  - Kepi Nak-Nak Resource Center in Monroe
  
- **HOPE Rec #9 (see slide): Countywide communication and outreach for education, collaboration, and system improvements.**
  - **Coordinated Office outreach:**
    - Monroe City Council
    - Adair Village City Council
    - Philomath City Council
    - Albany City Council
    - Community Health Assessment (CHA) and Community Health Improvement

## Plan (CHIP) outreach events in Monroe and Alsea

- **Implementing HOPE Recommendations (continued);**
  - **11. Increase available rental/income assistance options (see slide)**
    - CSC's work with Linn Benton Housing Authority to improve voucher placement rates in Benton County.
    - Coordinating with IHN-CCO on new Medicaid waiver benefit for rental assistance via Coalition for Housing Equity.
  
- **Emergency Housing Vouchers (EHV)** - Linn Benton Housing Authority and Community Services Consortium cooperative effort to house people who are literally homeless or fleeing domestic violence. New support from HUD only for EHV's:
  - A housing navigator to help find and secure housing for each EHV recipient  
AND
  - \$3,000 per voucher  
(for deposit, moving costs, landlord incentives, first/last months rent)
  
- **Emergency Housing Voucher Success: housing navigator & \$3,000 per voucher**
  - HCV typical success rate: 37-54% depending on the type of voucher.
    - Currently 31.4% leased in Benton County for the regular HCV program.
  - EHV success rate in 2022: 63.5%
    - Currently 59% leased in Benton County for the ECV program.

### **Implementing HOPE Recommendations (continued):**

- 4. Collaborate with social service and health care partners to increase the number of paid, fulltime case managers to support people transitioning out of homelessness.
- 12. Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.
  - Collaboration with IHN-CCO on new Medicaid waiver benefits for housing navigation (and rental assistance).
  - Grant writer support to organizations applying for funding.

### **Feedback/Discussion:**

- Andrea: Re: increment weather shelter -- so proud of Faith, Hope, and Charity work with Tara and Chris. Julie: would like to present about that program—on motel sheltering during severe weather. County contracted with them to get homeless folks into motel rooms quickly. First activation over 60 people; helped so many—it is uplifting and heart-wrenching. Thanks to Andrea for remembering that work!
- Anita Earl: Samaritan efforts have progressed a million fold; now 4 people; went from 2 to 15 respite beds in three county region; now collect data all the time on unhoused and have auto referrals to our team; Voice of the homeless has increased through storytelling and caring and education. Feel very proud; Samaritan is on board.
- Cindee: Unity Shelter was recognized at Celebrate Corvallis.

## **V. Educational Component (Catherine Biscoe, HOPE Co-Chair): Oregon Legislation on Housing & How to Track Current Bills**

- Current Bills involving Housing:

<https://www.oregonhousingalliance.org/2023-legislative-agenda/>

- How to track bills and get updates

<https://www.oregonhousingalliance.org/legislative-website/>

- How to give testimony

<https://www.oregonhousingalliance.org/testimony/>

**VI. Central Point of Communications (Kailee Olson)**

- HOPE Website: [Central point of communication](#)
- Graphics & Visuals: [Storytelling](#)
- e-Newsletter: [Subscribe to HOPE News & Updates](#)
- Social Media: [Amplifying aligned messaging through partner engagement](#)

**VII. Next Steps:**

- **Meeting on May 24<sup>th</sup> from 4 pm to 6 pm.**
- City and County staff will return to hear feedback from HOPE Board on Strategic Plan for HB 4123
- Hybrid virtual and in person meeting. 4<sup>th</sup> Wed of the month—same room where Board of Commissioners meet in Kalapuya Building, 4500 Research Way in Corvallis.

**VIII. Meeting was Adjourned at 5:50 pm.**

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

*May 24, 2023 from 4-6 PM*

Meeting location: in-person, virtual, or phone

**In-person:** Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

**Virtual:** [Click here to join the meeting](#) on your  
computer or mobile app  
Meeting ID: 286 479 023 593 Passcode: 7QXFdu  
**Or call in (audio only)** [+1 412-664-5196,,698575650#](#)  
Phone Conference ID: 698 575 650#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
  - II. Public Comment\* (up to 10 minutes) .....4:00pm
  - III. Roll call and approve March 2023 meeting minutes .....4:10pm
  - IV. Community Progress Updates.....4:15pm
  - V. Community Engagement: City of Corvallis Consolidated Plan – HOPE Feedback .....4:25pm
  - VI. HOPE Board feedback on the Strategic Plan Draft for HB 4123 Pilot .....4:40pm
- Guests: Coordinated Homeless Response Office staff from Benton County, City of Corvallis,  
and Community Services Consortium
- Goals: Review, Questions, Discussion, Feedback
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.
- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.



# HOPE Advisory Board

May 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

5/24/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
- II. Public Comment (up to 10 minutes) .....4:00pm
- III. Roll call and approve March 2023 meeting minutes .....4:10pm
- IV. Community Progress Updates.....4:15pm
- V. Community Engagement: City of Corvallis Consolidated Plan .....4:25pm
- VI. HOPE Board feedback on Strategic Plan Draft for HB 4123 Pilot ...4:40pm  
Goals: Review, Questions, Discussion, Feedback
- VIII. Next Steps .....5:55pm





# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)

# Vote on March 2022 minutes, roll call

Catherine Biscoe\* (Co-Chair)

Karyle Butcher (excused)

Alice Carter

Ricardo Contreras

Bryan Cotter (abstain)

Cade DeLoach

Anita Earl

Joel Goodwin

Aaron Lewis (abstain)

Ari Grossman-Naples

Barbara Hanley

Melissa Isavoran

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)

Charles Maughan\* (Corvallis Mayor)  
(excused)

Pegge McGuire\* (CSC Director)

Andrea Myhre (joining at 4:30)

Chanale Propst

Nancy Wyse\* (County Commissioner)

\* Executive Committee Members



# Progress Update

- New projects in Benton County that implement HOPE Recommendations.
- Role of Coordinated Office staff to support and coordinate community partners.
- Community updates will happen regularly at HOPE meetings.



# KEYS FOR THE PEOPLE

**A BIPOC-CENTERED HOUSING FESTIVAL**

Make connections. Build community. Cultivate equity.



# NAACP<sup>®</sup>

## *Linn Benton Branch*



# Keys for the People

Community Event

April 29, 2023

**Ty Anderson-Hubler**

Coordinator


Linn Benton Health Equity  
Alliance (LBHEA)

# Coordinated entry (CE): A system-level improvement



Prioritizing our most vulnerable folks for housing with data-informed decisions and human-centered case conferencing.

- **Coordinated Office** role: support system improvements in our community with the purpose to:
  - better match more individuals with housing
  - prevent duplication of efforts across providers
  - best use housing resources & funding to help most vulnerable

-  role: HMIS and case conferencing



# Progress on Coordinated Entry

- CSC is convening community partners twice per month for case conferencing:
  - Making housing connections
  - Learning about gaps/needs
- Coordinated Office staff has supported consistent Release of Information (ROI) language across organizations so we can talk to each other about helping folks with housing.

## HOPE Rec. #9: Communications

Countywide  
communication  
and outreach for  
education,  
collaboration, and  
system  
improvements

### Coordinated Office outreach:

- Monroe City Council
- Adair Village City Council
- Philomath City Council
- Albany City Council 5/22/23
- Community Health Assessment (CHA) and Community Health Improvement Plan (CHIP) outreach events in Monroe and Alsea 5/23/23

**City of  
Corvallis:  
Consolidated  
Plan**

**Brigetta Olson  
Housing Manager  
Community Development  
City of Corvallis**

# Benton County Coordinated Homeless Response Office:

## Strategic Plan Draft Community Engagement

HOPE Advisory Board meeting

5/24/2023



# Coordinated Office Staff



- April Holland, Interim County Health Director
- Rebecca Taylor, Project Manager
- Julie Arena, Program Coordinator

# Today's Goals: Understanding and Feedback



The work and history that got us **where we are today in Benton County**



**HOPE Policy Recommendations Integration**

Mission ➔ Values ➔ Policies ➔ Operations



HB 4123 **Coordinated Office Strategic Plan**

- HOPE Policy Recommendations & HB 4123 priority areas
- Review a draft strategic plan
- Hear HOPE Board feedback

# Why?

Everyone in Benton County should have the opportunity to live in decent, safe, and affordable housing.

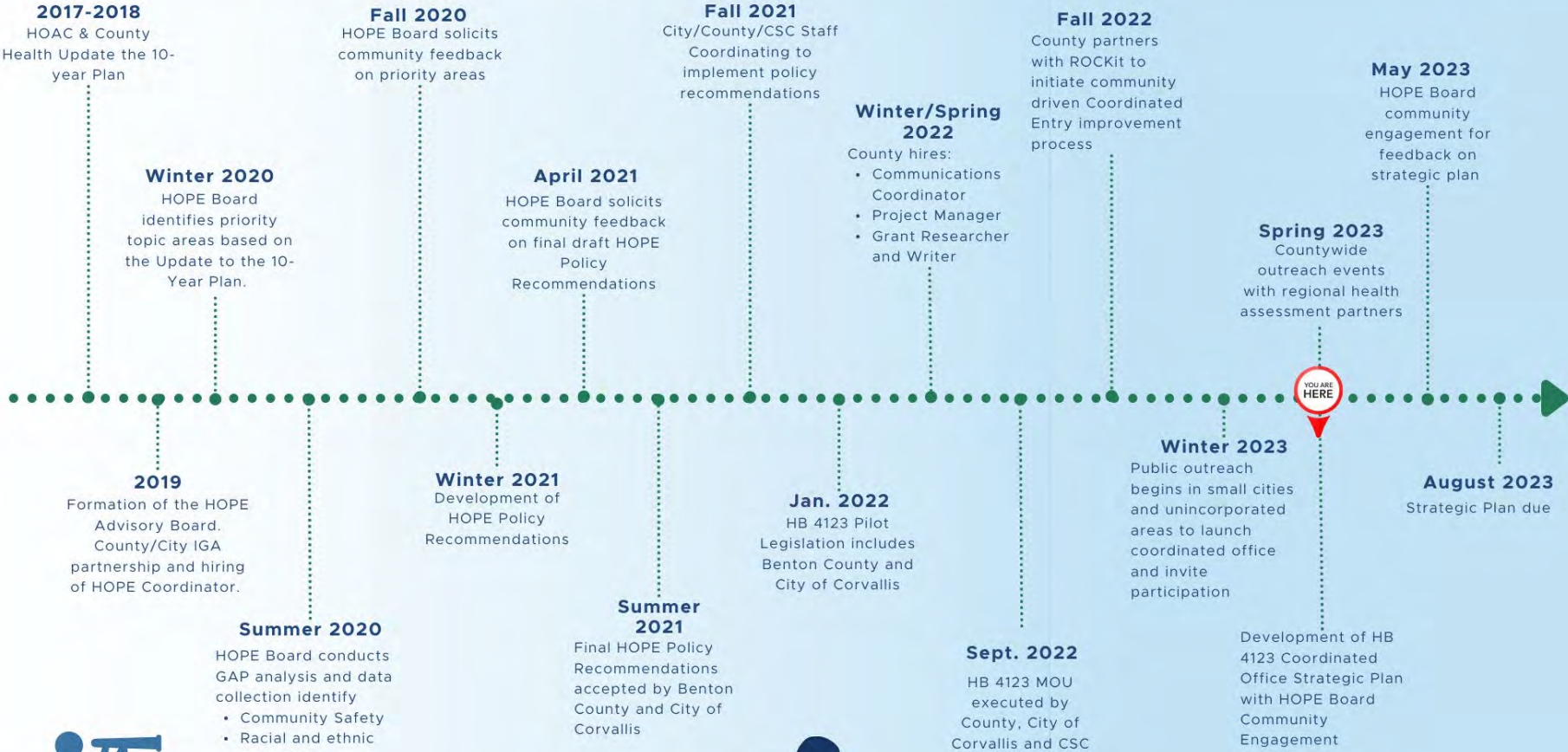
- HOPE Bylaws



The Coordinated Office creates a framework to provide **cross-sector operational coordination** to support *countywide efforts* and support cities and service providers with the ultimate goal to sustain housing in every community.

# Community Progress Timeline

The Foundation for a Coordinated Homeless Response in Benton County, OR





## From Policy to Progress...

What are we hoping to achieve today with the HOPE Board?

### Strat Plan purposes:

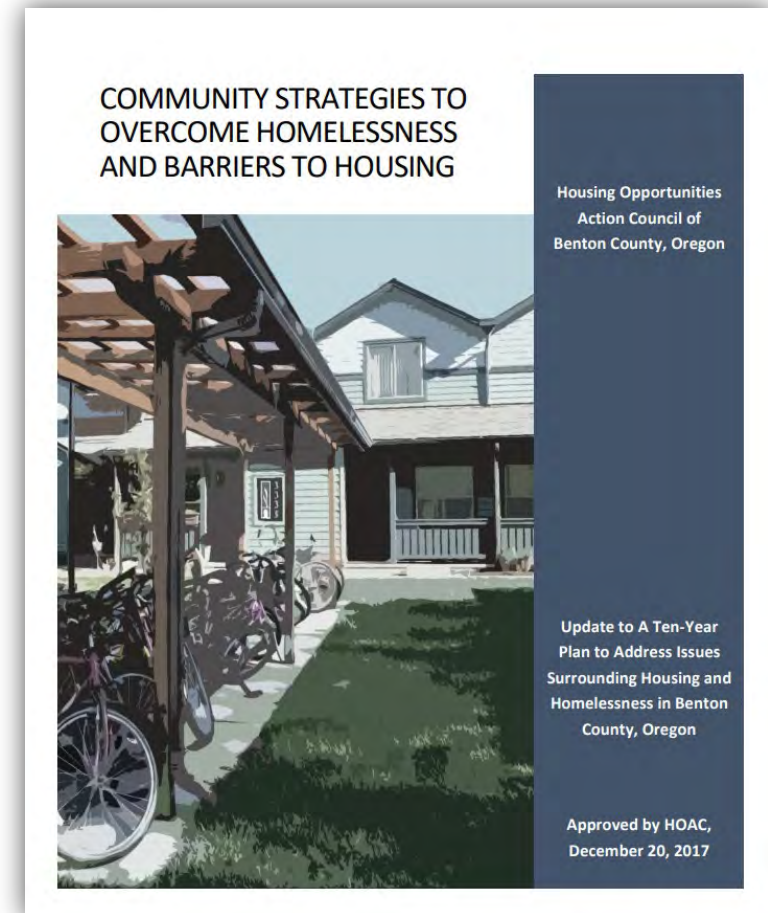
- Goal 1: Strategic Plan communicates our local work to the State within the framework they are funding.
- Goal 2: Strategic Plan guides staff work to implement policy recommendations.
- Goal 3: Community Roadmap

### HOPE Feedback Purpose:

Help us effectively communicate our local work to the State and to Benton County communities.

# Update to the 10-year Plan

- Recommended advancing priority policy recommendations – led to the creation of HOPE Board.
- Identified strategic priorities across the whole spectrum of housing issues – "Broad Intervention Areas"
  - Research and best practices in the field show are each key to reducing homelessness.



# HOPE Values from Bylaws:

- Use data to drive assessments, prioritization and accountability.
- Take a comprehensive systems and multi-sector approach.
- Engage and involve the community, not just direct service providers.
- Prioritize vulnerable populations.
- Promote community safety for all.
- Promote racial and ethnic justice.

# HB 4123 strategic plan requirements:

- Sustainable funding for ongoing operations of coordinated homeless response system.
- Increasing or streamlining resources and services to people at risk of or experiencing homelessness.
- Incorporating national best practices for ending homelessness.
- Eliminating racial disparities within the service area.
- Create pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.

# Alignment of HOPE Policy Recommendations with HB 4123

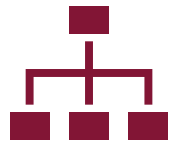
HOPE Policy Recommendations	HB 4123 Required Focus Areas				
	Sustainable Funding to support the ongoing operations of the coordinated homeless response system	Increasing or streamlining resources and services to people at risk of or experiencing homelessness.	Incorporating national best practices for ending homelessness	Eliminating racial disparities within homeless services within the services area;	Creating pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.
Facilitate and coordinate data improvement efforts with community partners.			X		
Work with providers to create metrics for successful program goals.			X		
Prioritize collaboration and coordination of providers and partners with routine meetings for improved care coordination facilitated by a full-time staff member.		X	X		X
Collaborate with social services and health care partners to increase the number of paid full-time case managers to support people transitioning out of homelessness.	X	X			
Pursue implementation of a crisis response team and collect data on the scope and scale of need for crisis response.		X		X	
Provide organizational capacity to facilitate and coordinate providers in establishing a 24/7/365 Sheltering System for all populations with onsite resources at shelter locations to transition people out of homelessness.		X	X	X	
Facilitate and support the creation of a Resource Center		X	X	X	X
Explore and investigate the need and the barriers to accessing housing for individuals and their families in our community whose history has impacted their ability to secure housing				X	X
Provide routine communication, notice, and opportunities for community involvement on the topic of homelessness services.					
Increase development or acquisition of affordable housing units for permanent supportive housing (PSH) by 20 new units per year for the next eight years to add at a minimum 160 new units of PSH in Benton County.		X			X
Increase available rental/income assistance options.	X				
Increase supportive services and stable funding streams to provide services to residents at more affordable housing locations.	X	X			

# Development since the March HOPE meeting:

We are organizing our 5-year strategic plan with the same broad priority areas from the 10-year plan to accomplish the following:

- Strategic priorities that are inclusive and relevant for community partners working on urban and rural solutions.
- Showing alignment for collective impact.
- Community roadmap of all the work beyond HOPE recs and HB 4123 requirements.
- Holding space for countywide and even regional approaches.

# 5-year Strategic Plan will inform our work as Coordinated Homeless Response Office



- **Leadership, structure, and support** for providers and system improvements.



- Build **sustainable resources and additional funding** beyond the local level.



- Central point of **communication**.



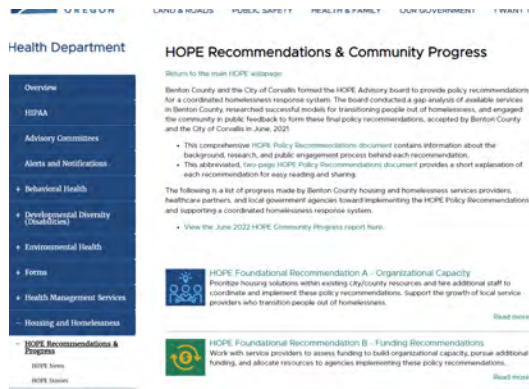
- **Community engagement**.

# Coordinated Office Strategic Priorities

- Strategic Plan feedback work session
- Does this make sense?
- Will it be understandable to a broad range of community members?

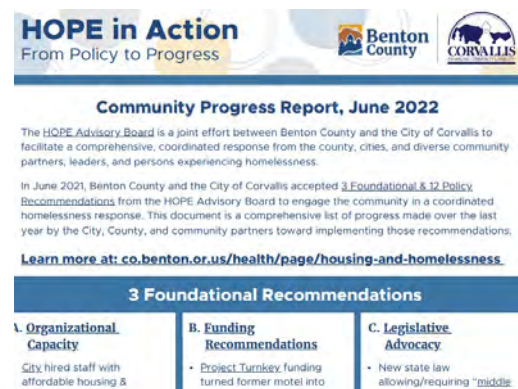


# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)



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/BentonCountyGov



Benton County

# Consolidated Plan- HOME and CDBG

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CITY OF CORVALLIS COMMUNITY DEVELOPMENT



# Consolidated Plan

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*The Consolidated Plan is designed to help states and local jurisdictions to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions. The consolidated planning process serves as the framework for a community-wide dialogue to identify housing and community development priorities that align and focus funding from the CPD formula block grant programs:*

- Community Development Block Grant (CDBG) Program
- HOME Investment Partnerships (HOME) Program

# Community Development Block Grant (CDBG)

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Benefiting low- and moderate-income persons and communities:

The CDBG program works to address a range of community needs. Funds are targeted to assist low- and moderate-income persons and families with the intent of filling gaps in funding.

# Community Development Block Grant (CDBG) uses

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- Acquisition of real property
- Relocation and demolition
- Rehabilitation of residential and non-residential structures
- Construction of public facilities and improvements, such as water and sewer facilities, streets, neighborhood centers, and the conversion of school buildings for eligible purposes
- Public services/human services, within certain limits **15%**
- Activities relating to energy conservation and renewable energy resources
- Provision of assistance to profit-motivated businesses to carry out economic development and job creation/retention activities

# CDBG- not eligible

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Generally, the following types of activities are ineligible:

- Acquisition, construction, or reconstruction of buildings for the general conduct of government
- Political activities
- Certain income payments
- Construction of new housing (with some exceptions)

# HOME Investment Partnership Program

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The HOME Investment Partnerships Program (HOME) provides formula grants to states and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.

HOME is the largest federal block grant to state and local governments designed exclusively to **create affordable housing for low-income households.**



# The Annual Action Plan and CAPER

---

The Consolidated Plan is carried out through Annual Action Plans. These provide:

- A concise summary of the actions and activities
- And the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan.

Consolidated Annual Performance and Evaluation Report (CAPER).

- In the CAPER, grantees report on accomplishments and progress toward Consolidated Plan goals in the prior year.

# Consolidated Plan Goals

---

Draft 2023-2027 goals CDBG and HOME, most carried over from last plan

1. Create and retain affordable housing opportunities
2. *Infrastructure for the development of affordable housing or in low mod neighborhoods*
3. Maintain the quality of affordable housing
4. Support achievement of the policy recommendations of Housing, Opportunity, Planning, and Equity (HOPE) board and strategic plan priorities of the Coordinated Homeless Response Office.
5. Support agencies that provide direct services to low income and special needs populations

# Annual allocation CDBG and HOME

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Currently-

\$545,000 – Community Development Block Grant

\$380,000- HOME Investment Partnership Program

Program income

\$150,000- estimated

## Point in Time- houselessness

Year	County	Total Homeless Persons
2015	Benton	127
2016	Benton	199
2017	Benton	287
2018	Benton	247
2019	Benton	331
2020	Benton	248
2021	Benton	
2022	Benton	293

## Severely Cost-Burdened Households by Housing Tenure



Last update: 4 minutes ago

## Cost Burden > 50%

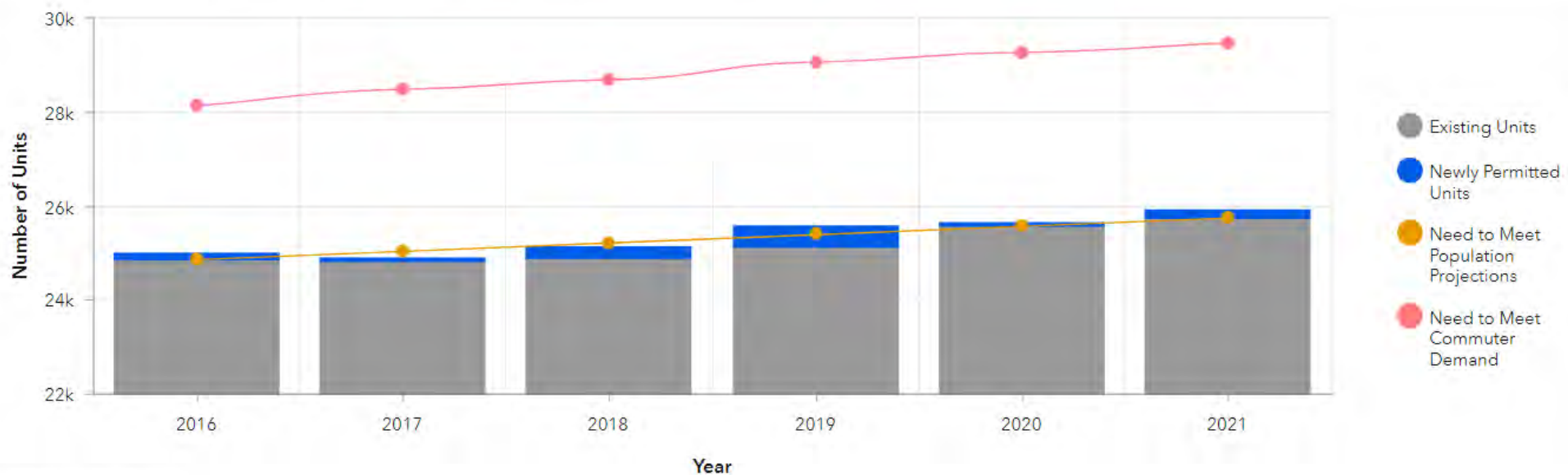
	0-30% HAMFI		>30-50% HAMFI		>50-80% HAMFI		>80-100% HAMFI		>100% HAMFI	
	Count	Percentage	Count	Percentage	Count	Percentage	Count	Percentage	Count	Percentage
Cost Burden Greater than 50% (Owners and Renters)	3,800	16.5%	980	4.2%	255	1.1%	55	0.2%	20	0.1%
Cost Burden Greater than 50% (Renters Only- 13,240 households)	3,360	25.4%	870	6.6%	180	1.4%	0	0%	20	0.2%
Cost Burden Greater than 50% (Owners Only-9,845 households)	440	4.5%	115	1.2%	75	0.8%	55	0.6%	0	0%

**Table 18 – Cost Burden > 50%**

Data Source: 2015-2019 CHAS

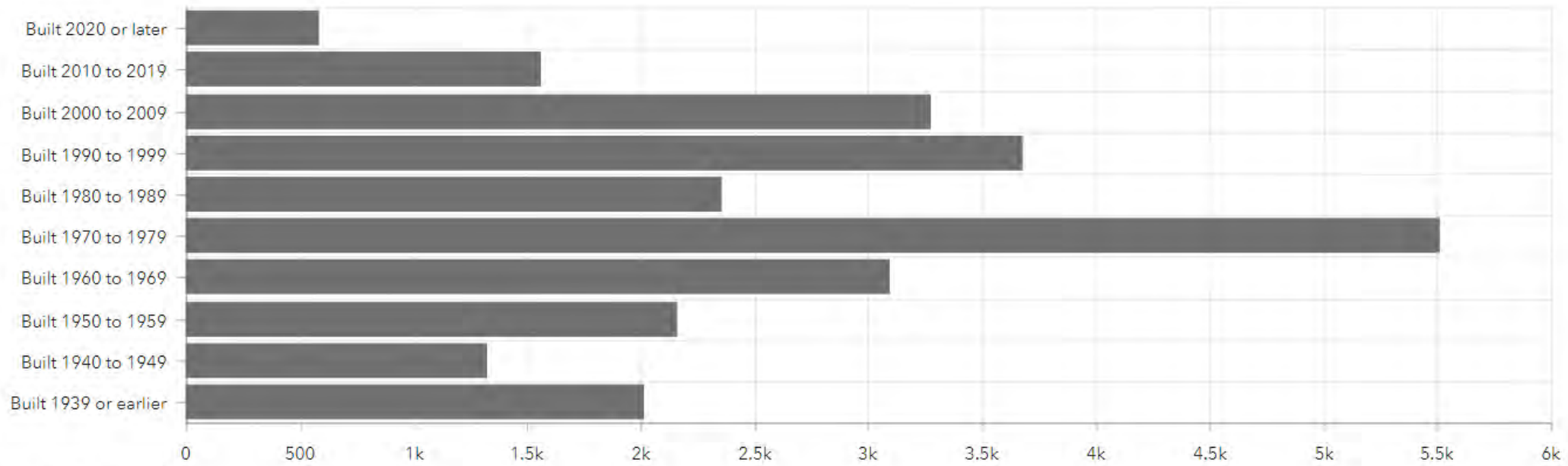
|  
Households and Percentages with Cost Burden > 50% by Income

## Housing Units Permitted Vs. Need Since 2016



Last update: 59 seconds ago

## Age of Corvallis Housing Stock: All Units (2019 ACS 5 Year Estimates)



Last update: 19 seconds ago



# Questions?

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# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

May 24, 2023 from 4 pm to 6 pm  
Kalapuya Building, 450 SW Research Way



- Members Present:** Catherine Biscoe; Alice Carter; Ricardo Contreras; Bryan Cotter; Cade DeLoach; Anita Earl; Joel Goodwin; Ari Grossman-Naples; Barbara Hanley; Melissa Isavoran; Briae Lewis\* (Corvallis City Councilor); Aaron Lewis; Cindee Lolik\* (Business Community); Charles Maughan\* Mayor (Corvallis City Council); Pegge McGuire\* CSC Director; Andrea Myhre; Nancy Wyse\* (Benton County Commissioner).  
**Excused:** Charles Maughan; Chanale Propst; Karyle Butcher  
**Absent:**  
**Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); April Holland, Director, Health Department, Benton County; Rebecca Taylor; Brigetta Olson (City of Corvallis); Damien Sands (Director, Behavioral Health, Benton County)  
**Guests:** Ty Anderson-Hubler (LBHEA)  
 \*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of culture and conduct agreement, such as kindness, open-mindedness, curious, respect, inclusivity. Welcome new member: Aaron Lewis, born in Corvallis and works in Oregon State Legislature as an aid; graduate from the University of Oregon last year; wants to serve and use his voice for community.
- II. **Public Comments (limited to 2-3 minutes).** No Comment.
- III. **Approval of Minutes: MOTION** made by Cindee Lolik to approve the March 2023 Minutes; **Seconded** by Joel Goodwin; All in favor; **MOTION** passed. Abstained: Aaron Lewis; Bryan Cotter
- IV. **Keys for the People - Community Event/Housing Festival, Ty Anderson-Hubler, Coordinator, Linn Benton Health Equity Alliance (LBHEA).**
  - Excited to share successes this year and goals of the festival that took place on April 29, 2023. Grateful for help of people.
  - Started with idea I had and involved awesome people around the country; sharing info and resources to reach out to marginalized groups. For example, bring folks to teach about real estate. Barriers involved. So, create events to help involve marginalized communities to overcome barriers.
  - Also member of CSC and NAACP on the Housing committee; shared the idea and they loved it.
  - Event provides resources that not everyone knows about; place to acknowledge history and build community; especially historically excluded groups.
  - Learning how to market and advertise. NAACP event last year support by CSC and Health Equity Alliance—advocate for people who do not have the resources and capacity; NAACP

is volunteer based.

- When member of housing committee and with CSC, Pegge promoted Advocacy and Liaison for communities of color position. Pitched idea to Dina and Pegge; great event last May. Two other colleagues, Carla and Jessica, helped with event.
- Community led event. About 200 people at event this year.
- Had presentations; about 25-30 people attended.
- Last year and this year at Corvallis Community Center-beautiful space-reserved entire building.
- Had resource tables for community partners; 4 presentations.
- Hybrid presentation for those who cannot attend in person.
- 2018 film shown—support artists.
- Kids corner provided; childcare is a barrier.
- Music, catering, everything was free of charge.
- Learned how to share and market the event, particularly in Spanish.
- Translations to check meaning; identifying other languages too.
- One goal is that it continues – designer for branding and social media. Supported by Health Equity Alliance. NAACP can help continue the tradition. Biggest thing is building community. Working at CSC, relationship cannot be transactional; different agencies; some not trusting certain systems; want joy there; more of a celebration and then happens to be resources and historical contacts related to housing.
- Exciting to see friends and come back each year. Hope to see more of you next year.
- Fair Housing Oregon did a presentation on land use and historical discrimination; had coalition on a panel to discuss community housing solutions. Could create a meeting so folks can log in and have virtual meeting.

#### **Discussion/Comments:**

- Pegge: Ty put together a fabulous event during COVID-19; people had such a lovely time and shared great info with others. Look forward to future when doing event again, and we will say wow, remember when we first started and now thousands are coming!
- Brigetta: I had opportunity to be there; it was fabulous, and people gathered indoors.
- Catherine Biscoe: sense of community evident in every room; really was impressive; thank you so much!

#### **V. Coordinated Entry (CE) A system-level improvement: Prioritizing our most vulnerable folks for housing with data-informed decisions and human-centered case conferencing.**

- Coordinated Office role: support system improvements in our community with the purpose to:
  - better match more individuals with housing
  - prevent duplication of efforts across providers
  - best use housing resources & funding to help most vulnerable
- CSC role: HMIS and case conferencing
- CSC is convening community partners twice per month for case conferencing:
  - Making housing connections
  - Learning about gaps/needs
- Coordinated Office staff supported Release of Info (ROI) language so we can talk across organizations about helping folks with housing.

- Julie will bring back some take aways at next meeting.

VI. **HOPE Recommendations: #9 Communications: Countywide communication and outreach for education, collaboration, and system improvements.** Coordinated Office outreach: Monroe City Council; Adair Village City Council; Philomath City Council; Albany City Council 5/22/23; Community Health Assessment (CHA) and Community Health Improvement Plan (CHIP) outreach events in Monroe and Alsea 5/23/23:

VII. **City of Corvallis Consolidated Plan – HOME and CDBG (Brigetta Olson, Housing Manager, Community Development).**

- The Consolidated Plan helps states and local jurisdictions to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions.
- The consolidated planning process is a framework for a community-wide dialogue to identify housing and community development priorities that align and focus funding from the CPD formula block grant programs:
- **Community Development Block Grant (CDBG) Program**
  - Benefiting low- and moderate-income persons and communities:
  - The CDBG program works to address a range of community needs. Funds are targeted to assist low- and moderate-income persons and families with the intent of filling gaps in funding.
  - Acquisition of real property
  - Relocation and demolition
  - Rehabilitation of residential and non-residential structures
  - Construction of public facilities and improvements, such as water and sewer facilities, streets, neighborhood centers, and the conversion of school buildings for eligible purposes
  - Public services/human services, within certain limits 15%
  - Activities relating to energy conservation and renewable energy resources
  - Provision of assistance to profit-motivated businesses to carry out economic development and job creation/retention activities
  - **CDBG – Not Eligible:**
  - Generally, the following types of activities are **ineligible:**
  - Acquisition, construction, or reconstruction of buildings for the general conduct of government
  - Political activities
  - Certain income payments
  - Construction of new housing (with some exceptions)
- **HOME Investment Partnership Program**
  - The HOME Investment Partnerships Program (HOME) provides formula grants to states and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.
  - HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households.

- **The Annual Action Plan and CAPER**
  - The Consolidated Plan is carried out through Annual Action Plans. These provide:
  - A concise summary of the actions and activities
  - And the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan.
  - Consolidated Annual Performance and Evaluation Report (CAPER).
  - In the CAPER, grantees report on accomplishments and progress toward Consolidated Plan goals in the prior year.
- **Consolidated Plan Goals**
  - Draft 2023-2027 goals CDBG and HOME, most carried over from last plan
  - Create and retain affordable housing opportunities
  - Infrastructure for the development of affordable housing or in low mod neighborhoods
  - Maintain the quality of affordable housing
  - Support achievement of the policy recommendations of Housing, Opportunity, Planning, and Equity (HOPE) board and strategic plan priorities of the Coordinated Homeless Response Office.
  - Support agencies that provide direct services to low income and special needs populations
- **Annual allocation CDBG and HOME**
  - Currently-
  - \$545,000 – Community Development Block Grant
  - \$380,000- HOME Investment Partnership Program
  - Program income
  - \$150,000- estimated
  - Point in Time- houselessness in Benton County: 293 in 2022 (see PowerPoint)
  - Severely Cost-Burdened Households by Housing Tenure (going up)
  - Age of Corvallis Housing Stock: (most built from 1970 to 1979—see PowerPoint)
- Working on plan and putting out for public comment by June 17<sup>th</sup>; on website and go before Council July 17.
- One goal to commit infrastructure adjacent for a property for affordable housing development; costly to build housing; want to leverage other resources like Oregon housing community services.

**Comments/Questions:**

- Different definitions on how household is defined.
- Student population included.
- Does city have property and block grants for construction? Brigetta: block grant not for new construction generally; city currently does not own any land we can use.
- Alice: NPR had report in Texas which had land for permanent housing; more stability and addictions dropped; amazing program. Wish we had the property to put to use. Brigetta: we have more resources than we ever had. Have tools and resources available.
- Catherine Briscoe: potential properties; city of Corvallis—open to talking with the County to collaborate.
- What is construction access tax? For residential and commercial development; taxes put into loan fund for help organizations.

**VIII. Strategic Plan DRAFT – Community Engagement. (Benton County Coordinated Homeless Response Office - Julie Arena, Program Coordinator, Rebecca Taylor, Project Manager; April Holland, Interim County Health Director)**

- Julie sent materials out on Friday.
- Today's Goals: Understanding and Feedback: HB 4123 Coordinated Office Strategic Plan: Review draft plan and hear HOPE feedback.
- The Coordinated Office creates a framework to provide cross-sector operational coordination to support *countywide efforts* and support cities and service providers with the ultimate goal to sustain housing in every community
- Review Community Progress Timeline.
- **From Policy to Progress: Strategic Plan Purposes:**
- Goal 1: Strategic Plan communicates our local work to the State within the framework they are funding.
- Goal 2: Strategic Plan guides staff work to implement policy recommendations.
- Goal 3: Community Roadmap
- **HOPE Feedback Purpose:**
- Help us effectively communicate our local work to the State and to Benton County communities.
- **Update to the 10 year Plan:**
- Recommended advancing priority policy recommendations – led to the creation of HOPE Board.
- Identified strategic priorities across the whole spectrum of housing issues – "Broad Intervention Areas"
- Research and best practices in the field show are each key to reducing homelessness.
- **HOPE Values from Bylaws:**
- Use data to drive assessments, prioritization and accountability.
- Take a comprehensive systems and multi-sector approach.
- Engage and involve the community, not just direct service providers.
- Prioritize vulnerable populations.
- Promote community safety for all.
- Promote racial and ethnic justice.
  
- **HB 4123 Strategic Plan Requirements.**
- Sustainable funding for ongoing operations of coordinated homeless response system.
- Increasing or streamlining resources and services to people at risk of or experiencing homelessness.
- Incorporating national best practices for ending homelessness.
- Eliminating racial disparities within the service area.
- Create pathways to permanent and supportive housing that is affordable to local populations experiencing or at risk of homelessness.
  
- **Alignment of HOPE Policy Recommendations with HB 4123 (see graph).**
- **Development since the March HOPE meeting:**

- We are organizing our 5-year strategic plan with the same broad priority areas from the 10-year plan to accomplish the following:
  - Strategic priorities that are inclusive and relevant for community partners working on urban and rural solutions.
  - Showing alignment for collective impact.
  - Community roadmap of all the work beyond HOPE recs and HB 4123 requirements.
  - Holding space for countywide and even regional approaches.
  
- **5 year Strategic Plan will inform our work as Coordinated Homeless Response Office:**
  - Leadership, structure, and support for providers and system improvements.
  - Build sustainable resources and additional funding beyond the local level.
  - Central point of communication.
  - Community engagement.
  - **Strategic Plan feedback work session**
  - Does this make sense?
  - Will it be understandable to a broad range of community members?

**Questions/Comments:**

- Catherine Biscoe: Appreciate approach and messaging in coordination with partners and Benton County; encompassing everything and gives better picture; appreciate what you ‘ve put together and I support it.
- Julie: to coordinate across spectrum; unique plan, involves whole communities.
- Pegge: This is such great work. CSC sits on all different groups-- You are light years ahead of everyone; wonderful work; deep thinking; deserve pat on the back.
- Benton County Coordinated Homeless Response System

- **DRAFT Strategic Plan 2022 – 2027**

- **The Coordinated Homeless Response System:** A. Benton County’s Coordinated Homeless Response Office; B. HOPE Advisory Board; C. Intergovernmental Council; D. Service Provider Network.
- **Guiding Principles, Values, and Resources for the Coordinated Office**
- **Organization and Purpose of the Strategic Plan:** A. Community Roadmap; B. Work and Resource Prioritization; C. Accountability/Stewardship; D. Strategic Priorities
- **The Strategic Plan: Community and Organizational Systems and Policy Change; Comprehensive Care Coordination; Prevention; Street Outreach and Rapid Response; Housing; Community Engagement – Inclusion & Neighborhood Belonging.**

**Comments/Questions:**

- Joel: To share with public, would be good to provide summary with basics and not just the entire document. Julie: Kailee took 17 pages and put into 2 pager.
- Joel: list all recommendations in one place; to make sure it is a comprehensive list; and not just picking out a few randomly.
- Cindee: what is HB? Can we include a glossary of terms?
- April: Really like all the feedback; like ideas of appendix illustrating alignment at a glance. Thanks for the feedback.

- Joel: helpful to put all recommendations in one place along with appendix; since they are numbered; helps to show the entire numbered list.
- Julie: community partners can impact timelines; list not all inclusive; good examples.
- Melissa: two main components; prioritization and data—would it be better to break those out? Julie: not including every detail in this plan; operational work will evolve with plan.
- Barbara: Need to add what directs community on how they can give input; thru the HOPE board. Julie: good feedback.

**Questions/Comments (on Next Section: Comprehensive Care Coordination: The Work: Action-Projects-Progress/Partners/Timeline):**

- Melissa: streamlining social service applications and intent there; could be pretty broad—how is that included in intent?
- Julie: comprehensive care coordination; how to collaborate better; and accessible to under representative communities. Pegge: can talk about application piece and partnerships: as social service providers, talked about having one application, so all navigators and all social service providers could use it.
- Ricardo is a great example working with Casa Latinx; CSC trying to take the lead and better serve those communities.
- Melissa: social services relate to government services; like food stamps and Medicaid eligibility; very broad term.
- Pegge: one system that DHS launched: happened after original conversation; adds more complexity to it. Melissa: hard to get government streamlined.
- Julie: Have navigation and one stop shop resource center and OHN on site and have people spend time; all in same building; greater foundation; one form and auto populate other forms.
- Brigetta: how to measure success? Serving individuals; important that we are measuring what we are doing. Julie: great feedback.
- Rebecca: Metrics could change.
- Andrea Myhre: lay out framework to pursue these goal areas.
- Melissa: These are goals not necessarily the details/specific tasks. Identify over the course of 3 years how to meet the goals and show progress.
- Ari: acronyms-spell out.
- Joel: spell out the first time
- Julie: meet to discuss Samaritan and Casa Latinos Unidos strategic plan with Ricardo Contreras and with Anita Earl.

**Comments/Questions (on Next Section: Prevention and Street Outreach and Rapid Response):**

- Aaron Lewis: soft skills?
- Julie: soft skills: relationships; engage with trauma informed way. Concept of harm reduction style; human centered; motivational interviewing; low barrier; build relationship; so important to be able do data collection; asking a person questions; could be traumatic to talk about. Soft relationship skills needed.
- Brigetta: and measure it; served X number of individuals.
- Rebecca: Albany City had training on crisis response; good to look at community belonging and inclusion and enhance understanding across the community.
- Cindee: trainings for business community; de-escalation trainings; OSU do a workshop;



most people don't know what to do.

- Damien Sands: One example; can google this: simplistic intervention called "QPR" which is "Question; Persuade; Refer" - for someone who is actively suicidal; gives some basic soft skills tools to engage that person where they are and to assist them. QPR easy access point to engage with individuals. Email Damien if you are interested in learning more. He will share email of resources to Julie to share with board.

#### **Comments/Questions (On Next Section: Housing):**

- Andrea: camping/unsheltered issue not in our revision to 10-year plan; but it is on-going community debate; city is handling it largely themselves with policy. HOPE has little advisory capacity on that issue; I think somehow we need to include the full scope of what people are experiencing; people who are on streets and camping—part of spectrum where people are living; and what recommendations can we give to deal with that issue. Camping is still housing/shelter issue. Not in legislative requirements; but should make a change to address community response to unsheltered people living on streets/camping issues. Need to address Boise issue and reviewing best practices for dealing with people on street.
- Rebecca: interim harm reducing solutions?
- Brigetta: what shelter capacity is needed? When are beds available? Another measurement; and what population?
- Rebecca: how to connect people to resources.
- Andrea: our focus is on shelter and microshelter which is fine; but until we have capacity to serve everyone, what are we doing to help people on the street. Give some evaluations and recommendations for people on the street.

#### **Comments/Questions (on Next Section: Community Engagement, Inclusion, and Neighboring Belonging):**

- Catherine: provide a short description and list of service providers.
- Alice: appreciate what Andrea said about unsheltered. As provider working with people under water – like trying to bring oxygen to people barely surviving. Hard to imagine success. To improve structure, need to push mayors to get together with governors; huge national problem; like to see a national response and have to start pushing from the bottom. Harm reduction team is there responding to crisis day in day out—good to coordinate with Benton County Harm Reduction Team.

#### **IX. Next Steps:**

- If anyone has other thoughts, will work on end of July; due end of August; let Julie know.

#### **X. Meeting was Adjourned at 6 pm.**

# Benton County Coordinated Homeless Response Office: House Bill 5019

Local Planning Group Meeting

7/12/2023



# Welcome



- April Holland, Interim Health Director

# Today's Goals:

\* We are recording this meeting to post to county website.



- Introductions
- HB 5019 Overview
- Data review
  - Quantitative: PIT, HMIS, CDDC and Unity Shelter
  - Qualitative: Survey Results



- Experience-based discussion. What is the data missing?:
  - High-Risk Subpopulations
  - Service Gaps
  - Barriers to Housing



- What's Next?

# Introductions

- Name
- Pronouns
- Organization
- What perspective do you represent today?

## THE WHY?

Everyone in Benton County should have the opportunity to live in decent, safe, and affordable housing.

## Our Values (HOPE bylaws):

- Use data to drive assessments, prioritization and accountability.
- Take a comprehensive systems and multi-sector.
- Engage and involve the community.
- Prioritize vulnerable populations.
- Promote community safety for all.
- Promote racial and ethnic justice.

# Oregon Balance of State HB 5019 State Sponsored. Locally Driven.

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- **Benton County's HB 4123 Coordinated Homeless Response** structure and staff to develop Community Plan to be incorporated into grant agreements.
- **Local Planning Groups** to include culturally specific and responsive organizations, cities, counties, coordinated care organizations, mental health providers, and other critical partners supporting the needs of people experiencing unsheltered homelessness when developing plans.
- Plans will outline **specific strategies** that a community plans to use to reach their goals.

**Benton County's Goal:** Rehouse 33 people by June 30, 2025.

# HB 5019

## Oregon Balance of State Funding

### Formula Based: Rapid Rehousing ~\$19.5M across 26 counties

- # of people experiencing homelessness
- Rate of unsheltered Homelessness
- # of students experiencing homelessness
- # of severe rent burdened households with income below \$35k.
- # of people in poverty

**Benton County to receive ~\$1.4M.  
Goal to rehouse 33 people.**

### Competitive Based: Sheltering Projects ~\$6.6 across 26 counties

Competitive RFP funding process:

- **Readiness:** Demonstrate ability create and operate shelter sites or additional shelter beds by 6/25/2025.
- **Operations:** Demonstrate low barrier operational plan.
- **Support:** Demonstrate local support for project from community leaders and regional partners.



# Benton County Community Plan Development Process

## June 30 Local Planning Group Invitation

- Culturally specific organizations, coordinated care org., mental health providers, and partners supporting people experiencing homelessness.

## July 7-11 Distribute Survey for Qualitative Data Collection

- Factors increasing risk of experiencing homelessness and barriers to housing

## July 12, Local Planning Group Meeting #1

- Review Baseline and Qualitative Survey Data
- Identify Populations Most likely to Experience Homelessness

## July 12-18 Sheltering and RRH Focus Groups meet

- Identify action items for 2-year plan to rehouse 33 people.
- Prepare draft Community Plan

## July 19, Local Planning Group Meeting #2

- Review Draft Community Plan
- Discuss inclusion of qualitative and quantitative data

## July 19-21 Sheltering and Focus Groups meet

- Finalize community Plan
- Outcome metrics
  - Partner roles
  - Plan signed by Contract Manager\*

Plan due to OHCS  
July 21, 2023

# Equity

A critical component of the plan is that groups who have experienced disparities in homelessness within our community are prioritized.

OHCS requests that we identify three subpopulations most likely to fall into unsheltered homelessness and face the highest barriers to return to housing.

What does the data say?

# Context for Existing Data

- Point in Time (PIT) Count – one-day snapshot, limited to who responds at that time, volunteer run, 2023 not yet HUD-approved
- Homeless Management Information System (HMIS) and Coordinated Entry (CE) - detailed data, limited to those who chose to and have the time to complete assessment
- McKinney-Vento – school-age children, no demographic data
- Unity Shelter and Corvallis Daytime Drop-in Center - includes sheltered and unsheltered; Unity includes Men's Shelter, Room at the Inn, 3rd St., Safe Place, Hygiene Center, and Emergency Hotel Shelter

# Data Overview

## Key numbers for size of unsheltered population:

- 168 unsheltered individuals (45.2%) out of 372 total homeless population. (PIT 2023)
- 102 unsheltered individuals have a current CE assessment (HMIS)
- 17 unsheltered students (McKinney-Vento)
  - 62 unaccompanied homeless youth

## Provider numbers show about 1,000 total homeless individuals.

- 950 guests at CDDC (2022, unduplicated)
- 1,004 guests at Unity Shelter (July 2022 – June 2023, unduplicated)

# Data by Race and Ethnicity

	PIT	CE	Unity	CDDC	Census
	(Unsheltered)		(All Guests)		(Benton)
African American, Black	3%	3.92%	7%	8%	1.4%
Native American, Alaska Native, or Indigenous	5.4%	7.84%	11.8%	13%	0.7%
Hispanic/Latino/a/x	9.5%	6.86%	8.8%	9.4%	8.2%
Two or more races/Multi-racial	3%	--	12%	15%	8.7%

- PIT and CE data represent percentages of the unsheltered population.
- Unity and CDDC data represent percentages of the unduplicated number of people served annually by each organization.

# Data for Contributing Factors for Homelessness

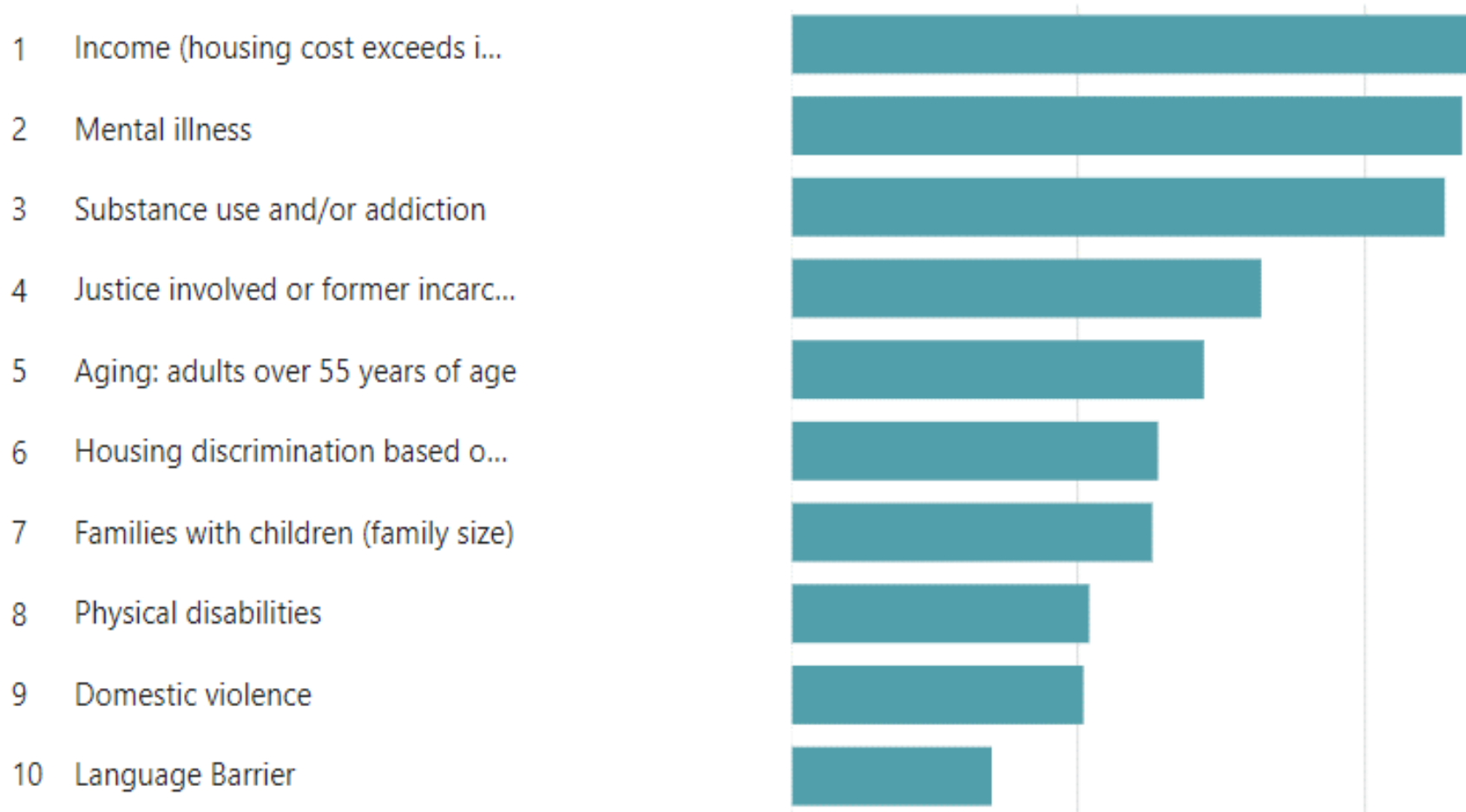
	PIT	CE	Unity	CDDC	Census
	(Unsheltered)		(All Guests)		(Benton)
Aging (55 years+)	29.9%	20.6%	44 yrs	40 yrs	28.1%
Youth (18-24 years) *PIT 0-24 yrs: 14.9%	8.9%	7.8%	--	--	38.4%
Serious Mental Illness	97.6%	44.1%	31.3%	33%	--
Substance Use Disorder	38.5%	29.4%	28.8%	20%	--
Domestic Violence Survivor	20.6%	38.2%	31.2%	4%	--
Chronically Homeless	52%	--	--	--	--

\*Unity and CDDC data are for guests that chose to disclose information. For CDDC, guests were asked what needs they hoped CDDC would support.

# Notable Data

- Data on disabilities is complicated. It can include physical disability, mental health, chronic health conditions, substance use, and developmental disability, depending on the source.
- 100% of the multi-racial homeless population is unsheltered – 9 individuals. (PIT 2023)
- 97.6% of Serious Mental Illness homeless population were unsheltered - 41 of 42 individuals. (PIT 2023)
- We recognize the intersections among different identities and factors and the limits of the data to tell that story.

# Survey Results: Rank these factors by how much they contribute to a person's risk of experiencing unsheltered homelessness?





## Question 2:

- Are there other factors not listed in Question #1 that should be included?  
How would you rank these additional factors

“... Systems serving people with behavioral health, aging and physical disabilities, veterans, and children have not given sufficient attention and resources to ensure access to basic needs like housing within their service delivery...”

“...Youth experiencing homelessness-- particularly those exiting the foster care or other systems-involved youth who lack rental/credit history, co-signers, etc.”

“...Landlords are reluctant to rent to people with a history of homelessness, and often tacitly refuse to allow clientele receiving rental assistance...”

“I believe ability to successfully identify and navigate through services is a significant barrier and has a big impact on people losing homes or finding services they may need.”

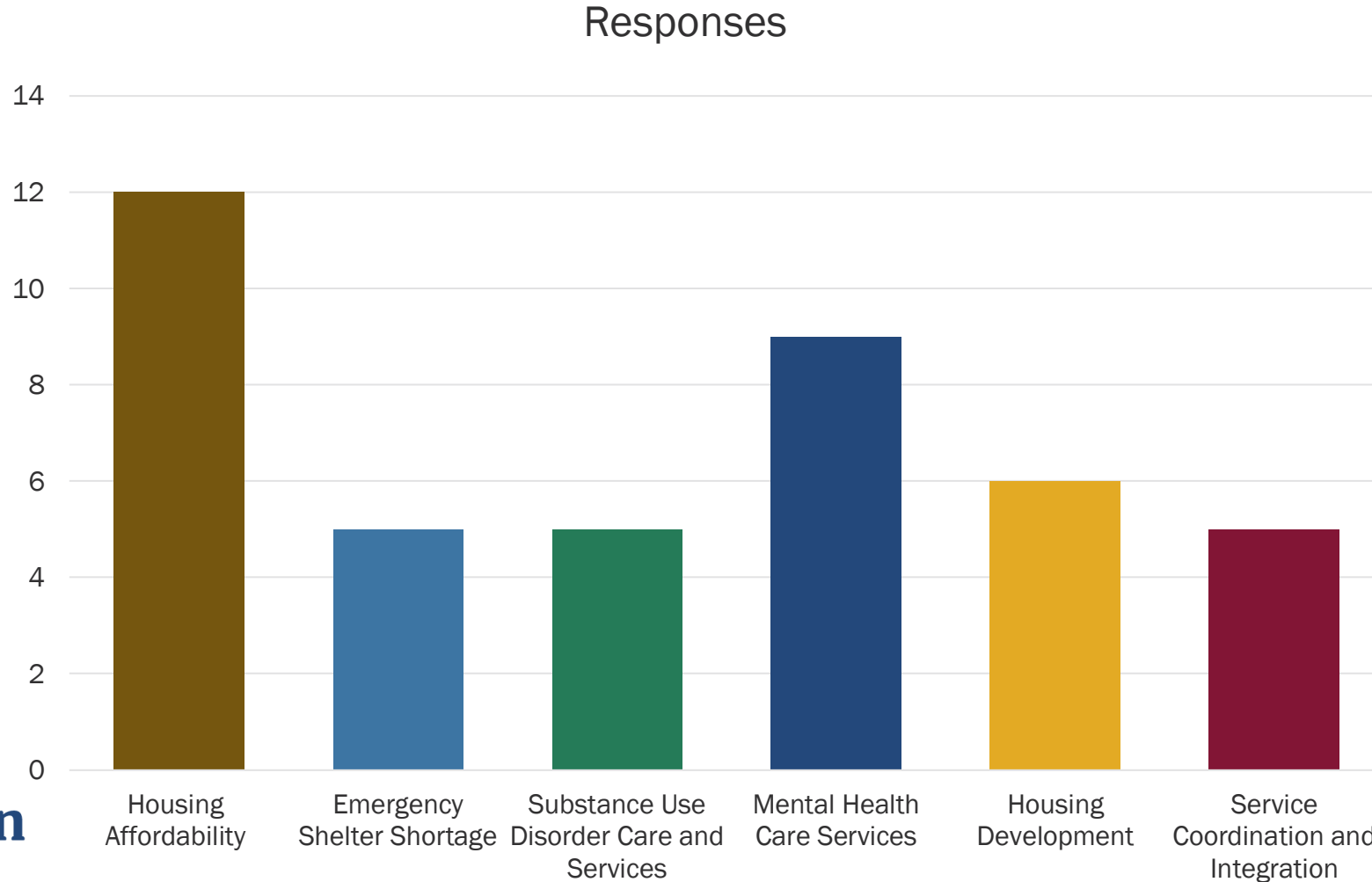
**“...Lack of stronger community-based mental health and SUD outreach and jail diversion means more with records and justice engagement that may not be appropriate...”**

**“...Jail records make renting tougher. Lack of stronger community-based mental health and SUD outreach and jail diversion means more with records and justice engagement that may not be appropriate.”**

**“Housing capacity/long term housing options.”**

# Question 3:

Top five local needs that are major barriers to regaining housing, safety, and stability for our community members experiencing unsheltered homelessness.



# Key Questions for Community Plan

## 3 Subpopulations

Who is most likely to experience unsheltered homelessness?

What factors are contributing to folks becoming homeless?

## 5 Top Barriers

What barriers are keeping people from getting into a safe place to live?

What specific barriers are these subpopulations facing in finding and securing housing?

# Discussion:

## Impact Analysis on 3 Subpopulations

- What culturally specific services are available and accessible to each of the three groups of people experiencing unsheltered homelessness in your community?
- What specific services or supports are available for individuals in these groups to access and sustain mainstream (education, health care, Social Security, etc.) services and community connections once people are housed?

Community Plan Template

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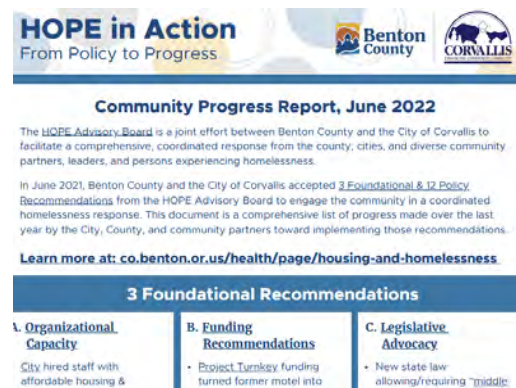
Plan due to OHCS  
July 21, 2023

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)



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Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

*July 26, 2023 from 4-6 PM*

Meeting location: in-person, virtual, or phone

**In-person:** Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

[Click here to join the meeting](#)

Meeting ID: 216 534 009 552 Passcode: CeYX5m

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**Or call in (audio only)** [+1 213-357-4434,,304460629#](#)

Phone Conference ID: 304 460 629#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve May 2023 meeting minutes .....4:10pm
- IV. Educational Component: Creating Housing Coalition (CHC) Tiny Home Village.....4:15pm
- V. Community Progress Updates and Discussion.....4:45pm
  - a. Situation Table implementation in Benton County
  - b. Community Engagement: HB 5019 Local Planning Groups and Community Plan
- VI. HOPE Board feedback on the Strategic Plan Draft for HB 4123 Pilot .....5:30pm
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.
- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.





# HOPE Advisory Board

July 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

7/26/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
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# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)

# Vote on May 2022 minutes, roll call

Catherine Biscoe\* (Co-Chair)

Karyle Butcher

Alice Carter (excused)

Ricardo Contreras

Bryan Cotter

Cade DeLoach

Anita Earl

Joel Goodwin

Aaron Lewis (excused)

Ari Grossman-Naples (excused)

Barbara Hanley

Melissa Isavoran (excused)

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business  
Community) (excused)

Charles Maughan\* (Corvallis Mayor)

Pegge McGuire\* (CSC Director)

Andrea Myhre (excused)

Chanale Propst- resigning from HOPE

Nancy Wyse\* (County Commissioner)

\* Executive Committee Members



# Situation Table

Captain Joel Goodwin,  
Corvallis Police Department

Eric Bowling, MSW, LCSW  
Benton County Health  
Department

- Why the Situation Table (history)?
- What is the Situation Table?
- What is the four filter approach?
- How do we know it is successful?
- How does it compare to (or compliment) other models?
- Where are we now?
- What are the next steps?

# History and Process

- The HOPE Board researched best practices for care coordination and included a specific recommendation to adopt the Situation Table model.
  - HOPE Bylaws: prioritize community safety for all and our most vulnerable community members.
- Then we formed a group of community partners to discuss the situation table, FUSE, case conferencing. There was support from all community partners that there was a need for this model.



# What is the Situation Table model?

A Situation Table (ST) is a collaborative meeting where participants work together to reduce risk for individuals or families at an Acutely Elevated Risk.

Participants in ST meetings include people from a variety of entities that work together in a multi-disciplined team approach to solve problems.

The Situation Table model uses a four-filter approach to ensure consensus and formulate a plan for quick response.

# What is the four filter approach?

**FILTER ONE:** the initial contact (first responder, shelter worker, etc.) identifies the person as being at AER and refers the situation to the Situation Table

**FILTER TWO:** Members of the Situation Table review anonymized information to determine if the situation meets the criteria for AER.

**FILTER THREE:** The ST members receive additional information to better identify what services are available to reduce risk.

**FILTER FOUR:** ST members who have identified a role in reducing risk meet to formulate a response plan, and meet the person where they are.

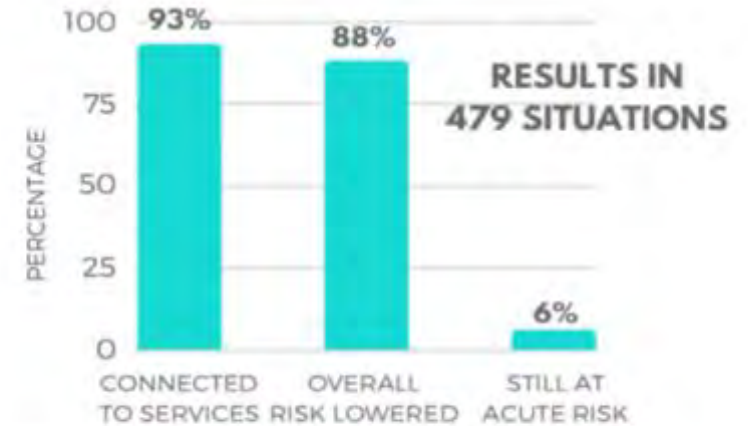
At a  
Glance:  
Situation  
Table  
Outcomes

# FOCUS TORONTO

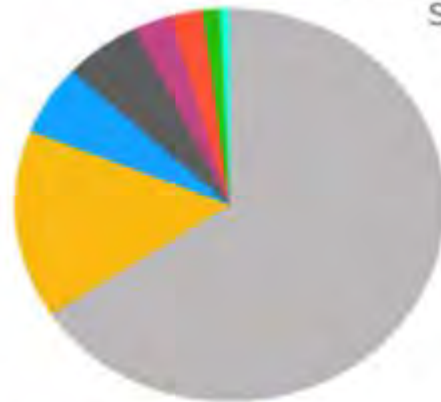


The total number of situations across all 4 tables from January 1 to December 31, 2017 is 479.

- FOCUS NS: 108
- FOCUS DE: 179
- FOCUS REX: 107
- FOCUS DW: 85



ORIGINATING SECTOR



RESPONDING SECTOR



VS.

- Police: 66% to 3%
- Justice: 6% to 5%
- Health: 1% to 21%

- Housing: 15% to 14%
- City of Toronto: 3% to 6%
- Education: 1% to 3%

- Community and Social Services: 6% to 39%
- Children and Youth Services: 2% to 9%

	Situation Table	FUSE	Coordinated Entry Case Conferencing
Risk Level	Acutely elevated risk (AER)	No	No
PSH need/end goal	No - lowering risk	Yes	Usually included, might be other housing
Condition (BH, Disability) prerequisite	No	Yes - BH	Usually included
Chronic Homelessness	No	Yes	Usually included
Population	All at AER	PSH qualifying	Homeless
Data sharing agreements needed?	No	Yes	Non-disclosure agreements for anyone who does not use HMIS. Release of Information needed for HIPAA covered entities like BH.
Timeline	Pending provider support, identifying ST facilitators, and funding for training.	Some amount of years for data sharing agreements. FTE.	FTE hiring process, figuring out the referral process and case conferencing, procedures for provider autonomy in accepting referrals. About 6 months to a year based on other counties experience.
Staff capacity	4 to 8 hours/week	?	.5 FTE

## Where are we now?

Multiple meetings have been held to ensure consensus with community partners that the ST should move forward.

The Benton County/Corvallis PD CORE Team has been identified to facilitate ST meetings.

IHN-CCO has committed to funding the training and initial implementation of the ST in our community.

# Next steps:

- Planning training for this Fall with community rollout by the end of 2023.
  - Contact Joel or Eric if you are a community service provider interested in participating.
  - Questions or discussion
- 
- Additional information at: <https://www.publicsafety.gc.ca/cnt/cntrng-crm/crm-prvntn/nvntr/dtls-en.aspx?i=10015>



## Creating Housing Coalition

# Creating Housing Coalition

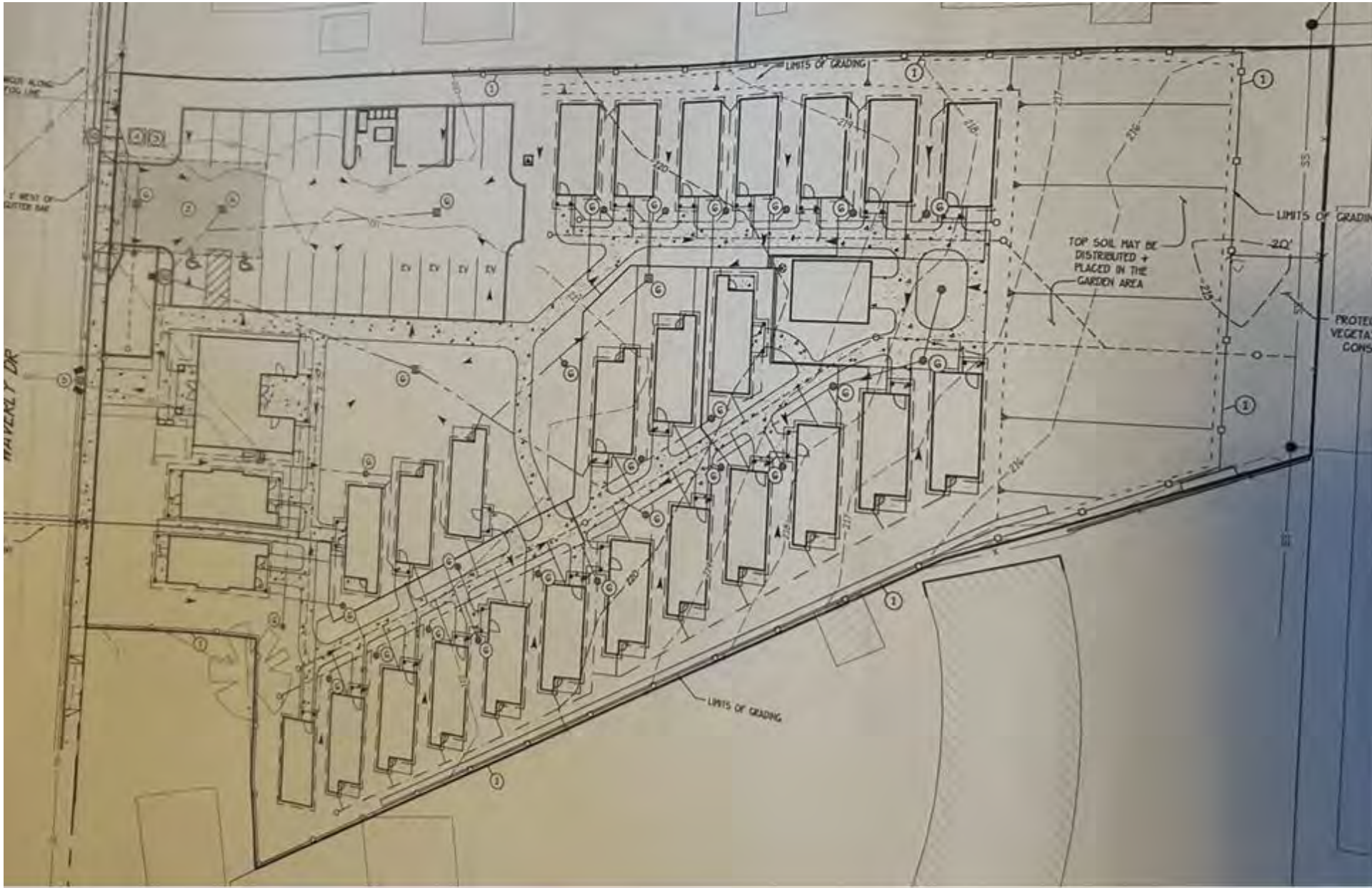
## Stacey Bartholomew, Executive Director

- With a successful groundbreaking on June 10, Hub City Village is officially on its way to becoming Albany's first tiny house village, dedicated to providing a home and community for our unhoused neighbors.
- If all goes smoothly, residents will begin moving into the 27 tiny homes in the spring of 2024.





# Draft plans for the village



# Benton County Coordinated Homeless Response Office Update

HOPE Advisory Board

7/26/2023



# Community Progress Update and Discussion: House Bill 5019



**HB 5019 Balance of State  
Funding and Community  
Planning.**



**Community Engagement  
and Local Planning Efforts**



**Next steps**

# Oregon Balance of State HB 5019 State Sponsored. Locally Driven.

---

- **Benton County's HB 4123 Coordinated Homeless Response** structure and staff to develop Community Plan to be incorporated into grant agreements.
- **Local Planning Groups** to include culturally specific and responsive organizations, cities, counties, coordinated care organizations, mental health providers, and other critical partners supporting the needs of people experiencing unsheltered homelessness when developing plans.
- Plans will outline **specific strategies** that a community plans to use to reach their goals.

**Benton County's Goal: Rehouse 33 people by June 30, 2025.**

# HB 5019 Oregon Balance of State Funding

## Formula Based: Rapid Rehousing ~\$19.5M across 26 counties

- # of people experiencing homelessness
- Rate of unsheltered Homelessness
- # of students experiencing homelessness
- # of severe rent burdened households with income below \$35k.
- # of people in poverty

**Benton County to receive ~\$1.4M.  
Goal to rehouse 33 people.**

## Competitive Based: Sheltering Projects ~\$6.6 across 26 counties

Competitive RFP funding process:

- **Readiness:** Demonstrate ability create and operate shelter sites or additional shelter beds by 6/25/2025.
- **Operations:** Demonstrate low barrier operational plan.
- **Support:** Demonstrate local support for project from community leaders and regional partners.

# Benton County Community Plan Development Process

## June 30 Local Planning Group Invitation

- Culturally specific organizations, coordinated care org., mental health providers, and partners supporting people experiencing homelessness.

## July 7-11 Distribute Survey for Qualitative Data Collection

- Factors increasing risk of experiencing homelessness and barriers to housing

## July 12, Local Planning Group Meeting #1

- Review Baseline and Qualitative Survey Data
- Identify Populations Most likely to Experience Homelessness

## July 12-18 Sheltering and RRH Focus Groups meet

- Identify action items for 2-year plan to rehouse 33 people.
- Prepare draft Community Plan

## July 19, Local Planning Group Meeting #2

- Review Draft Community Plan
- Discuss inclusion of qualitative and quantitative data

## July 19-21 Sheltering and Focus Groups meet

- Finalize community Plan
- Outcome metrics
  - Partner roles
  - Plan signed by Contract Manager\*

Plan due to OHCS  
July 21, 2023

# Equity

A critical component of the plan is that groups who have experienced disparities in homelessness within our community are prioritized.

OHCS requests that we identify three subpopulations most likely to fall into unsheltered homelessness and face the highest barriers to return to housing.

What does the data say?

# Context for Existing Data

- Point in Time (PIT) Count – one-day snapshot, limited to who responds at that time, volunteer run, 2023 not yet HUD-approved
- Homeless Management Information System (HMIS) and Coordinated Entry (CE) - detailed data, limited to those who chose to and have the time to complete assessment
- McKinney-Vento – school-age children, no demographic data
- Unity Shelter and Corvallis Daytime Drop-in Center - includes sheltered and unsheltered; Unity includes Men's Shelter, Room at the Inn, 3rd St., Safe Place, Hygiene Center, and Emergency Hotel Shelter



# Data Overview

## Key numbers for size of unsheltered population:

- 168 unsheltered individuals (45.2%) out of 372 total homeless population. (PIT 2023)
- 102 unsheltered individuals have a current CE assessment (HMIS)
- 17 unsheltered students (McKinney-Vento)
  - 62 unaccompanied homeless youth

## Provider numbers show about 1,000 total homeless individuals.

- 950 guests at CDDC (2022, unduplicated)
- 1,004 guests at Unity Shelter (July 2022 – June 2023, unduplicated)

# Data by Race and Ethnicity

	PIT	CE	Unity	CDDC	Census
	(Unsheltered)		(All Guests)		(Benton)
African American, Black	3%	3.92%	7%	8%	1.4%
Native American, Alaska Native, or Indigenous	5.4%	7.8%	11.8%	13%	0.7%
Hispanic/Latino/a/x	9.5%	6.9%	8.8%	9.4%	8.2%
Two or more races/Multi-racial	3%	–	12%	15%	8.7%

- PIT and CE data represent percentages of the unsheltered population.
- Unity and CDDC data represent percentages of the unduplicated number of people served annually by each organization.

# Data for Contributing Factors for Homelessness

	PIT	CE	Unity	CDDC	Census
	(Unsheltered)		(All Guests)		(Benton)
Aging (55 years+)	29.9%	20.6%	44 yrs	40 yrs	28.1%
Youth (18-24 years) *PIT 0-24 yrs: 14.9%	8.9%	7.8%	--	--	38.4%
Serious Mental Illness	97.6%	44.1%	31.3%	33%	--
Substance Use Disorder	38.5%	29.4%	28.8%	20%	--
Domestic Violence Survivor	20.6%	38.2%	31.2%	4%	--
Chronically Homeless	52%	--	--	--	--

\*Unity and CDDC data are for guests that chose to disclose information. For CDDC, guests were asked what needs they hoped CDDC would support.

# Notable Data

- Data on disabilities is complicated. It can include physical disability, mental health, chronic health conditions, substance use, and developmental disability, depending on the source.
- 100% of the multi-racial homeless population is unsheltered – 9 individuals. (PIT 2023)
- 97.6% of Serious Mental Illness homeless population were unsheltered - 41 of 42 individuals. (PIT 2023)
- We recognize the intersections among different identities and factors and the limits of the data to tell that story.

# Key Questions for Community Plan

## 3 Subpopulations

Who is most likely to experience unsheltered homelessness?

What factors are contributing to folks becoming homeless?

## 5 Top Barriers

What barriers are keeping people from getting into a safe place to live?

What specific barriers are these subpopulations facing in finding and securing housing?

# Overrepresented Groups:

- 1. Black and Native American communities**
- 2. Families with children**
- 3. High & complex needs: mental wellness, substance use, physical needs, aging**
- 4. People with high needs who don't qualify for specific programs**

# Black and Native American communities are most overrepresented in the data.

- **Specific Barriers**

- BIPOC communities with conviction histories, specifically felonies, and/or not accessing shelter.
- Felony conviction – housing barrier, and program ineligible.
- Stigma in accessing help.
- Culturally specific outreach, connection, trust in the messenger.

- **Addressing Barriers**

- Technical Assistance (TA) to build organizational capacity to do housing and sheltering for culturally specific orgs.
- Partnership and training between agencies
- Staff training
- Strategic planning to move towards housing supports

# Families with children

- **Specific Barriers**

- Fear of government and systems – needs to not be a government employee, fear of losing child.
- Finding locations that fit large families – advocacy with landlords for specific units.
- Cost of a unit that fits the family = big barrier.

- **Addressing Barriers**

- Coordination of partners and housing navigation for families.
- Understanding and awareness of families experiencing homelessness.
- Funding for larger units – higher levels of rent assistance for large families.



# High & complex needs: mental wellness, substance use, physical needs, aging

- **Specific barriers**

- Culturally responsive and high levels of training for assessing needs
- Connecting the person with the right level of care: SUD residential, MH treatment, group housing
- Capacity/space in any of those treatment or living situations

- **Addressing barriers**

- Increasing staff capacity at community organizations for various skill levels, cultural responsiveness, and training.

# People with high needs who don't qualify for specific programs

## • Specific Barriers

- Eligibility/requirements
- Physical and mental wellness needs without meeting severely and permanently mentally ill (SPMI) or activities of daily living (ADL) threshold
- Nursing home care needed but don't qualify

## • Addressing Barriers

- Flexible funding for needs outside of program eligibility
- Care coordination across programs to connect people with any program where they are eligible. Coordinating across multiple providers to help person with all needs.

# Other Factor: Prevention support

- **Specific Barriers**

- Help can't be given because they don't qualify yet, but they are going to become unhoused without help immediately.

- **Addressing Barriers**

- Flexible funding to help people

# Funding and Goals

Total Award for Benton County: \$1,480,946  
through June 2025.

## Goals:

- Benton County: Rapidly rehouse 33 people experiencing unsheltered homelessness by June 2025.
- Statewide: Add a minimum of 100 emergency shelter beds by June 2025.

# Funding Categories – 2 year

Category	Amount
Street Outreach	\$86,600
Emergency Shelter	\$86,600
Rapid Re-housing	\$976,800
HMIS	\$50,000
Administration	\$222,141
<i>Not yet categorized</i>	\$58,805
<b>TOTAL</b>	<b>\$1,480,946</b>

# Funding Calculations

- Rapid Re-housing: \$14,800/person/year x 33 people x 2 years= \$976,800
- Administration: set by OHCS - \$222,141 (approx. 15%)
- HMIS: based on input from CSC - \$50,000
- Remainder (\$173,200): split evenly between Street Outreach and Emergency Shelter

# Benton County Coordinated Homeless Response Office:

## Strategic Plan Draft Community Engagement

HOPE Advisory Board meeting

7/26/2023



# Update and Q&A



In March and May we covered:

- The work and history that got us where we are today in Benton County
- HOPE Policy Recommendations Integration
- Organization by 10-year plan categories
- HB 4123 Coordinated Office Strategic Plan
- Reviewed a draft strategic plan
- Heard HOPE Board feedback



**Today: HB 4123 Coordinated Office Strategic Plan**

- Updates on organization for understanding draft strategic plan
- Partner engagement and coordination





## From Policy to Progress...

What are we hoping to achieve today with the HOPE Board?

### Strat Plan purposes:

- Goal 1: Strategic Plan communicates our local work to the State within the framework they are funding.
- Goal 2: Strategic Plan guides staff work to implement policy recommendations.
- Goal 3: Community Roadmap

### HOPE Feedback Purpose:

Help us effectively communicate our local work to the State and to Benton County communities.

# Development since the March HOPE meeting:

We are organizing our 5-year strategic plan with the same broad priority areas from the 10-year plan to accomplish the following:

- Strategic priorities that are inclusive and relevant for community partners working on urban and rural solutions.
- Showing alignment for collective impact.
- Community roadmap of all the work beyond HOPE recs and HB 4123 requirements.
- Holding space for countywide and even regional approaches.

# Strategic Plan Revised formatting: 5-year Timeline with integrated metrics

The Work: Actions – Projects – Progress	Partners	Timeline				
		FY23	FY24	FY25	FY26	FY27
1. Solicit projects and allocate housing and community development funding annually.	<b>Lead:</b> City of Corvallis	Annually				
2. Support coordination and additional funding for affordable units and shelter capacity.						
3. Modify county code language to allow vehicle camping and micro-shelter options.	<b>Lead:</b> Benton County Coordinated Office <b>Collaborators:</b> Unity Shelter, City of Corvallis	2021				
4. Support funding and coordination for the Navigation Center to add more 24/7/365 sheltering for all populations.	<b>Lead:</b> Benton County Coordinated Office					
5. Maintain partner commitments and program models that can be scalable to site availability and funding. (e.g. Project Turnkey 2.0)	<b>Convenor:</b> Benton County Coordinated Office <b>Collaborators:</b> All community partners					
6. Provide affordable housing technical support to rural areas and smaller cities.	<b>Lead:</b> City of Corvallis	As needed				
7. Determine appropriate metrics for affordable housing production at various area median income (AMI) levels	<b>Leads:</b> City of Corvallis  <b>Collaborators:</b> All community partners	2023 – 2024				
8. Supporting community partners in sustaining the retention of affordable housing efforts						
9. Increasing access to units by working in partnership with landlords to better serve marginalized populations.	Lead: Coo					

# Community Partner Strategic Priorities

- **Already reviewed in May:**

- Intercommunity Health Network Coordinated Care Organization (IHN-CCO) – Medicaid insurance for tri-county
- Community Services Consortium (CSC) – community action agency (CAA) for tri-county

- **New items to share today:**

- Cascade West Council of Governments (COG) – senior and disability services, area agency on aging (AAA)
- Casa Latinos Unidos (CLU) – culturally specific organization for our Hispanic community
- NAACP for Linn and Benton Counties

- **Yet to come:**

- United Way for the tri-county area – meeting in August
- Linn Benton Housing Authority – planning for August

# Cascade West Council of Governments (COG)

- Senior and disability services
- Area agency on aging
- Aging and disability resource connection (ADRC)
- Do assessments and connect eligible people with personal care attendants

## System Change:

- *New Housing Coordinator* will streamline referral process for the ADRC.
- Improving coordination, referrals, and engagement between CSC and COG.

## Care Coordination:

- *New Housing Coordinator* will connect folks to any benefits they need that COG offers, such as programs beyond housing.
- *New Housing Navigator* will coordinate with providers outside of the COG on other supportive services or programs.

## Housing:

- *New Housing Navigator* will connect clients to long term housing, monitor follow up and coordination for 90 days, make referrals to mitigate potential eviction.

# Casa Latinos Unidos (CLU)

## Culturally specific organization for our Hispanic community

- **Housing:** Farmworker housing. Working to add direct referrals to affordable housing.
- **Outreach:** new outreach coordinator. Door-to-door at housing developments. Going to businesses. Farmworker outreach services at the location of the farm. Bringing services to the individuals.
- **Communication and Outreach:** Educational videos. Culturally appropriate skits about healthy Oregon. CLU get outdoors day, Latinx representation.
- **Care Coordination:** enrolling clients with OHP.
- **Prevention:**
  - Financial literacy
  - Emergency assistance fund (provide a small part of first month rent)

# NAACP of Linn & Benton

Culturally specific  
organization for our  
Black, Indigenous,  
and communities of  
color (BIPOC)

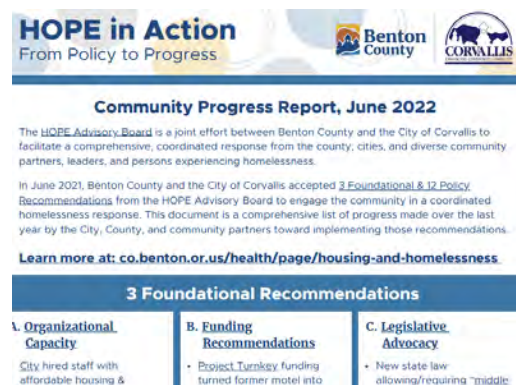
- Keys for the People event – planning to host annually with LBHEA, CSC, and other community partners to connect BIPOC folks with resources on housing, landlord/tenant rights, Black professionals and realtors speaking.
- Creating resources about tenant rights and discrimination, including contacting the local NAACP to make connections or advocate.
- Researching best practices for improving access to housing and sustaining housing for communities of color (2023-2024).
- Planning phase: there are talks of reparations across the nation – leadership is deciding if this committee should focus on that – under discussion in year 2023.

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)





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Benton County



# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

July 26, 2023 from 4 pm to 6 pm  
Kalapuya Building, 450 SW Research Way



**Members Present:** Catherine Biscoe; Karyle Butcher; Ricardo Contreras; Cade DeLoach; Anita Earl; Joel Goodwin; Barbara Hanley; Briae Lewis\* (Corvallis City Councilor); Charles Maughan\* (Mayor, Corvallis City Council); Pegge McGuire\* (CSC Director); Nancy Wyse\* (Benton County Commissioner).

**Excused:** Alice Carter; Melissa Isavoran; Aaron Lewis; Ari Grossman-Naples; Cindee Lolik; Andrea Myhre.

**Absent:** Bryan Cotter

**Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); Sara Hartstein, Interim Public Health Deputy Director, Benton County; Rebecca Taylor: Sam Bailey (Executive Assistant); Damien Sands (Director, Behavioral Health, Benton County); Eric Bowling.

**Guests:**  
\*Executive Committee Members.

I. **Welcome and Introductions.** Reminder of culture and conduct agreement, such as kindness, open-mindedness, curious, respect, inclusivity. Announcement: Chanale Propst indicated she will no longer be able to participate in HOPE. We will miss her!

II. **Public Comments (limited to 2-3 minutes).** No Comment.

III. **Approval of Minutes: MOTION** made by Pegge McGuire to approve the May 2023 Minutes; **Seconded** by Briae Lewis; All in favor; **MOTION** passed. Abstained: Karyle Butcher. One Correction: Pegge: Dina’s first name was misspelled and will be corrected.

IV. **Community Progress Updates and Discussion**

**Situational Table in Benton County** (Captain Joel Goodwin, Corvallis Police Department) and Eric Bowling, MSW, LCSW (Benton County Health Department)

• **History and Process:**

- HOPE Board researched best practices for care coordination and recommended to adopt the Situation Table model. *HOPE Bylaws: prioritize community safety for all and our most vulnerable community members.*
- Then we formed a group of community partners to discuss the situation table, FUSE, case conferencing. There was support from all community partners for this model.

- A **Situation Table (ST)** is a collaborative meeting where participants work together to reduce risk for individuals or families at an **Acutely Elevated Risk (AER)**.
- Participants in ST meetings include people from a variety of entities that work together
- in a multi-disciplined team approach to solve problems.
- The Situation Table model uses a **four filter** approach to ensure consensus and formulate a plan for quick response:

- **Filter One:** the initial contact (first responder, shelter worker, etc.) identifies the person as being at AER and refers the situation to the Situation Table
- **Filter Two:** Members of the Situation Table review anonymized information to determine if the situation meets the criteria for AER.
- **Filter Three:** The ST members receive additional information to better identify what services are available to reduce risk.
- **Filter Four:** ST members who have identified a role in reducing risk meet to formulate a response plan, and meet the person where they are.
- Identify people who should be involved; May not be just homeless situations.
- For Example: A 67-year old woman with health issues was facing eviction; core engagement team met to find providers and develop plan. The Sheriff's office was in process to evict her. Sheriff asked if a team was available: She had medical issues and needed physical safety. Searched for solutions and decided taking her to the hospital was the safest place and she is still at the hospital. If the situational table was in place, maybe we could come up with a better solution before she was evicted.
- At a Glance: Situational Table Outcomes: Focus Toronto: Outcomes: most situations referred by law enforcement while most agencies who responded came from the community and social services sector.
- 93 percent of situations use services.
- 88 percent had lowered risk – pretty impressive results.
- Who is going to facilitate? Does not require new staff; need existing staff.
- Core team logical place to house situational table; mental health professionals respond and consult, as needed.
- Staff capacity 4 hours a week for facilitator role; could be 8 hours a week if responding. For core team participating.
- **Where are we now?** Multiple meetings have been held to ensure consensus with community partners that the ST should move forward.
- The Benton County/Corvallis PD CORE Team has been identified to facilitate ST meetings.
- IHN-CCO has committed to funding the training and initial implementation of the ST in our community.
- In a position to make this happen.
- **Next steps:** Planning training for this Fall with community rollout by the end of 2023.
- Folks from Massachusetts to help with 2 day training.
- Contact Joel or Eric if you are a community service provider interested in participating.
- Additional information at: <https://www.publicsafety.gc.ca/cnt/cntrng-crm/crm-prvntn/nvntr/dtls-en.aspx?i=10015>

#### Questions or Discussion:

- Sara Hartstein: Glad CCO willing to sponsor training. About a year ago, interest in FUSE model in neighboring counties, heard CCO might be looking at rolling out in entire region; is there any updates in neighboring county? Or, did we decide to go with situation table instead? Julie: FUSE is separate; it is for permanent supportive housing for those who need it. IHN interested in FUSE model in tri county area. Linn County picked where to house it; Lincoln still rolling it out. Benton has not picked out best place for FUSE model; still on-going conversations. Rebecca: In Albany there are working with the fire department and in Lincoln County with Sheriff's Depart. Joel: There is support for both

FUSE and Situational Table; different functions; complement each other well, so not an either/or. Julie can follow up and connect Sara with IHN. Sara: has CCO talked about funding either of those models? Julie: ready and willing to fund one position in each county to implement FUSE; waiting for community partner and provider. We can talk more about it.

- Sara Hartstein: Training--can they be looped in with Situational Table?
- Joel: Yes, and Corvallis Police/BH renewed our commitment to core team and included that responsibility as part of our duties.
- Julie: dates looking at Oct 19-20 (Thursday and Friday). Will check to see if those dates work.
- Pegge: unclear what details of acutely elevated risk? Joel: not tied to any one factor; tied to multitude of factors: homelessness could be one. Also, could be mental health crisis; don't want to limit to homeless nexus.
- Pegge: People at risk are those who come to awareness of law enforcement? Joel: could be from a variety of sectors to make referrals. Eric Bowling: Hits the social determinants of health from Behavioral and Social Health perspective.
- Charles: excited about this program. When I was a property manager if something like this exists and there were health crisis causing issues with tenants; this kind of program could have helped a lot. Helps affordable housing property managers. Reach out to person to provide services to help keep them housed. Could look at property managers to bring on board.
- Julie: along with the 2-day training, we have online suite of resources/scenarios for training in first six months too.
- Catherine Biscoe: clarify the data outcomes in Toronto. Joel: 2/3 of calls for cases came to law enforcement; but response out, law enforcement used only about 3 percent of time.
- Catherine: are we tracking this? Joel: yes, we will be tracking situation table; tracking to do best we can and make adjustments.
- Catherine: Thank you for all the hard work; we owe a lot of success to you for bringing this to the table.

**V. Educational Component: Creating Housing Coalition (CHC) Tiny Home Village (Stacey Bartholomew, Executive Director)**

- With a successful groundbreaking on June 10, Hub City Village is officially on its way to becoming Albany's first tiny house village, dedicated to providing a home and community for our unhoused neighbors.
- If all goes smoothly, residents will begin moving into the 27 tiny homes in the spring of 2024.
- People told Stacy, If you do it, I'll do it.
- Resources available; all volunteers with a few employees.
- Map shown of Draft Plans: on left side U shape 1,200 square foot community center.
- North corner: office to meet one on one with residents and providers.
- Building use for residents: A meeting place for group activities; can gather on monthly basis to discuss village on how things are running.
- Cooperative village; everyone contributes to how this village works. Make decisions; assist one another.

- 27 tiny homes; right side of picture big open space for garden area. Fire regulations need fire engines to reach in the back.
- Received funding from various sources
- 8 units for persistent mental illness; working with case managers.
- 2 houses closest to resident center will be fully ADA accessible houses; wheelchair access; front and back porch. In case of fire, can exit in a wheelchair.
- Other homes have one doorway/entrance.
- Bedroom, bathroom, kitchen and living area (312 to 500 sq feet).
- Parking lot area: access to electric vehicle charging units-provide option in future;
- Bike covered parking area – next to trash area; more bike storage.
- Key element of village; great to hear about coordinated system of response/crisis response; in our village we have peer support specialist working in outreach capacity and living on site and providing that facilitation. Name is Heather; working with her program COAT (Community Outreach Assistance Team); goes out 4 days a week; access areas around Albany and nearby community to attend to folks.
- Not taking applications at this time; just laid the forms to pour concrete for meeting room.

#### **Questions and Comments:**

- Karyle: very interesting: where is funding coming from; where is this located?
- Stacey: Albany do things if it makes sense; at first quite a bit of opposition when first started; people did not understand it would be permanent homes. Helps to build accountability and dignity. Changing from unhoused to housed situation so that they have enough peer support, training, restorative justice; and able to navigate their own way in the community. Most are older and some have physical disabilities.
- Stacey: a number of funding sources, including Federal Government and state OHA Homelessness Fund; HB fund; and a lot of fundraising funds.
- Julie: how long ago did you start? Stacey: started 6 years ago in 2017; started as an idea; got community involved in 2018; Dan Bryant from Eugene Village made presentation; people from Corvallis and Albany; 65 people attended a meeting. Good response; headed in right direction.
- Location: 241 Waverly Drive SE in Albany; between Pacific Hwy and Salem road on Waverly; close to grocery stores; near mental health; 3 blocks from Fred Meyer; and near Samaritan clinic; previously private owned land; extremely run down home area; previous owner wanted apartments; that voted down; owner decided to sell and negotiated. Had to finish environmental review which was required by our funding.
- Concrete slabs; one story; eight of them have lofts.
- Julie can share the preliminary map with members.
- Charles: googled it; future home of village--shows up on google maps
- Julie: what a heavy lift; 6 years; once complete can we talk about doing this in Benton County. Stacey: already getting calls from Lebanon; looking for more places to try again.
- Lots of folks congratulating you Stacey!

#### **VI. Benton County Coordinated Homeless Response Office Update – Community Progress Update: House Bill 5019 (Julie Arena and Rebecca Taylor)**

- **HB 5019 Balance of State Funding and Community Planning**

- State Sponsored; Locally Driven
  - Benton County's HB 4123 Coordinated Homeless Response structure and staff to develop Community Plan to be incorporated into grant agreements.
  - Local Planning Groups to include culturally specific and responsive organizations, cities, counties, coordinated care organizations, mental health providers, and other critical partners supporting the needs of people experiencing unsheltered homelessness when developing plans.
  - Plans will outline specific strategies that a community plans to use to reach their goals.
  - **Benton County's Goal: Rehouse 33 people by June 30, 2025**
  - Formula Based: Rapid Rehousing ~\$19.5M across 26 counties
  - Benton County to receive ~\$1.4M; Goal to rehouse 33 people.
  - Competitive Based: Sheltering Projects ~\$6.6 across 26 counties
  - Competitive RFP funding process:
  - **Readiness:** Demonstrate ability create and operate shelter sites or additional shelter beds by 6/25/2025.
  - **Operations:** Demonstrate low barrier operational plan.
  - **Support:** Demonstrate local support for project from community leaders and regional partners.
- **Benton County Community Plan Development Process**
    - June 30: Local Planning Group working with partners supporting people experiencing homelessness.
    - July 7-11: Survey for Qualitative Data Collection.
    - July 12: First planning meeting: review data; identify populations.
    - July 12-18: Sheltering and RRH Focus Groups meet. Identify action items for 2 year plan to rehouse 33 people; prepare draft plan.
    - July 19: Second meeting; review plan and data.
    - July 19-21: Sheltering and Focus Groups Meeting; finalize plan; partner roles; plan signed by Contract Manager.
    - Critical component is Equity: Look at data for disparities; prioritize them.
- **Data Overview: (Libbi Loseke Winter) – Grant writer and researcher for Coordinated Office**

Context for Existing Data: Point in Time Count; HMIS and CE; McKinney-Vento; and Unity Shelter and Corvallis Daytime Drop in Center.

    - **Key numbers for size of unsheltered population:**
    - 168 unsheltered individuals (45.2%) out of 372 total homeless population. (PIT 2023)
    - 102 unsheltered individuals have a current CE assessment (HMIS)
    - 17 unsheltered students (McKinney Vento)
    - 62 unaccompanied homeless youth
    - **Provider numbers show about 1,000 total homeless individuals.**
    - 950 guests at CDDC (2022, unduplicated)
    - 1,004 guests at Unity Shelter (July 2022 - June 2023, unduplicated)
    - **Reviewed data by Race and Ethnicity; looked at several contributing factors:**
    - Data on disabilities is complicated. It can include physical disability, mental health, chronic health conditions, substance use, and developmental disability, depending on the source.

- 100% of the multi racial homeless population is unsheltered 9 individuals. (PIT 2023)
- 97.6% of Serious Mental Illness homeless population were unsheltered 41 of 42 individuals. (PIT 2023)
- We recognize the intersections among different identities and factors and the limits of the data to tell that story.
- Black and Native American communities are most overrepresented in the data.
- Plans to address barriers.
- Funding and Goals: Total Award for Benton County: \$1,480,946 through June 2025.
- Goals: Benton County: Rapidly rehouse 33 people experiencing unsheltered homelessness by June 2025.
- Statewide: Add a minimum of 100 emergency shelter beds by June 2025.

- **Funding Categories – 2 year:**

• Street Outreach	• \$86,600
• Emergency Shelter	• \$86,600
• Rapid Re-housing	• \$976,800
• HMIS	• \$50,000
• Administration	• \$222,141
• <i>Not yet categorized</i>	• \$58,805
• TOTAL	• \$1,480,946

- **Funding Calculations:**

- Rapid Re-housing: \$14,800/person/year x 33 people x 2 years= \$976,800
- Administration: set by OHCS -\$222,141 (approx. 15%)
- HMIS: based on input from CSC -\$50,000
- Remainder (\$173,200): split evenly between Street Outreach and Emergency Shelter
- Nancy: 33 people- how is that calculated? Rebecca: to be determined; we want to understand what criteria for people to access long term rental assistance program. We are asking the questions.

### Questions and Comments:

- Rebecca: investing in long term solutions; make sure building community plan and preventing other people from becoming homeless; planning includes how to sustain beyond the two years.
- Caden: I'm excited to see the future units added, Affordable housing prevents homelessness for the working poor and those who go thru periods of housing security /insecurity
- Pegge: how fabulous you all got it done and collect such amazing input; heartening; all parties that came together having deep and meaning discussions. Wonderful job!
- Sara: What does Administration cover?  
Libbi: Administration will likely include things like reporting requirements, managing grant funds, and setting and managing contracts with providers that receive the HB 5019 funds. OHCS also includes Training on OREGON'S ALL IN Requirements as part of Admin.
- Karyle: where is this housing going to be? Bottom line: We don't have any land. No place for people to go. Great plan, but if no building? Julie: Corvallis has 400 units in pipeline

for affordable housing. Pegge: Yes, but those are affordable homes for people coming back to Corvallis and who are here. Not enough houses; the pent up demand is huge. Julie: 100 in southwest Corvallis; and behind 3<sup>rd</sup> Street Commons too. Pegge: affordable housing not for unhoused; need for homes like 10 times more than we have—huge competition for places. Not saying this isn't great work, but need more housing.

- Pegge: conversations happening in each county--Linn, Benton, and Lincoln; many bringing up point you brought up; my bigger concern is being able to maintain any shelter beds we are losing due to funding going away as covid funds go away.
- Charles: agree with need and land issues; I am excited about 400 affordable housing development; aware of lack of land for additional housing; focus on tax exemptions for housing development; single level businesses; want to encourage housing; no one solution; looking at every possible option.
- Karyle: waste of land to do tiny homes when you can do larger apartments.
- Nancy: That is your opinion and there are multiple different opinions; some support for tiny homes.
- Julie: There are folks who need their own space like in Tiny villages; some have PTSD; glad to have units for those who need that type of home.
- Rebecca: money and community plan not operating in isolation from others – working on various issues; education; stabilization; long journey from unsheltered to being housed; prepare for other problems in parallel way. Reach out to direct service providers to connect people when opportunities arise.
- Sara: I continue to be impressed by your fantastic work—thank you!
- Nancy: Teamwork makes the Dream work!

**VII. Strategic Plan Draft: Community Engagement (Julie Arena & Rebecca Taylor)**

- **Strat Plan purposes:**
- **Goal 1:** Strategic Plan communicates our local work to the State within the framework they are funding.
- **Goal 2:** Strategic Plan guides staff work to implement policy recommendations.
- **Goal 3:** Community Roadmap
- **HOPE Feedback Purpose:** Help us effectively communicate our local work to the State and to Benton County communities.
- We are organizing our 5 year strategic plan with the same broad priority areas from the 10 year plan to accomplish the following:
- Strategic priorities that are inclusive and relevant for community partners working on urban and rural solutions.
- Showing alignment for collective impact.
- Community roadmap of all the work beyond HOPE recs and HB 4123 requirements.
- Holding space for countywide and even regional approaches.
- See slide for 5 year timeline with integrated metrics.
- Community Partner Strategic Priorities:
- **Already reviewed in May:**
- Intercommunity Health Network Coordinated Care Organization (IHN CCO) Medicaid insurance for tri county
- Community Services Consortium (CSC) community action agency (CAA) for tri county



- **New items to share today:**
- **Cascade West Council of Governments (COG):** Senior and disability services: Area agency on aging; Aging and disability resource connection (ADRC); Do assessments and connect eligible people with personal care attendants.
- Casa Latinos Unidos (CLU) culturally specific organization for our Hispanic community
- NAACP for Linn and Benton Counties
- **Yet to come:**
- United Way for the Tri County area meeting in August
- Linn Benton Housing Authority planning for August

**VIII. Central Point of Communications:**

- HOPE Website; Storytelling; e-Newsletter; Social Media.

**IX. Meeting next week to discuss funding streams; Julie will send out invite.**

**Closing Comment:** Catherine: thank you all for the hard work and amazing team. I cannot express my gratitude enough for all the hard work. The resources, experience, wealth of knowledge, and you and your team fast tracking it—good work!

**X. Meeting was Adjourned at 6 pm.**

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

**August 23, 2023 from 4-6 PM**

Meeting location: in-person, virtual, or phone

**In-person:** Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

[Click here to join the meeting](#)

Meeting ID: 216 534 009 552 Passcode: CeYX5m

[Download Teams](#) | [Join on the web](#)

**Or call in (audio only)** [+1 213-357-4434,,304460629#](#)

Phone Conference ID: 304 460 629#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve July 2023 meeting minutes .....4:10pm
- IV. New Board Members and Current Board Members introductions.....4:15pm
- V. Educational Component: Regional Approaches to Homelessness.....5:00pm  
Guests from Linn, Benton, and Lincoln counties joining to discuss work in the tri-county area.
- VI. HOPE Board responsibilities in HB 4123 Strategic Plan .....5:45pm
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.
- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.



# HOPE Advisory Board

August 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

8/23/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
- II. Public Comment (up to 10 minutes) .....4:00pm
- III. Roll call and approve July 2023 meeting minutes .....4:10pm
- ~~IV. New Board Members and Current Board Members intros.....4:15pm~~
- V. Educational Component: Regional Approaches to Homelessness..5:00pm  
Guests from Linn, Benton, and Lincoln counties joining to discuss work in the tri-county area.
- VI. HOPE Board responsibilities in HB 4123 Strategic Plan .....5:45pm
- VIII. Next Steps .....5:55pm



# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

Consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)

# Board Membership Update

- Chanale Propst - resigning from HOPE Board
- Melissa Isavoran no longer with IHN-CCO
  - Charissa Young-White has applied to be the representative for IHN
- Two new members: Ailiah Schafer and Matthew Easdale
- 20 Total members, room for one more



# Vote on July 2023 minutes, roll call

Catherine Biscoe\* (Co-Chair)

Karyle Butcher

Alice Carter

Ricardo Contreras (excused)

Bryan Cotter

Cade DeLoach

Anita Earl

Matt Easdale

Joel Goodwin

Aaron Lewis

Ari Grossman-Naples

Barbara Hanley

Melissa Isavoran (excused)

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)  
(excused)

Charles Maughan\* (Corvallis Mayor)

Pegge McGuire\* (CSC Director)

Andrea Myhre

Ailiah Schafer

Nancy Wyse\* (County Commissioner)  
(excused)

\*Executive Committee Members



# Regional Coordination & Updates

Colleagues from Linn, Benton, and Lincoln joining to share progress, updates, hurdles, discussion on improved coordination and leveraging for our region.

## Tri-County Colleagues:

- Pegge McGuire, CSC
- Charissa Young-White, IHN-CCO

- Lincoln County
  - Karen Rockwell, Director of Housing Authority
- Linn County
  - Erik Anderson, Health Emergency Manager, Linn County Health Services
  - Shane Sanderson, Public Health Manager
- Benton County
  - Sara Hartstein, Interim Public Health Director

# Discussion Questions

- Organization – who is coordinating, what entities play which roles?
  - HB 4123 (2022) for Lincoln and Benton to create Coordinated Homeless Response Office
  - Multi-agency council (MAC) for Linn from Executive Order in 2023
- HB 5019 for all three counties as part of the Rural Oregon Continuum of Care (ROCC)
  - Top subpopulations, lessons learned
- Main progress updates
  - Successes in your area
  - Biggest hurdles?
- Opportunities for regional coordination or leveraging collective impact
  - Regional Community Health Improvement Planning (CHIP)
  - Continuum of Care (CoC)

# Benton County Coordinated Homeless Response Office:

## Strategic Plan Draft HOPE Advisory Board

HOPE Advisory Board meeting

8/23/2023



# Review and Discussion

## HB 4123 Coordinated Office Strategic Plan



Review: Coordinated Homeless Response System and HOPE Advisory Board Role



Discussion: HOPE Action Items in Strategic Plan.



Next Steps.

# Coordinated Homeless Response System: The HOPE Advisory Board's Role



**Forum** for community and stakeholder engagement, consisting of a wide array of community expertise and representation of groups working on homelessness, housing, and social determinants of health.



**Liaison** between the community and the governing boards of each member government of the Intergovernmental Council in collaboration with the Coordinated Office for policy improvement.



**Input** to support the development and ongoing updates of the 5-year Strategic Plan.

# Recap: How The Parts Work Together

(see Att. A for detail)



- Board of Commissioners
- City Council
- Community Services Consortium



- Board of Commissioners
- City Council



# The Strategic Plan

- I. Community and Organizational Systems and Policy Change
- II. Comprehensive Care Coordination
- III. Prevention
- IV. Street Outreach and Rapid Response
- V. Housing
- VI. Community Engagement, Inclusion, & Neighborhood Belonging



# Strategic Plan Revised formatting: 5-year Timeline with integrated metrics

The Work: Actions – Projects – Progress	Partners	Timeline				
		FY23	FY24	FY25	FY26	FY27
1. Solicit projects and allocate housing and community development funding annually.	<b>Lead:</b> City of Corvallis	Annually				
2. Support coordination and additional funding for affordable units and shelter capacity.						
3. Modify county code language to allow vehicle camping and micro-shelter options.	<b>Lead:</b> Benton County Coordinated Office <b>Collaborators:</b> Unity Shelter, City of Corvallis	2021				
4. Support funding and coordination for the Navigation Center to add more 24/7/365 sheltering for all populations.	<b>Lead:</b> Benton County Coordinated Office					
5. Maintain partner commitments and program models that can be scalable to site availability and funding. (e.g. Project Turnkey 2.0)	<b>Convenor:</b> Benton County Coordinated Office <b>Collaborators:</b> All community partners					
6. Provide affordable housing technical support to rural areas and smaller cities.	<b>Lead:</b> City of Corvallis	As needed				
7. Determine appropriate metrics for affordable housing production at various area median income (AMI) levels	<b>Leads:</b> City of Corvallis  <b>Collaborators:</b> All community partners	2023 – 2024				
8. Supporting community partners in sustaining the retention of affordable housing efforts						
9. Increasing access to units by working in partnership with landlords to better serve marginalized populations.	Lead: Coo					

# VI. Community Engagement, Inclusion, & Neighborhood Belonging

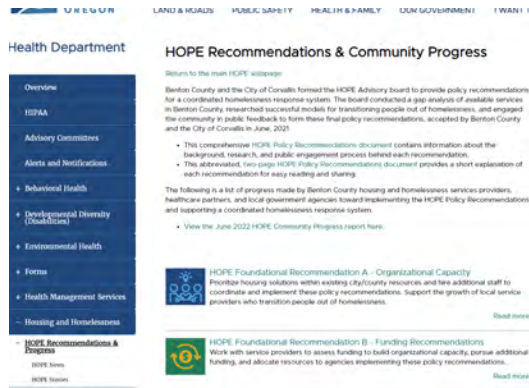
Current draft action items that involve HOPE:

- HOPE Advisory Board community progress updates to highlight partner achievements.
- Improve public visibility of HOPE Advisory Board as Community Education forum.
- Build Communitywide awareness and understanding in and around homelessness.

# Educational Components

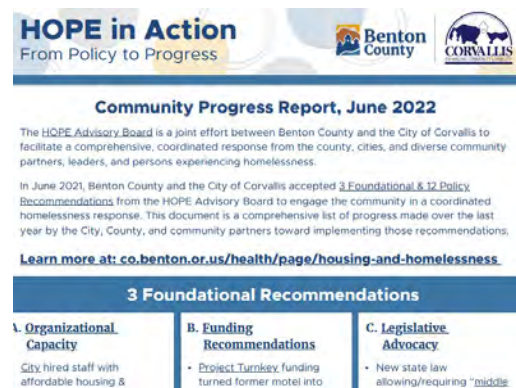
- Previous topics:
  - Equity, diversity, and inclusion
  - Behavioral health system
  - Homeless service provider system
  - IHN-CCO roles and organizational chart
  - Law enforcement experience and data
- Given all the progress and changes, what are some current educational needs of the Board and the community?
  - Example: Fair Housing Council in January 2024

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)



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Benton County



# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

August 23, 2023 from 4 pm to 6 pm  
Kalapuya Building, 4500 SW Research Way



**Members Present:** Catherine Biscoe; Karyle Butcher; Alice Carter; Bryan Cotter; Cade DeLoach; Anita Earl; Joel Goodwin; Aaron Lewis; Ari Grossman-Naples; Barbara Hanley; Briae Lewis\* (Corvallis City Councilor); Pegge McGuire\* CSC Director; Andrea Myhre.

**Excused:** Ricardo Contreras; Matt Easdale; Cindee Lolik; Charles Maughan\* (Mayor, Corvallis); Ailiah Schafer; Nancy Wyse\* (Benton County Commissioner).

**Absent:**

**Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); Johnna Peters (Benton County Healthy Communities); Rebecca Taylor; Eric Bowling.

**Guests:**

\*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of culture and conduct agreement, such as kindness, open-mindedness, curious, respect, inclusivity.
- II. **Board Membership Update.** Chanale Propst has resigned from HOPE Board, and Melissa Isavoran is no longer with IHN-CCO, so Charissa Young-White has applied to be the IHN rep. Two New Board Members joining next month: Ailiah Schafer and Matthew Easdale, so we will have a total of 20 members with room for one more.
- III. **Public Comments (limited to 2-3 minutes).** No Comment.
- IV. **Approval of Minutes: MOTION** made by Pegge McGuire to approve the July Minutes; **Seconded** by Andrea Myhre; All in favor; **MOTION** passed. **Abstained:** Bryan Cotter, Aaron Lewis; Ari Grossman-Naples; Andrea Myhre; Joel Goodwin.
- V. **Regional (Linn, Benton, Lincoln) Coordination and Updates & Discussion Questions:** (Note: Speaker Karen Rockwell of Lincoln County is not able to attend and Pegge McGuire of CSC was called away unexpectedly.) Speakers present were introduced as follows:
  - **Linn County’s Erik Anderson, Health Emergency Manager for Linn County Health services.**
  - **Linn County: Shane Sanderson, Public Health Manager.**
  - **Benton County: Johnna Peters, Regional Health Assessment epidemiologist (filling in for Sara Hartstein, Deputy Director of Public Health).**
  - **Charissa Young-White, IHN-CCO.**

### Discussion Questions:

- **Organization – who is coordinating, what entities play which roles?**
  - HB 4123 (2022) for Lincoln and Benton to create Coordinated Homeless Response Office
  - Multi-agency council (MAC) for Linn from Executive Order in 2023.
- **HB 5019 for all three counties as part of the Rural Oregon Continuum of Care (ROCC) – Top subpopulations, lessons learned.**
- **Main Progress Updates (Successes in your area and hurdles?)**
- **Opportunities for regional coordination or leveraging collective impact**
  - **Regional Community Health Improvement Plan (CHIP)**
  - **Continuum of Care (CoC)**

### Discussion & Comments:

- **Erik Anderson, Emergency Manager for Linn County Health Services:**
  - Linn County declared a State of Emergency in response to the Governor’s executive order 2 in January. Linn County was accepted, but did not receive the funding they wanted. Created a multi-agency coordination group at county level, and still included in Governor’s list. Erik was hired in response to COVID-19 for emergency management; so new to this job and concerned that coordination/collaboration happening. Linn County funding is now coming from HB5019. OEM has a hand in this process but not overall control of it.
  - Executive Order/State of Emergency is unique: State had \$7 million; and told us our county will get \$1.5 million.
  - Homeless needs help; there are gaps in services.
  - Erik’s goal to identify every agency serving homeless individuals and what they provide, so I can formulate a plan. If someone presents themselves in need of housing; can refer to appropriate agency. Want to make sure everyone provides best service possible.
  - Shane Sanderson: One obstacle is the frustration of shifting back and forth responding to various state messages. Thought we jumped through all the hoops. Cannot entirely understand the holistic vision and intent of the State. Seems like a comprehensive problem that needs a more comprehensive approach.
  - Erik: Government said State properties are available for homeless projects; still waiting for the list. Limited locations in city.
  - Julie: Recent news: overwhelming request for emergency sheltering funds; way more than 6 million for 26 counties. OHCS is pivoting; Going to be reducing rapid rehousing allocations toward shelters. More to come on that issue.
  - Rebecca: planning process here to fill in the gaps; seems to be where current, available funding does not fit; like landlord engagement incentives. Original intent to transition homeless to sheltered. Also, looking at how to engage landlords more creatively like block leasing, etc. Rental assistant programs to make those connections. People who need emergency services but don’t qualify for resources. Balance between prevention and flexibility; don’t want to compete with existing systems.
  - Erik: Some concern about funding for COVID-19 going away.
  - Julie: Hope the State will figure out how to reliably and sustainably fund shelters. We lost half capacity of local shelter when covid funds went away; and now with

HB 5019 getting that capacity back.

- Rebecca: Also, concerns about rural communities and methodology on how to get included in executive orders. Strategic planning process is one of the requirements of the house bill. In November, we report to State talk about challenges. Key feature local control and local flexibility.
- **Question: How do we coordinate as Tri County area and leverage collective experience to community and coordinate for regional impact?**
  - Charissa: As for funding and housing landscape, opportunities for IHN CCOs to provide funds for the gaps in services. IHN interested in high-risk folks who are unhoused and the FUSE model. Collective impact perspective.
  - Charissa: Example of collaboration of resources is new program with Albany Fire Department. Convening and collaboration with Linn County for a paramedic program like the FUSE model where they have an EMT / social workers visit people's homes who need support. Help to establish FUSE model to help connect people with resources and wrap around services. IHN CCO supporting this program with funding and is supportive of the model and wants to be a collaborator. In Lincoln County collaborate with Sheriff's Office to figure out a space for people at high risk and need continuum
  - of care or health supports. Also working with regional health assessment so we work with priorities and focus on health improvement plan—along with community partners. How can we take strategies and foundation for priority areas. Listening to HOPE board and other boards and gather information so we can have a regional perspective on needs and realize each county and cities are different.
  - Rebecca: About collaborating with the Albany Fire Department, how is that related to what we are doing here? Charissa: It is an innovative, collaborative program IHN is interested in supporting, so that is one example of an initiative and Albany Fire has experienced with high-risk folks who have social needs and not all fire department have those kinds of programs.
  - Erik: Also, when individuals get plugged into the social services they need, there is less demand on the emergency 911 services and urgent care services. A lot can get accomplished when you have everyone around a table cooperating on problem solving.
  - Joel: Yes, sounds similar to the situation table that we are looking forward to starting in collaboration with our partners too.
  - Bryan: we currently don't have a community paramedic in our fire department—would be great to have, and we do work with other agencies like CPD and Benton County Crisis Teams who come out to calls that aren't only EMS.
  - **About Coalition for Housing Equity:** Charissa: IHN CCO started this coalition about 6 months ago. We meet every other month. Main goal is housing benefit for Oregon Health Plan members. Starting July 1, 2024. Awaiting more information from our regulatory agencies. Focus on prioritized, marginalized populations, includes rental assistance. Includes regional collaboration and communication. Another goal is to advocate for resources including OHA and other groups at state and national level.



- **Other Populations Experiencing Barriers to Housing. Julie:** Looking at data—Black and Native American community are overrepresented by race and ethnicity; also, those with criminal history and felony convictions. And those without a federally recognized tribe, difficult to access resources. Also, families with children have barriers to housing; and those who don't qualify for certain program. Another topic is people who are insecurely housed and borrowing from network but cannot get access to resources to prevent becoming homeless.
  - Erik: Spoke with people homeless in Salem, restrooms were shutdown at night, and police found a homeless person in bushes going to the bathroom, and he lost everything and now has criminal record, which makes it more difficult to get back on feet.
  - Erik: Therapy and Service Dogs—people have difficult time to get job and housing if pets not allowed. Need some boarding services and vaccinations too.
  - Cade: Question: does HOPE prioritize and reach out for people with those perspectives to be on the board and to share with us like those with service animals who are homeless or who have other barriers? Erik: Yes, it is good to ask individuals about their experiences and not assume.
  - Strategies regionally to include variety of perspectives? Johnna: CHIP regionally planning: Just beginning the design and important to gather list of community partners; still brainstorming and working on it.
  - Julie: With the HOPE outreach, we have had three focus groups: one was at Corvallis Housing First at Van Buren; including review of data and research. And focus group at COI with deep conversation about housing; and at Unity Shelter, among others. Yes, HOPE has actively engaged with community in focus groups. And have provided incentives as well.
  - Julie: Faith, Hope, and Charity have stepped up in leveraging local groups and want to expand more in Benton County.
  - Alice: Recommends reading “Poverty, by America”. This book raised questions about how houselessness is a planned agenda funded by the tax welfare the 1 percent are receiving.
  - Andrea: Any update on CSC Continuum of Care efforts and update on legislative efforts?
  - Julie: Pegge got green light from her board to pursue Tri County Continuum of care; lots to figure out on capacity. She got approval to get in touch with head representatives.
  - Andrea: There will be need to collaborate among the counties to work together, including policies, procedures, data needs, systems used by CCOs, and among topics. Will need to regionally plan on shelter issues.
- **HB4123 Coordinated Office Strategic Plan and HOPE Advisory Board Role.**
    - **Forum** for community and stakeholder engagement.
    - **Liaison** between the community and the governing boards.
    - **Input** to support the development and ongoing updates of the 5-year strategic plan.
    - **See ‘Recap for how the parts work together’ graphic.**
    - **The Strategic Plan:**

- Community and Organizational Systems and Policy Change
- Comprehensive Care Coordination
- Prevention
- Street Outreach and Rapid Response
- Housing
- **Community Engagement, Inclusion, and Neighborhood Belonging.** (HOPE plays key component in this role).
  - HOPE Board community progress updates to highlight partner achievements.
  - Improve public visibility of HOPE Advisory Board as Community Education Forum.
  - Build Community-wide awareness and understanding in and around homelessness.
- See graphic for 5-year Timeline with metrics.
- **Educational Components:** (Previous topics: Equity, Diversity, inclusion; Behavioral Health System; Homeless Service Provider system; IHN-CCO roles and organizational chart; and Law enforcement experience and data.)  
**What are some current educational needs of the Board and the Community? Example: Fair Housing Council in January 2024.**

#### Discussion:

- Cade: Info on LGBTQ and housing issues—like finding themselves homeless due to family rejection—helps to build awareness and compassion.
- Cade: What is being done? Annual recap of activities of the HOPE board to raise awareness.
- Karyle: Address issues of homelessness, such as why so much garbage and why don't more families get more attention; and why is it hard to have a women's shelter? What is the City doing? Education about the ways someone becomes homeless. Talk about the impact on children. Like NPR says, you tell them over and over again.
- Rebecca and Julie meet with business community; and some ideas are de-escalation and trauma informed care trainings for businesses; trainings hosted by business communities this fall in restaurant environment. More details to come.
- Ari: More info about barriers like convictions, incarceration; the downward spiral; education on that; people on their own impossible to secure housing.
- Julie: invite success stories to share.
- Andrea: educate the public about the situation we are facing and the challenges. Complex stories and not enough housing and behavioral Health with house options and not enough treatment centers.
- Ari: Difficult to find housing on a small income with four children and not able to rent an apartment or house because too many children and they will not rent a 2-bedroom house; but they cannot afford a larger house. Talk about the homeless families.

#### VI. Community Networks: What are you seeing in gaps of knowledge?

- Rebecca: Some people don't have the vocabulary and have fear; emotion. Some just starting to get into this topic. How to be more prepared to invite people who are new.
- Cade: Helps to have outlet to share frustrations about homelessness.
- Catherine: appreciate feedback from county partners and this kind of conversation. Need

more discussion on how do we collectively solve warming and cooling shelters. Holidays and families in homelessness is a particularly hard time. In the past Philomath hosted holiday meals here and shared time with people and hear about experiences. Being in that space and time, better awareness of what those situations are like and learn about demographics. Also, what is our evacuation planning for homeless?

- Karyle: Also, what about the OSU student population? How many students are sleeping in cars? Some stories covered finding segments of homeless populations along with taking photos with permission. People were shocked. Some are using shelters for showers.
- Catherine: Melissa Bird of Whiteside theater put on a powerful presentation.
- Distribute informational fliers at the Farmer's market?
- **Resource expo:** Joel Goodwin said the Corvallis Areas Resource event takes place on Oct 10 at 10 am-2pm. It will be a one stop shop for issues regarding housing, veterans, service providers, mental health services, and more. Samaritan will be there too. Joel will share the flier.

**VII. Meeting was Adjourned at 6 pm.**

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

**September 27, 2023 from 4-6 PM**

Meeting location: in-person, virtual, or phone

**In-person:** Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

[Click here to join the meeting](#)

Meeting ID: 216 534 009 552 Passcode: CeYX5m

[Download Teams](#) | [Join on the web](#)

**Or call in (audio only)** [+1 213-357-4434,,304460629#](#)

Phone Conference ID: 304 460 629#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve August 2023 meeting minutes .....4:10pm
- IV. New Board Members and Current Board Members introductions.....4:15pm
- V. Educational Component: Regional Approaches to Homelessness.....5:00pm  
Guests from Lincoln County joining to discuss work on housing strategies and collaboration.
- VI. Community Progress and Updates .....5:30pm  
HB 4123 Strategic Plan  
HB 5019 funding for shelter and rehousing
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.
- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.



# HOPE Advisory Board

September 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

9/27/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
- II. Public Comment (up to 10 minutes) .....4:00pm
- III. Roll call and approve August 2023 meeting minutes .....4:10pm
- IV. New Board Members and Current Board Members intros.....4:15pm
- V. Educational Component: Regional Approaches to Homelessness...5:00pm  
Guests from Lincoln County joining to discuss work on  
housing strategies and collaboration.
- VI. Community Progress and Updates .....5:30pm  
HB 5019 funding for shelter and rehousing  
HB 4123 Strategic Plan
- VII. Next Steps .....5:55pm



# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work



# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)

# Board Membership Update

- Chanale Propst - resigned from HOPE Board
- Melissa Isavoran no longer with IHN-CCO
- Four new members:
  - Bruce Butler
  - Sarah Devine
  - Matthew Easdale
  - Ailiah Schafer
- Have full membership (21 Board members) per HOPE Bylaws



# Vote on August 2023 minutes, roll call

Catherine Biscoe\* (Co-Chair)

Karyle Butcher

Bruce Butler

Alice Carter

Ricardo Contreras (excused)

Bryan Cotter

Cade DeLoach

Sarah Devine

Anita Earl

Matt Easdale

Joel Goodwin (excused)

Aaron Lewis

Ari Grossman-Naples (excused)

Barbara Hanley

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)  
(excused)

Charles Maughan\* (Corvallis Mayor)

Pegge McGuire\* (CSC Director)

Andrea Myhre

Ailiah Schafer

Nancy Wyse\* (County Commissioner)

\*Executive Committee Members



# Board Member Introductions

- Name, pronouns
- Organization or community you're a part of.
- Perspective you bring to HOPE board, or what strength or superpower do you bring to this work?
- What brings you joy in your personal time?

# Updates

- **Second Co-Chair position is open, Sarah Devine is interested in that role. Co-Chair election will happen at October meeting.**
- **November meeting dates – one week earlier:**
  - HOPE Exec Meeting – November 1st (instead of the usual Nov. 8th)
  - HOPE Board Meeting – November 15th (instead of the usual Nov. 22nd)
- **Julie will be on a two month leave for Oct. and Nov.**
  - Rebecca Taylor, Project Manager, will be supporting HOPE board duties.
  - Libbi Loseke Winter, Grant Writer and Researcher, will support some meeting facilitation.
  - April Holland, Health Department Director, will help with other duties.
  - Kailee Olson, Health Department Communications Coordinator, will continue communications support.

# Regional Coordination & Updates

Colleagues from Lincoln County joining to share progress, updates, hurdles, discussion on improved coordination and leveraging for our region.

## Lincoln County

- **Karen Rockwell, Director of Housing Authority**

# Lincoln County's HB 4123 Work

**Lincoln County Homeless Advisory Board Update**  
**Housing Authority of Lincoln County, leading/facilitating**  
**Morant McCleod, consulting**

# LCHAB Website

- <https://www.co.lincoln.or.us/1028/Lincoln-County-Homeless-Advisory-Board>





# Timeline of Activities

- **January: Developing a Collaborative Vision**
- **February - May: Grassroots Engagement through Workgroups**
- **June - September: Crafting a Comprehensive Strategy**
- **August - September: Workgroup Meetings and Data Collection**
- **September - October: Consultations with cities and municipalities within Lincoln County**
- **October - November: Final presentation to LCHAB**
- **November: Submit Finalized plan to State of Oregon**

# Four Work Groups

**Mental and Physical Health**

**Community Engagement**

**Service Provisions and Policy**

**Finance and Economics**

# Data Collection and Analytics

The size of the unhoused population across Lincoln County is believed to be around 2,000 individuals

	ESTIMATES	KEY ASSUMPTIONS	LIMITATIONS
School Data Estimate Method	1,748	There is a relationship between the number of unhoused adults and children that are known via PIT and school district counts.	Individuals without children may be under-represented.
Community Size Estimate Method	1,420	There is a relationship between the size of the unhoused community in Yachats and the size of the unhoused community in the rest of Lincoln County.	Larger cities may be under-represented.
Under & Over 18 Allocation Estimate Method	3,101	The children to adult allocation is consistent between unhoused communities and the rest of the county.	Individuals without children may be under- or over-represented. Children under the age of 5 may be under-represented.
Mean	2,090		
Standard Deviation	+/- 891		

# Data Collection and Analytics

<b>46 yrs</b>	Average age of the unhoused community.
<b>2 yrs</b> 8 mos.	Since most recent date of employment, on average.
<b>3 yrs</b> 7 mos.	Since most recent date of permanent housing, on average.

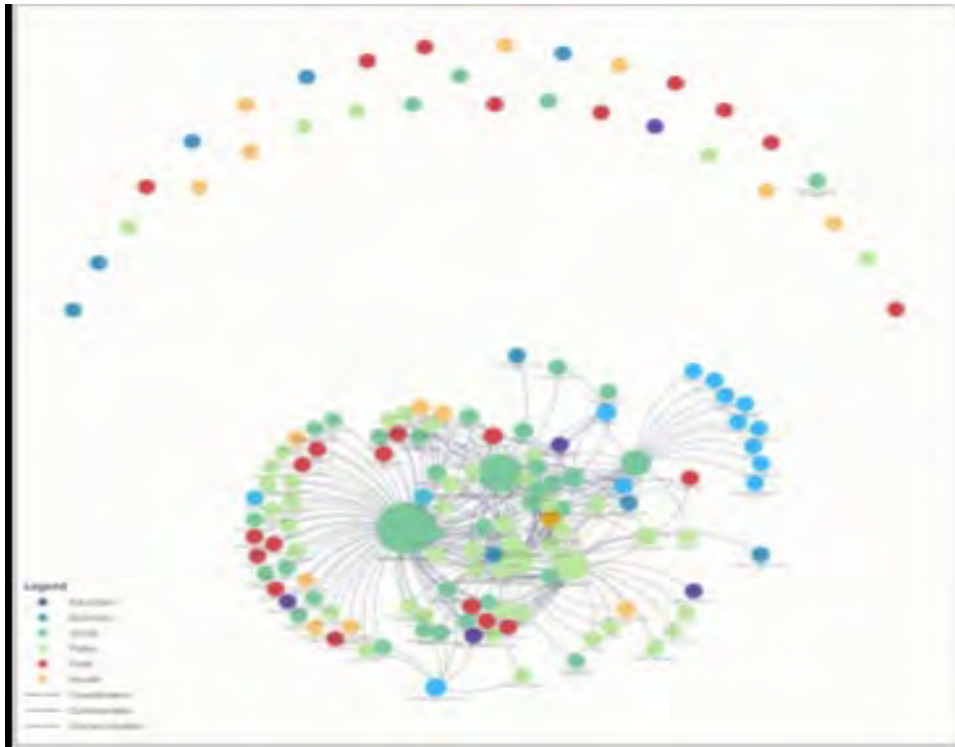
# Understanding Supply: Lincoln County Housing Facts

- **There is an estimated 27,901 housing units in Lincoln County, of which:**
  - **95.8% are single family residential**
  - **1.9% are commercially owned residential (apartments)**
  - **2.3% are multi-family residential.**
- **Of note, some of the single-family residences are rented to non-owners and VRBO's may take rentals out of the long-term residential market.**

# Housing Information

- **The majority of Lincoln County's housing units are single family (95.8%) or multi-family (2.3%) residential homes.**
- **It's estimated that between 30% to 40% of homes are used for commercial or second home purposes and are unavailable for local population housing.<sup>1</sup>**
- **Per-capita income (\$32,776 in 2021) does not support home ownership or rental (between \$1,650 to \$3,500 per month for 2 bedroom) home costs.<sup>2</sup>**
- **The population is slowly increasing, primarily due to domestic migration. International migration and natural population levels are decreasing.**

# Mapping Services



**Lincoln County has over 150 service providers. This number increases to over 200 when health related services are included.**

**Nonprofits and faith community organizations act as primary service providers.**

**There are many connections between organizations within the community, but many organizations are working independently.**

**A small number of service providers have the greatest number of connections.**

**The majority of service providers are along the coast.**

# Mental and Physical Health Key Points

- **It's common for unhoused individuals to get “caught in the system” of care.**
- **There are few incentives for organizations to work together.**
- **Transitions between services are often met with difficulties.**
- **Co-occurrences of service needs are common, and likely prevalent.**
- **Policies between organizations generally do not neatly align. Data management is an issue.**



# Where Are We Now

- **Workplan and tentative budget submitted to state for \$765,277**
- **Shelter addendums submitted for competitive funds, 30% reduction on one particular partner application being considered for submission at the request of OHCS**
- **Working on final strategic plan elements**

# How is this connected to everything else going on regionally?



# Discussion Questions

- Organization – who is coordinating, what entities play which roles?
  - HB 4123 (2022) for Lincoln and Benton to create Coordinated Homeless Response Office
  - Multi-agency council (MAC) for Linn from Executive Order in 2023
- HB 5019 for all three counties as part of the Rural Oregon Continuum of Care (ROCC)
  - Top subpopulations, lessons learned
- Main progress updates
  - Successes in your area
  - Biggest hurdles?
- Opportunities for regional coordination or leveraging collective impact
  - Regional Community Health Improvement Planning (CHIP)
  - Continuum of Care (CoC)

# Community Progress Updates

- **HB 5019 funding**
  - \$ for emergency shelter to Unity
  - \$ for rehousing to Benton County to implement community plan priorities
- **HB 4123 Five Year Strategic Plan adoption process**

# HB 5019 Funding and Updated Goals

## Shelter and Rehousing Funds

- Street Outreach - \$146,220
- Unity Shelter - \$1,175,230.90
- Rapid Rehousing - \$880,264
- Data Collection - \$50,000
- Administration - \$189,968

Funds can be adjusted between each category to meet community goals.

## Goals

- 31 Rehoused Households
- 50 shelter beds

First milestone due date extended to Jan. 2024

# Benton County Coordinated Homeless Response Office:

## Strategic Plan Draft HOPE Advisory Board

HOPE Advisory Board meeting

9/27/2023



# Update

## HB 4123 Coordinated Office Strategic Plan



- Finalizing: Reviewing with Partners.



- Adopting: Reviewing with Policy Leaders.



- Submitting:
  - Report to the Legislature on progress due 10/31
  - Strategic Plan due date 11/15

# Review with Key Partners

## Where is there opportunity for Collective Impact?

**Step 1:** Capturing community goals. *“Tell our story.”*

**Step 2:** Identifying alignment. *“How do we share opportunity?”*

**Step 3:** Setting achievable metrics. *“How do we get there?”*

**Step 4:** Verifying and adapting. *“Did we hear you right?”*



# Review with Policy Leaders

## Support the doers

**Step 1:** Define scope and purpose. *“Share our vision”*

**Step 2:** Define roles and responsibilities. *“Organize our efforts”*

**Step 3:** Confirm and support. *“Empower our work”*

**Step 4:** Document and formalize. *“Accountable and responsive”*

# Upcoming Implementation and Planning

## HB 5019 Funds for shelter & rehousing

- October 11<sup>th</sup>: meeting with providers to work on Landlord Engagement strategies.
- Anticipating funds by end of 2023.
- First milestone reporting projected for January 2024.

## HB 4123 Five Year Strategic Plan

- October 10<sup>th</sup>: Coordinated Homeless Response Office Staff present strategic plan and organization proposals to Benton County Board of Commissioners
- October 11<sup>th</sup>: HOPE Executive Committee meeting. Identify strategic priorities involving HOPE Advisory Board.

# Upcoming Dates/Events

- CARE Event 10/10
- Situation Table 2-day community training Thursday 10/19 and Friday 10/20 for community partners who interact with people at-risk.



The poster features a large red heart with a white outline. Inside the heart, the word "CARE" is written in large white letters. Below "CARE", the text "Corvallis Area Resource Event" is written in white. A white bandage is placed over the bottom right corner of the heart. Below the heart, a dark blue box contains the text "TUESDAY OCTOBER 10, 2023 10AM - 2PM". Below this, a teal box with a location pin icon contains the text "Corvallis-Benton County Public Library Parking Garage: 645 NW Monroe Ave". At the bottom, a yellow box lists resources available at the event, including housing, health, veterans, food, family, mental health, clothing, and pet help. A final line of text states: "CARE is a one-stop resource connection. If you or someone you know could use a helping hand, please stop by!"

**CARE**  
Corvallis  
Area  
Resource  
Event

**TUESDAY  
OCTOBER 10, 2023  
10AM - 2PM**

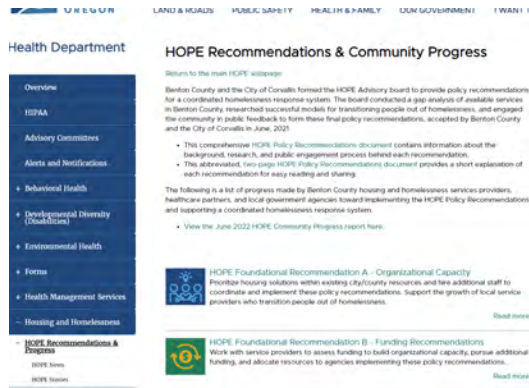
 **Corvallis-Benton County Public Library  
Parking Garage: 645 NW Monroe Ave**

**Resources at the event include:**

- Housing assistance
- Health services
- Veterans services
- Food
- Family assistance
- Mental health
- Clothing
- Pet help

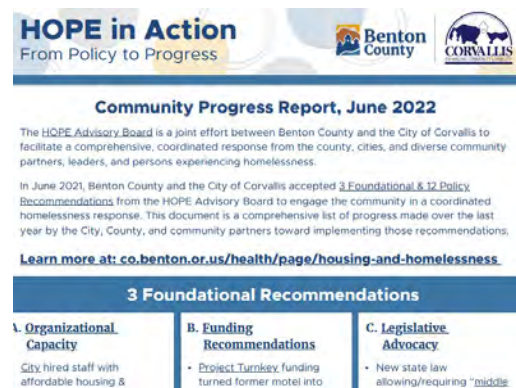
CARE is a one-stop resource connection. If you or someone you know could use a helping hand, please stop by!

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)



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/BentonCountyGov



Benton County



# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

September 27, 2023 from 4 pm to 6 pm  
Kalapuya Building, 4500 SW Research Way



**Members Present:** Catherine Biscoe\* (Co-Chair); Karyle Butcher; Bruce Butler; Alice Carter; Bryan Cotter; Cade DeLoach; Sarah Devine; Anita Earl; Matt Easdale; Aaron Lewis; Barbara Hanley; Briae Lewis\* (Corvallis City Councilor); Charles Maughan\* (Corvallis Mayor); Pegge McGuire\* CSC Director; Andrea Myhre; Ailiah Schafer; Nancy Wyse\* (County Commissioner).

**Excused:** Ricardo Contreras; Joel Goodwin; Ari Grossman-Naples; Cindee Lolik\*

**Absent:**

**Staff Present:** Julie Arena (Benton County Health, HOPE Program Coordinator); Paula Felipe (Benton County Public Health, recorder); Johnna Peters (Benton County Healthy Communities); Rebecca Taylor; Eric Bowling.

**Guests:** \*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of culture and conduct agreement, such as kindness, open-mindedness, curious, respect, inclusivity. Board Members Introduced themselves and shared some personal details to better get acquainted with each other.
- II. **Board Membership and Meetings Update.** Four new members: Bruce Butler; Sarah Devine; Matthew Easdale, and Ailiah Schafer. Full membership now with 21 Board Members, per HOPE Bylaws.
  - Second Co-Chair position is open, Sarah Devine is interested in that role. Co-Chair election will happen at October meeting.
  - November meeting dates – one week earlier:
  - HOPE Exec Meeting – November 1st (instead of the usual Nov. 8th)
  - HOPE Board Meeting – November 15th (instead of the usual Nov. 22nd)
  - Julie will be on a two month leave for Oct. and Nov.
  - Rebecca Taylor, Project Manager, will be supporting HOPE board duties.
  - Libbi Loseke Winter, Grant Writer and Researcher, will support some meeting facilitation.
  - April Holland, Health Department Director, will help with other duties.
  - Kailee Olson, Health Department Communications Coordinator, will continue communications support.
- III. **Public Comments (limited to 2-3 minutes).** No Comment.
- IV. **Approval of Minutes: MOTION** made by Briae Lewis to approve the August 2023 Minutes; **Seconded** by Karyle Butcher; All in favor; **MOTION** passed. **Abstained:** Bruce Butler; Sarah Devine; Matt Easdale; Charles Maughan; Pegge McGuire; Ailiah Schafer; Nancy Wyse,

V. **Educational Component: Regional Approaches to Homelessness (Karen Rockwell, Director of Housing Authority, from Lincoln County).**

- Lincoln County’s HB 4123 Work: Lincoln County Homeless Advisory Board Update; Morant McCleod, Consulting.
- LCHAB Website: <https://www.co.lincoln.or.us/1028/Lincoln-County-Homeless-Advisory-Board>
- **Timeline of Activities for Lincoln County:**
- January: Developing a Collaborative Vision
- February - May: Grassroots Engagement through Workgroups
- June - September: Crafting a Comprehensive Strategy
- August - September: Workgroup Meetings and Data Collection
- September - October: Consultations with cities and municipalities within Lincoln County
- October - November: Final presentation to LCHAB
- November: Submit Finalized plan to State of Oregon
- **Four Work Groups:**
- Mental and Physical Health
- Community Engagement
- Service Provisions and Policy
- Finance and Economics
- **Data Collection and Analytics:** The size of unhoused population of Lincoln County is about 2,000 people.
- Average age: 46 years
- There is estimated 27,901 housing units in Lincoln County where 95.8 % are single family residential.
- 1.9 % are commercially owned residential (apartments)
- 2.3 % are multi-family residential.
- Of note: some of the single-family residences are rented to non-owners and VRBOs may take rentals out of the long term residential market.
- **Housing Information:**
- The majority of Lincoln County’s housing units are single family (95.8%) or multi-family (2.3%) residential homes.
- It’s estimated that between 30% to 40% of homes are used for commercial or second home purposes and are unavailable for local population housing.<sup>1</sup>
- Per-capita income (\$32,776 in 2021) does not support home ownership or rental (between \$1,650 to \$3,500 per month for 2 bedroom) home costs.<sup>2</sup>
- The population is slowly increasing, primarily due to domestic migration. International migration and natural population levels are decreasing.
- **Mapping Services:**
- Lincoln County has over 150 service providers. This number increases to over 200 when health related services are included.
- Nonprofits and faith community organizations act as primary service providers.
- There are many connections between organizations within the community, but many

organizations are working independently.

- A small number of service providers have the greatest number of connections.
- The majority of service providers are along the coast.
- **Mental and Physical Health Key Points**
- It's common for unhoused individuals to get "caught in the system" of care.
- There are few incentives for organizations to work together.
- Transitions between services are often met with difficulties.
- Co-occurrences of service needs are common, and likely prevalent.
- Policies between organizations generally do not neatly align. Data management is an issue.
- **Where Are We Now:**
- Workplan and tentative budget submitted to state for \$765,277
- Shelter addendums submitted for competitive funds, 30% reduction on one particular partner application being considered for submission at the request of OHCS
- Working on final strategic plan elements

### **Discussion Questions:**

- Continuum of Care conversations: Pegge McGuire: has been presenting at many City council meetings and shared a slide about what is a CoC and situation now. She talks about how does this work on regional basis with our 3 counties. Helping people get understanding of local planning groups and HB 4123 groups and how it connects with Continuum of Care. Most heartfelt desire is the local planning groups (as described in the slide) will continue as she believes they are key as we move forward. Pegge will get resolution from each council.
- Catherine: Thanks to Karen for advocacy! Question on OHNA (needs assessment): do we know where that is going to land for certain? Karen: some details still being worked out. Will get document to Julie to share link. It is a more uniform way for State to assess housing needs with equity lens. Housing units per demographic will be considered. Comes with technical assistance from the State, which will especially help smaller communities.
- Julie: we would like to invite you back later to find out what got adopted. Karen will keep us informed.
- Nancy Wyse: Technical assistance and equity lens are great; and we should be cautious when talking about a 'one size fits all' approach; our land use reflects our values. Karen: yes, agree and advancing equity is conversation to internalize by looking inside of ourselves to challenge our own bias.
- Aaron: Question about Point in Time Count? Pegge: with Covid, part of problem point in time depends on volunteer participation, and so few people willing to get out and meet people and get data; then everyone's count was low. OSU Professor and others creating a methodology to use going forward to improve better counts. Hope to see that change in future. Barbara: OSU did get data from community services consortium and from Sam health. Overcoming some obstacles and were able to merge data—now making sure there were no errors. Julie: This is separate from the PIT count.
- Karyle: Thanks for Pegge and Karen and appreciate the collaborative effort on the coast. Is that same buy in happening in Benton County? Pegge: Yes, in Benton and Linn Counties. Feels like enthusiasm higher in Lincoln County where routinely have mayors and council members participate in committee meetings. Karyle: sometimes we forget about



people on the streets while talking about process. How do we get larger sense of urgency?  
Karen: HOPE has Nancy, Charles, Catherine, and you have service providers too. Lincoln is rural and all of the towns have population under 10,000---not like Corvallis. So, rural coastal areas need to work together to move forward. Julie: went to city council meetings like in Monroe and Philomath and they are interested and want to know more and to collaborate. Pegge: just wanting a better understanding. Maybe Julie could attend when the Women League board is interested in having a speaker.

- Pegge: Drive in Lincoln County with Karen and Donna is making a difference and moving forward.
- Julie: Veterans housing moving forward in Linn County too.

## **VI. Community Progress and Updates.**

- **HB 5019 funding for shelter and rehousing**
  - \$ for emergency shelter to Unity
  - \$ for rehousing to Benton County to implement community plan priorities
  - Goals: 31 rehoused households; 50 shelter beds; First milestone due data extended to Jan. 2024.
  - Funds: Street Outreach: \$146,220; Unity Shelter: \$1,175,230.90; Rapid Rehousing: \$880,264; Data Collection: \$50,000; Administration: \$189,968. Funds can be adjusted between each category to meet community goals.
- **HB 4123 Strategic Plan**
  - Finalizing: Reviewing with Partners
  - Adopting: Reviewing with Policy Leaders
  - Submitting: Report to the Legislature on progress due 10/31
  - Strategic Plan due to the State: date 11/15.

## **VII. Announcements:**

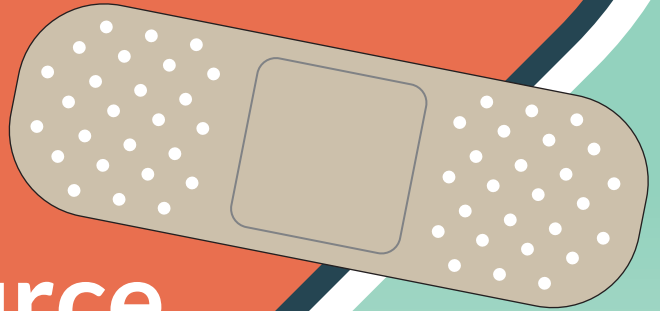
- CARE (Corvallis Area Resource Event) on 10/10/23. (Resources include housing assistance).
- Situation Table 2-day community training Thursday, 10/19 and Friday 10/20 for community partners who interact with people at-risk.
- Andrea: Has concerns; reviewed bylaws and changes should be brought to group for approval. Feel like we need more accountability with city and county. Want to follow our bylaws.
- Karyle: what is difference between Julie's job and our role. Need more clarity about what our roles are. Julie: those issues are being followed up by commissioners and more to come.

**Meeting Adjourned at 6 pm**

# CARE

Corvallis  
Area

Resource  
Event



**TUESDAY**  
**OCTOBER 10, 2023**  
**10 AM – 2 PM**



Corvallis-Benton County Public Library  
Parking Garage: 645 NW Monroe Ave

## Resources at the event include:

- Housing assistance
- Health services
- Veterans services
- Food
- Family assistance
- Mental health
- Clothing
- Pet help

CARE is a one-stop resource connection. If you or someone you know could use a helping hand, please stop by!

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

**October 25, 2023 from 4-6 PM**

Meeting location: in-person, virtual, or phone

**In-person:** Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

[Click here to join the meeting](#)

Meeting ID: 216 534 009 552 Passcode: CeYX5m

[Download Teams](#) | [Join on the web](#)

**Or call in (audio only)** [+1 213-357-4434,,304460629#](#)

Phone Conference ID: 304 460 629#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve September 2023 meeting minutes.....4:10pm
- IV. Co-Chair Election.....4:15pm
- V. HOPE Board responsibilities in HB 4123 Strategic Plan.....4:30pm
- VI. HOPE Advisory Board Bylaw amendments.....5:00pm
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.
- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.



# HOPE Advisory Board

October 2023 Public Meeting



10/25/2023

# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
- II. Public Comment (up to 10 minutes) .....4:00pm
- III. Roll call and approve September 2023 meeting minutes.....4:10pm
- IV. Co-Chair Election.....4:15pm
- V. HOPE Board Action Items in HB 4123 Strategic Plan.....4:30pm
- VI. HOPE Advisory Board Bylaw Amendments.....5:00pm
- VIII. Next Steps .....5:55pm



# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)



# Board Membership Update

- Two new members: Ailiah Schafer and Matthew Easdale
- 20 Total members, room for one more



# Benton County Coordinated Homeless Response Office:

## HOPE Advisory Board Action Items in HB 4123 Strategic Plan

HOPE Advisory Board meeting

10/25/2023



# The Strategic Plan

- I. Community and Organizational Systems and Policy Change
- II. Comprehensive Care Coordination
- III. Prevention
- IV. Street Outreach and Rapid Response
- V. Housing
- VI. Community Engagement, Inclusion, & Neighborhood Belonging

# Strategic Plan Revised formatting: 5-year Timeline with integrated metrics

The Work: Actions – Projects – Progress	Partners	Timeline				
		FY23	FY24	FY25	FY26	FY27
1. Solicit projects and allocate housing and community development funding annually.	<b>Lead:</b> City of Corvallis	Annually				
2. Support coordination and additional funding for affordable units and shelter capacity.						
3. Modify county code language to allow vehicle camping and micro-shelter options.	<b>Lead:</b> Benton County Coordinated Office <b>Collaborators:</b> Unity Shelter, City of Corvallis	2021				
4. Support funding and coordination for the Navigation Center to add more 24/7/365 sheltering for all populations.	<b>Lead:</b> Benton County Coordinated Office					
5. Maintain partner commitments and program models that can be scalable to site availability and funding. (e.g. Project Turnkey 2.0)	<b>Convenor:</b> Benton County Coordinated Office <b>Collaborators:</b> All community partners					
6. Provide affordable housing technical support to rural areas and smaller cities.	<b>Lead:</b> City of Corvallis	As needed				
7. Determine appropriate metrics for affordable housing production at various area median income (AMI) levels	<b>Leads:</b> City of Corvallis  <b>Collaborators:</b> All community partners	2023 – 2024				
8. Supporting community partners in sustaining the retention of affordable housing efforts						
9. Increasing access to units by working in partnership with landlords to better serve marginalized populations.	Lead: Coo					

# VI. Community Engagement, Inclusion, & Neighborhood Belonging

Review from  
8/23

Current draft action items that involve HOPE:

- HOPE Advisory Board community progress updates to highlight partner achievements.
- Improve public visibility of HOPE Advisory Board as Community Education forum.
- Build Communitywide awareness and understanding in and around homelessness.

# VI. Community Engagement, Inclusion, & Neighborhood Belonging

Proposed action items that involve HOPE:

NEW BUSINESS

- **Educational components and community progress updates.**
  - Schedule educational components for HOPE Board meetings that elevate speakers and issues from communities of color around housing and homelessness.
  - Invite Culturally Responsive Organizations to attend HOPE Board meetings and share progress updates.
  - HOPE Board members attend existing community forums as a HOPE ambassador.
- **Community engagement and Inclusion:**
  - Ensure HOPE Board membership includes representation from communities of color, marginalized groups, and people have personally experienced homelessness.
  - Evaluate ways to make HOPE Board participation more available to all community members.

# Benton County Coordinated Homeless Response Office:

## HOPE Advisory Board Bylaw Amendments. Integrating HB 4123 Requirements

HOPE Advisory Board meeting

10/25/2023



# Update and Discussion

## HOPE Advisory Board Bylaw Amendments



Integrating HB 4123 Organizational Components.



Scope and Purpose of Amendments

What is Changing?



Next Steps



# Integrating the organizational components required by House Bill 4123 for a Benton County Coordinated Homeless Response System that includes:

- **Formation of a Coordinated Homeless Response Office (CHRO) and hiring necessary support staff. Includes:**
  - HOPE Program Coordinator, HOPE Project Manager, and Grant Researcher and Writer.
- **An Advisory Board with representation from the governing body from each member government.**
  - To date, Benton County has entered a Memorandum of Understanding (HB 4123 MOU) with the Cities of Corvallis and Philomath, and Community Services Consortium (CSC).
- **Support coordinated communications, public engagement and outreach for policy development.**

# Scope and Purpose of Amendments

Presented to Board of Commissioners 10/24

- Create clear distinction between the operational and policy functions within the Coordinated Homeless Response System.
- Formalize the formation of the Advisory Board as specifically required by HB 4123.
- Define the role of the HOPE Board within the System.
- Increase transparency of the System for improved community engagement.



# CURRENT STRUCTURE

- Board of Commissioners
- City Council



- Board of Commissioners
- City Council
- Community Services Consortium
- Government Operations





- Board of Commissioners
- City Council
- Community Services Consortium
- Government Operations



- Board of Commissioners
- City Council





# PROPOSED STRUCTURE



- **Board of Commissioners**
- **City Council**
- **Community Services Consortium**



**Coordinated  
Office  
Staff**



**HOPE  
Executive  
Committee**



**HOPE  
Community  
Engagement  
Board**

# Coordinated Homeless Response System: The HOPE Advisory Board's Role



**Forum** for community and stakeholder engagement, consisting of a wide array of community expertise and representation of groups working on homelessness, housing, and social determinants of health.



**Liaison** between the community and the governing boards of each member government of the Intergovernmental Council in collaboration with the Coordinated Office for policy improvement.



**Input** to support the development and ongoing updates of the 5-year Strategic Plan.

# Next Steps.

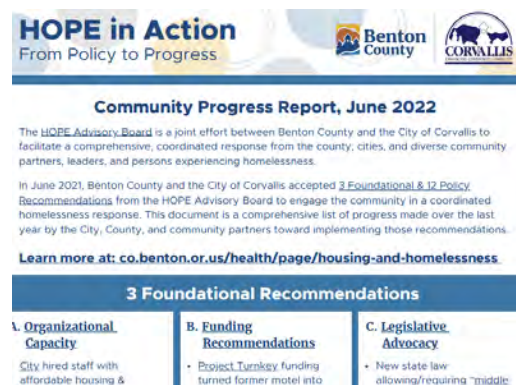
- 10/10: Direction from BOC. (Completed)
- 10/11: Update to Executive Committee. (Completed)
- 10/24: Present first draft amendments to BOC. (Completed)
- 10/25: Update to HOPE Advisory Board. (Today)
- 11/6: Informational update to City Council.
- 11/13: BOC adoption
- 12/4: City Council adoption.

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)





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Benton County



# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

October 25, 2023 from 4 pm to 6 pm  
Kalapuya Building, 4500 SW Research Way



**Members Present:** Catherine Biscoe\* (Co-Chair); Karyle Butcher; Bruce Butler; Alice Carter; Cade DeLoach; Sarah Devine (Co-Chair); Anita Earl; Matt Easdale; Joel Goodwin; Aaron Lewis; Briae Lewis\* (Corvallis City Councilor); Cindee Lolik\*; Charles Maughan\* (Corvallis Mayor); Pegge McGuire\* CSC Director; Andrea Myhre; Ailiah Schafer; Nancy Wyse\* (County Commissioner).

**Excused:** Ricardo Contreras; Bryan Cotter; Aaron Lewis; Ari Grossman-Naples; Barbara Hanley

**Absent:**

**Staff Present:** April Holland (Interim Health Department Director); Sam Bailey (Benton County Health Department Admin Specialist); Paula Felipe (Benton County Public Health, recorder); Rebecca Taylor (Benton County Health Department). Excused: Julie Arena (on vacation).

**Guests:**

\*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of values such as inclusivity, curiosity, kindness, and respect. Welcome two new members: Ailiah Schafer and Matthew Easdale. Now HOPE has 20 members with room for one more member.
- II. **Public Comments (limited to 2-3 minutes).** No Comment.
- III. **Approval of Minutes: MOTION** made by Nancy Wyse to approve the September Minutes; **Seconded** by Briae Lewis; All in favor; **MOTION** passed. **Abstained:** Cindee Lolik; Pegge McGuire.
- IV. **Co-Chair Election.**  
Sarah Devine nominated herself; Charles Maughan then made a **MOTION** to accept and approve her nomination for Co-Chair; the **MOTION** was seconded by Andrea Myhre, and passed unanimously.
- V. **HOPE Board Responsibilities in HB 4123 Strategic Plan (Rebecca Taylor)**  
**Strategic Plan includes:**
  - Community and Organizational Systems and Policy Change
  - Comprehensive Care Coordination
  - Prevention
  - Street Outreach and Rapid Response
  - Housing
  - **Community Engagement, Inclusion, and Neighborhood Belonging**
    - *Action items that involve HOPE:*
      - HOPE community progress updates to highlight partner achievements.
      - Improve public visibility of HOPE as community education forum.
      - Build communitywide awareness and understanding in and around

- homelessness.
- Other ways of leveraging the HOPE board: Equity, Diversity, and Inclusion, reducing racial disparities. Schedule educational components for HOPE Board meetings.
- Invite culturally responsive organizations to attend HOPE Board meetings and share progress updates.
- HOPE Board members attend existing community forums as a HOPE ambassador.
- Ensure HOPE Board membership includes representatives from communities of color, marginalized groups, and people who have experienced homelessness.
- Evaluate ways to make HOPE Board participation more available to all community members.

### **Discussion/Questions:**

- Karyle: Been on HOPE board since it started, don't see HOPE on commission meetings regarding housing development/work force housing. Need more people and support for housing—middle to affordable housing—do not see it in conversations we have here or at local government meetings. We need people to how up and any kind of housing is going to help. Could involve a land use applications; planning commission; among other development issues. Rebecca: made a note of what Karyle said and see how can we leverage those opportunities and align those efforts.
- Nancy: if Karyle is referring to land use application, may want to talk with county counsel.
- Nancy: hear what you are saying—would be nice for people to show up in support.
- Andrea: Still have not been able to do what the HOPE board was intended to do and that is to provide advisory capacity for city and county government on how to approach issues related to homelessness. It is in our bylaws and in our intention when we formed this group; but we have not figured out how to do it. We can talk about the problems, but not really have any power to change anything. Feels like we are back at the same place we were before HOPE. It can be different: Our group represents wide variety of interests; struggle over policies; but I am not quite sure what our role really is given this new orientation. Don't know if we can get people to show up consistently at meetings if we are just educating and raising awareness about homelessness. Think we need something more to do. I don't think this is the way forward. Should be doing more policies and procedures and making recommendations—so we were supposed to have a built in advocacy role.
- April: for strategic plan we are talking about now such as community engagement, looking forward to where we are going, and the journey this community has been on for a long time has had a lot of growth and new opportunities in last couple of years. I'm jumping ahead a little bit, apologize; but it's time to reexamine those foundational documents and original intent of bylaws, and ensure we can, as a community, build on that wisdom with the HOPE board.
- Andrea: body of reps setting policy and procedures, interesting to see how house bill and CoC effort will come together; but big issues as a community that I feel like we could have role in grappling with that we haven't been able to yet.
- Charles: appreciate your pointing to our policy role and reviewing all policies. Thought we would spend more time doing that. So, hope we don't spend too much time on the

engagement aspect, which I still find value in, and we can focus on evaluating policies so what we are going is the right direction. Maybe HOPE could develop task forces for reviewing policies.

- Andrea: never set metrics around priority areas. Maybe now we can delve into some of those areas. We should have something to measure against in terms of where do we want to be in a few years.
- Matthew: I signed up to do policy recommendations, so it's a little disheartening to see us move away from that, but I'm new so don't want to come off too harshly.
- Rebecca: This is not to say we are moving away from the HOPE's advisory and policy role; Strategic Plan shows priorities and 5 year timeline with template to guide our work.
- Pegge: haven't heard we are moving away from policy advisory; but this is expanding conversations on opportunities to offer policy recommendations input in different areas. Make sure we have people from various backgrounds and especially with lived experience with homelessness.
- Pegge: went to Monroe city council and talked about work in Benton County and Corvallis and in particular about what HOPE is doing regionally, and all council members are grateful to keep informed about HOPE.

## VI. Benton County Coordinated Homeless Response Office

- **HOPE Advisory Board Bylaw Amendments**
  - *Integrating HB 4123 Organizational Components.*
    - Formation of a *Coordinated Homeless Response Office (CHRO)* and hiring necessary support staff. Includes: HOPE Program Coordinator; HOPE Project Manager, and Grant Researcher and Writer.
    - An Advisory Board with representation from the governing body from each member government: To date, Benton County has entered a Memorandum of Understanding (HB 4123 MOU) with the Cities of Corvallis and Philomath, and Community Services Consortium (CSC).
    - Support coordinated communications, public engagement and outreach for policy development.
  - *Scope and Purpose of Amendments. (Presented to BOC on 10/24).*
    - Create clear distinction between the operational and policy functions within the *Coordinated Homeless Response System*.
    - Formalize the formation of the Advisory Board as specifically required by HB 4123.
    - Define the role of the HOPE Board within the System.
    - Increase transparency of the System for improved community engagement.
- **Current Structure:** (see graph from slides). HOPE Executive Committee acts as liaison between HOPE Community Engagement Board and local government. And, the intergovernmental Council acts as liaison with the BOC; City Council; CSC, and Government operations, and with the Coordinated Office staff.
- **Proposed Structure:** (see graph). Integrate the HOPE Executive Committee to provide general guidance as provided by HB 4123. (Track version of these changes made and will be sent to group).
- **The HOPE Advisory Board's Role (with the Coordinated Homeless Response System):**
  - **Forum** for community stakeholder engagement, consisting of a wide array of

community expertise and representation of groups working on homelessness, housing, and social determinants of health.

- **Liaison** between the community and the governing boards of each member government of the intergovernmental council in collaboration with the coordinated office for policy improvement.
- **Input** to support the development and ongoing updates of the 5-year Strategic Plan.

**VII. Next Steps:**

- 10/10: Direction from BOC (completed).
- 10/11: Update to Executive Committee (completed)
- 10/24: Present first draft amendments to BOC. (completed)
- 10/25: Update to HOPE Advisory Board (today)
- 11/06: Informational update to City Council
- 11/13: BOC adoption
- 12/04: City Council Adoption

**Discussion/Comments:**

- Alice Carter (Comment in Chat): Were HOPE members at the County Commission meeting during which funding for shelters was diminished to the point where the shelters can't function as they did.
- Pegge: For a City of Philomath presentation—are you looking for all partners with coordinated office to be involved in making amendments? Do I need to get something on agenda for my governing board? Rebecca: We are changing bylaws so anyone in 4123 MOU becomes a chartering jurisdiction. I believe we would need to have Philomath as part of that process—we can talk offline more about the logistics and language.
- Andrea: This is good-thank you. Give thought to metrics; reviewing template for house bill.
- Rebecca: Scope of Strategic Plan (SP) beyond operations within the county, city, or CSC. Part of it is guiding roadmap part, but also what can the city and county can set metrics on--this is a collaborative opportunity.
- Rebecca: Look at roadmap over the next 5 years and find out what initiatives our partners are planning; look at action items and review SP and look at what are we prioritizing ad align for collective impact—that is intent of model. Be in a better place to move that work forward. We are exciting about the changes to come and working together with all of you.

**Meeting Adjourned at 5:05 pm**

## **One-woman roadshow tries to convince Linn, Benton cities to join homeless effort**

Penny Rosenberg – Albany Democrat-Herald – Nov 14, 2023



Acting Executive Director of the Community Services Consortium Pegge McGuire addresses the Adair Village City Council on Nov. 7. She is seeking support from cities across Linn, Benton, and Lincoln Counties for an effort that would see those counties break away from the state's rural counties in order to net more homeless dollars for service providers.

Pegge McGuire is a woman on a mission.

She's the face of an effort to have three counties – Linn, Benton, and Lincoln – break away from a bunch of rural counties currently grouped together, all vying for whatever is leftover in homeless dollars that are mostly targeted for more-urban areas, such as Portland.

She contends that if the three counties bond together to form their own entity, more money would flow to the homeless service providers in their areas who need them most.

It's a theory that's worked out in real life for nearby Marion and Polk Counties, which broke free from the "Rural Oregon Continuum of Care," or ROCC, pronounced "rock," in 2019.

The continuum of care program was created by the U.S. Department of Housing and Urban Development to provide funding for non-profits focused on homelessness. It also gives state and local governments funds to quickly re-house homeless individuals.

### **Why it matters**

But the money doesn't stop there. Other programs, like Gov. Tina Kotek's first day executive order to address homelessness, divvied up the spoils based on the HUD system.

Most of the money went to the seven metropolitan areas and smaller continuums of care, \$79.2 million in all, according to the state Office of Emergency Management.

The 26 rural counties were given \$26 million. Total. **Linn/Benton/Lincoln's share was less than \$4 million.**

Meanwhile, because Jackson County – whose 223,734 population is smaller than the tri-county's 282,718 residents – has its own continuum of care, it received \$8.8 million, according to the state Office of Emergency Management.

That really chapped McGuire, because as acting executive director of the Community Services Consortium, which has been serving impoverished residents of Linn, Benton, and Lincoln counties since 1980, that meant her organization missed out on funds.

"That's not going to work going forward, and I'm not going to stand for it," McGuire recently told Albany leaders.

The Marion-Polk continuum, by the way, received \$10.4 million.

For Marion and Polk Counties, it's been a round trip. They initially had their own continuum but joined the rural counties in 2011 with promises they would net more money, according to a history overview on the Mid-Willamette Valley Homeless Alliance website.

But it didn't work out like that, with funds "steadily" decreasing. Thus the move to be independent once again.

McGuire is appreciative that Marion and Polk paved the way, giving Linn, Benton, and Lincoln a road map, or "glide path," as she prefers to put it.

"When Marion and Polk Counties pulled out of the ROCC, there was no known way to do that. HUD was all set up to try to merge communities into larger 'balance of state' continuums," McGuire recently told the Brownsville City Council.

She challenged HUD officials to point to a state where that all-in-one model works well. They told her Connecticut.

"I don't see how you can apply that same theory of logic to Oregon," she said. "My agency alone serves an area that's roughly the geographic size in the state of Connecticut. (It's) very hard to get disparate communities like we have all over Oregon moving in the same direction, making the same decisions, because we're very different.

"We need to make decisions that work for our communities."

### **Making the rounds**

Part of the "glide path" the counties to the north provided include getting resolutions of support from all the city councils and county commissions to show HUD everyone's on board.

That has McGuire on a three-county tour. She's got a slide presentation and talking points and about a dozen more governing bodies to visit before year's end.

It's not just a money thing. McGuire believes a tri-county breakaway will lead to better results. She held up a copy of a slide before the Albany City Council meeting on Oct. 25 during her presentation there.

"(This) little map gives us the information that HUD grades a continuum of care on as a report card. So it includes things like how many people fell into homelessness in your community, how many people did you get out of homelessness, how many people returned to homelessness, how long were they unhoused, and how many people got jobs after you got them out of homelessness.

"And I'll just tell you, quite frankly, the Rural Oregon Continuum of Care doesn't have a very good report card," she told Albany councilors. She called Oregon's rural group too large and unwieldy, filled with communities of varying sizes and unequal resources.

HUD ends up ranking the various continuums of care, and Oregon's rural communities just can't compete with more-focused, organized areas, like Los Angeles and San Diego, McGuire said.

## **Cities' reception positive, mostly**

Overwhelmingly, most elected officials have received her warmly and responded with resolutions of support. Even skeptical city officials, like those from Monroe, could be convinced, she said.

But not everyone.

When asked if she could at least speak to the Scio City Council, she was told not now, maybe later, but definitely after it's too late to submit the proposal package to HUD by McGuire's internally set deadline at the end of the year.

And while the Brownsville City Council welcomed her presentation, after she left the chambers, the council voted to affirmatively reject the idea.

Mayor Adam Craven told McGuire before she headed out that he doesn't believe homelessness will ever be ended.

"And I'm not sure that throwing more money at the issues is necessarily the fix, but I will open the table for discussion," he said.

McGuire tried to address the issue head on.

"Well, so it's not about the money, but it's always about the money," she said, explaining the HUD money is only "one pot." But creating a tri-county continuum of care would also enable it to attract all types of matching funds that other organizations can offer.

She explained how the area fared when the governor dispersed the emergency funds.

None of this impressed.

"Money coming out of all of our pockets or programs here in the state of Oregon does not seem to be used very effectively or efficiently," Councilor Mike Winklepleck said.

"This is a complex issue," Craven said, "and I don't think you will ever get rid of it. It doesn't matter how much money you throw at it." He said homeless service providers are not attacking the root cause of homelessness.

The topic even prompted the typically reticent Councilor Michael Humphreys to speak.

"This is a result of the state passing down, 'this is what thou shalt do,' which is kicking the can down the road, (putting it) on our laps," he said. "And they have no idea how to solve it. They just want to throw money at it, as everybody is, and it's not working."

The vote to not support the effort was unanimous.

Reached by phone after the vote, McGuire said the Brownsville discussion was an outlier, and she doesn't believe it will affect the HUD application process.

"The majority of the counties' cities that I've spoken to have been very supportive," she said. "I think we're going to be good."



The next night, at Albany, made her point for her.

"It is a way of showing Oregon that these are the needs in Linn County," Councilor Marilyn Smith said before the vote of support. "When that money is available, we're ready to spend it in these ways. This is a natural step."

Janet Carlson, now a consultant for the Marion-Polk continuum and who was part of that break-away effort, said she believes one or two cities declining to co-sign the Linn-Benton-Lincoln drive won't make a difference with HUD.

"HUD doesn't require resolutions by all cities within a region. Just a general 'vote' of support," she wrote in an email. "It was something we decided to include in our application to demonstrate support for the new CoC."

She added that cities aren't allowed to opt out of the new continuum of care and stick with the ROCC.

Benton County & City of Corvallis  
Home, Opportunity, Planning, & Equity (HOPE) Advisory Board



Julie Arena, HOPE Program Coordinator  
Benton County Health Department  
Email: Julie.Arena@co.benton.or.us  
Phone: 541-766-0252

## HOPE Meeting Agenda

**December 20, 2023 from 4-6 PM**

Meeting location: ~~in person~~, virtual, or phone

~~In person:~~ Holmes & Shipley room,  
Kalapuya Building, 4500 SW Research  
Way, Corvallis 97330

**In person option cancelled due to illness**

[Click here to join the meeting](#)

Meeting ID: 216 534 009 552 Passcode: CeYX5m

[Download Teams](#) | [Join on the web](#)

**Or call in (audio only)** [+1 213-357-4434,,304460629#](#)

Phone Conference ID: 304 460 629#

### AGENDA

- I. Welcome & Overview of Agenda.....4:00pm
- II. Public Comment\* (up to 10 minutes) .....4:00pm
- III. Roll call and approve October 2023 meeting minutes.....4:10pm
- IV. Community Updates.....4:15pm
  - a. Unity Shelter update and HB 5019 funding for emergency shelter operations
  - b. Continuum of Care (CoC) update from Community Services Consortium (CSC)
  - c. City of Corvallis update
- V. Educational Component.....5:30pm
  - a. HOPE Advisory Board Bylaw amendments to align with HB 4123 Coordinated Homeless Response Office (CHRO)
- VI. HOPE Board Advocacy Discussion.....5:45pm
- VII. Next Steps .....5:55pm

\*Public Comment: Comments are made in the order that people sign in, “raise their hand” virtually, or submit a chat in the online forum.

- For in-person attendees, please sign in with your name and the topic for your comment.

- For online attendees, please put your name in the virtual chat window or “raise your hand” in the virtual meeting when you arrive. List your name and the topic of your comment in the chat.
- For people calling in from a phone line, there will be an opportunity for callers to comment.



# HOPE Advisory Board

December 2023 Public Meeting

Meeting facilitated by HOPE Coordinator, Julie Arena

12/20/2023



# Virtual Meeting Housekeeping

- Please mute your microphone until it is your turn to share.
- All attendees can unmute themselves and choose to be seen visually by clicking “Mic” or “Camera” at the top right of the screen.
- **Public comment:**
  - Type your name into the “Chat” area, say you want to make a public comment, and on what topic. Example: “Julie – public comment – crisis response.”
  - For those on the phone, there will be an opportunity to comment, too.
- **Questions during the meeting:**
  - Type into the “Chat” area and send it to host, Julie Arena.

# Meeting Agenda

- I. Welcome, Meeting Housekeeping, Overview of Agenda.....4:00pm
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# Agreements for our culture + conduct:

Fun

Inclusive ✓✓

humor

Food ✓

Action/roll up sleeves

Change the face of Homelessness

honesty

Respect ✓

Consensus

Think before you speak

Courtesy ✓

transparency

Recognize personal bias

Kindness ✓

time management

Concise communication

Open minded ✓

opinions matter

data driven

Do your homework!

patient

Authentic

Valuing personal experience

dedication/work ethic  
honor the expectations of  
the work

# Public Comment

10 minutes

- Comment limited to 2-3 minutes based on number of people wanting to comment
- Type into the “Chat” and say you want to make a public comment and on what topic.
- For those on the phone, I will ask if there are any public comments from callers.
- Can also submit written comments to the Board via email to [Julie.Arena@co.Benton.or.us](mailto:Julie.Arena@co.Benton.or.us)



# Vote on October 2023 minutes, roll call

Catherine Biscoe\* (Co-Chair) (excused)

Karyle Butcher

Bruce Butler

Alice Carter

Ricardo Contreras (excused)

Bryan Cotter

Cade DeLoach

Sarah Devine \* (Co-Chair) (excused)

Anita Earl (excused)

Matt Easdale

Joel Goodwin

Aaron Lewis

Ari Grossman-Naples (excused)

Barbara Hanley

Briae Lewis\* (Corvallis City Councilor)

Cindee Lolik\* (Business Community)

Pegge McGuire\* (CSC Director)

Andrea Myhre

Ailiah Schafer

Nancy Wyse\* (County Commissioner)

\*Executive Committee Members



# New County Website

- All old links/bookmarks, favorites, etc. will direct to the new website, but will encounter a “404 error” and folks will have to navigate through the site to find what they’re looking for.
- Here’s the link to the sign-up form (it is a Constant Contact link so no change): <https://bit.ly/HOPENewsAndUpdates>
- HOPE Advisory Board link will redirect you to the new page, even if you click this old link: <https://bit.ly/HopeAdvisoryBoard>
- The former Housing and Homelessness page now redirects to: <https://health.bentoncountyor.gov/coordinated-homeless-response/>

# Community Updates

- Unity Shelter update and HB 5019 funding for emergency shelter operations
- Continuum of Care (CoC) update from Community Services Consortium (CSC)
- City of Corvallis update



HOPE: Update on HB 5019 and services



Shawn Collins / Executive Director

12/20/2023: HOPE Meeting

hJMSuarez [CC BY 2.0 (<https://creativecommons.org/licenses/by/2.0>)]

[https://upload.wikimedia.org/wikipedia/commons/8/84/Homeless\\_New\\_York\\_2008.jpeg](https://upload.wikimedia.org/wikipedia/commons/8/84/Homeless_New_York_2008.jpeg)



# Spectrum of need in our community

Solutions and needed services vary across the spectrum of need.

*Unity Shelter*




**While the chronically homeless and provision of basic shelter draws much of the spotlight, there is a continuum that must be addressed to fulfill our community's shared need for safe, affordable housing.**

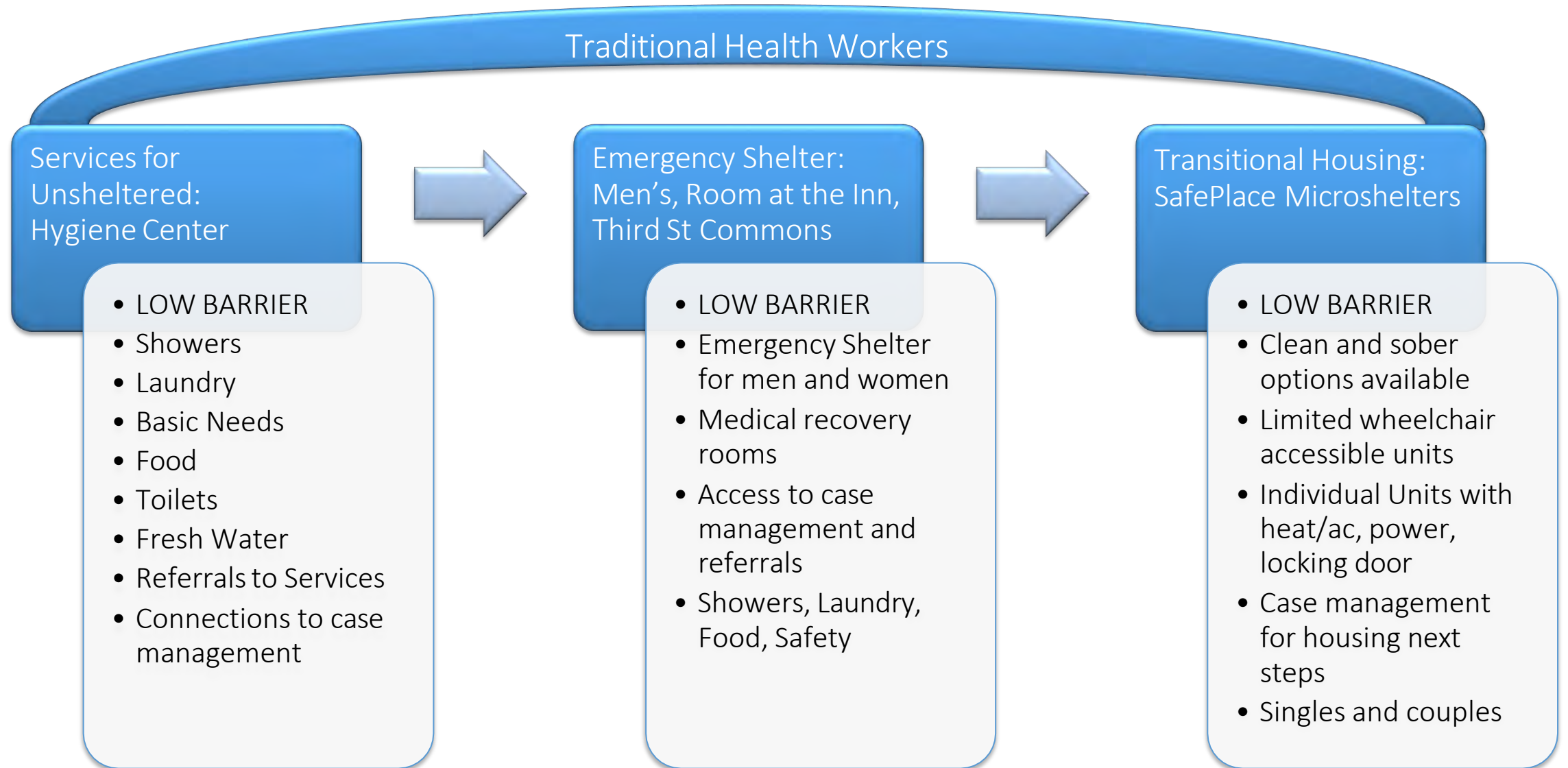




# Unity Shelter: Responding to Needs, Integrating Successful Programs


- Mission: Providing Safe Shelter through Collaborative Care
  - Vision: Community supported collaboration across services and sites, to ensure safe shelter, stability, access to basic hygiene and resources for persons experiencing homelessness, in a setting appropriate to each individual or couple's needs and circumstance.
  - Values: Collaboration, Community Engagement, Safety
- 

# Unity Shelter: Range of Services





# Unity Shelter: June-November 2023

- Financial realities forced changes in June
    - Stop shelter at 211 SE Chapman
    - Co-Ed Shelter at Room at the Inn for 25 men and 25 women
    - Changes across all programs to achieve \$75k-\$100k in monthly savings allowed us to run off reserves, donations, and grants from City of Corvallis Social Service Fund and IHN-CCO.
  - Oregon Housing and Community Services (OHCS) funding made available through the Coordinated Homeless Response Office, and direct support from OHCS, allowed a return to full service in all programs through March 2024, and through June 2025 at Men's.
- 





# HB 5019 and Shelter Operations funding

- HB 5019 planning efforts began this summer in communities across Oregon through “local planning groups.” In Benton County, the Coordinated Homeless Response Office and providers served as the local planning group.
- Men’s Shelter funding requested through “Shelter Addendum” to the community plan. Reductions from original ask, but still able to re-open and renovate Men’s and expand capacity for women at Room at the Inn.
  - Renovations focused on meeting code requirements for year-round operations in the 211 SE Chapman building.
    - Additional toilets and showers are primary target for renovation.
      - Currently meeting required toilets and shower capacity through portable toilets and Benton County shower trailer.
    - Year-round operations and expanded ability to deliver services by late 2024!
  - Shelter Operations funding for Room, Third St, SafePlace, Emergency Hotel Shelter through March – short session may provide additional \$.



# Unity Shelter: Program Partnerships

- First Congregational United Church of Christ and partner churches
  - First United Methodist Church
  - Corvallis Evangelical Church
  - Unitarian Universalist Fellowship
  - Church of the Good Samaritan
  - Life Community Church
- Corvallis Daytime Drop-In Center
- Good Samaritan Mobile Medical and the Homeless Resource Team
- Benton County Health Department Harm Reduction & Health Navigation
- Coordinated Homeless Response Office
- Veterans Services
- Corvallis Housing First Case Management Team
- Linn-Benton Food Share
- Stone Soup of Corvallis
- First Alternative Co-op
- Meals on Wheels
- Community Restaurants, Donors and Volunteers





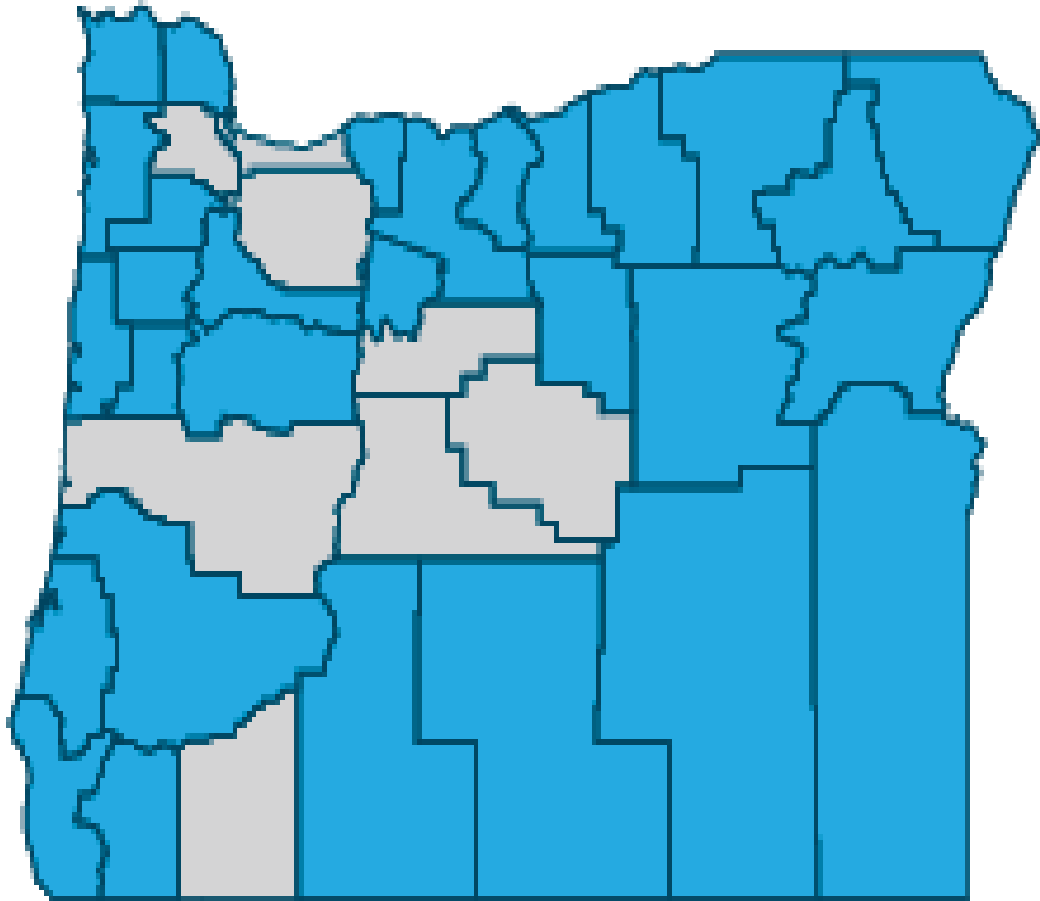
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[www.unityshelter.org](http://www.unityshelter.org)



**Community  
Services  
Consortium (CSC)**

- **Pegge McGuire, Director**



# Rural Oregon Continuum Of Care

# One-woman roadshow tries to convince Linn, Benton cities to join homeless effort

Penny Rosenberg – Albany Democrat-Herald – Nov 14, 2023

Acting Executive Director of the Community Services Consortium Pegge McGuire addresses the Adair Village City Council on Nov. 7. She is seeking support from cities across Linn, Benton, and Lincoln Counties for an effort that would see those counties break away from the state's rural counties in order to net more homeless dollars for service providers.



# Updates from City of Corvallis Housing Services

- Hosting a hybrid class for grantees to share info about Corvallis funding programs outside the RFP process to answer questions. January 11<sup>th</sup> at 4pm at Madison Ave Meeting Room and virtual.
- COVID waivers are now gone for CDBG funding, now able to allocate about 15% like normal, roughly \$82k annually to all social services. The rest of CDBG is capital projects, brick and mortar, housing.
- The first of over 450 units of affordable housing in Corvallis is coming online. Families are moving into affordable rentals located at 53<sup>rd</sup> and County Club. The development is 53<sup>rd</sup> flats. Details about additional affordable units can be found here.

<https://www.corvallisoregon.gov/cd/page/affordable-housing>

# Benton County Coordinated Homeless Response Office:

## Update on HOPE Bylaws & HB 4123 Strategic Plan

Julie Arena, HOPE Program Coordinator





# Update and Discussion

## HOPE Advisory Board Bylaw Amendments



Integrating HB 4123 Organizational Components.



Scope and Purpose of Amendments

What is Changing?



Next Steps

# Integrating the organizational components required by House Bill 4123 for a Benton County Coordinated Homeless Response System that includes:

- Formation of a Coordinated Homeless Response Office (CHRO) and hiring necessary support staff. Includes:
  - HOPE Program Coordinator, HOPE Project Manager, and Grant Researcher and Writer.
- An Advisory Board with representation from the governing body from each member government.
  - To date, Benton County has entered a Memorandum of Understanding (HB 4123 MOU) with the Cities of Corvallis and Philomath, and Community Services Consortium (CSC).
- Support coordinated communications, public engagement and outreach for policy development.

# Scope and Purpose of Amendments

Presented to Board of Commissioners 10/24 & HOPE on 10/27

- Create clear distinction between the operational and policy functions within the Coordinated Homeless Response System.
- Formalize the formation of the Advisory Board as specifically required by HB 4123.
- Define the role of the HOPE Board within the System.
- Increase transparency of the System for improved community engagement.



- Board of Commissioners
- City Council
- Community Services Consortium
- Government Operations



- Board of Commissioners
- City Council





# NEW STRUCTURE



- **Board of Commissioners**
- **City Council**
- **Community Services Consortium**



**Coordinated  
Office  
Staff**



**HOPE  
Executive  
Committee**



**HOPE  
Community  
Engagement  
Board**

# Coordinated Homeless Response System: The HOPE Advisory Board's Role



**Forum** for community and stakeholder engagement, consisting of a wide array of community expertise and representation of groups working on homelessness, housing, and social determinants of health.



**Liaison** between the community and the governing boards of each member government of the Intergovernmental Council in collaboration with the Coordinated Office for policy improvement.



**Input** to support the development and ongoing updates of the 5-year Strategic Plan.

# Next Steps from October – all done.

- 10/10: Direction from BOC.
- 10/11: Update to Executive Committee.
- 10/24: Present first draft amendments to BOC.
- 10/25: Update to HOPE Advisory Board.
- 11/6: Informational update to City Council.
- 11/13: BOC adoption
- 12/4: City Council adoption.
- 12/18: First meeting of HOPE Executive Committee new members.

# Next Steps:

- **HB 5019:**
  - Meeting tomorrow 12/21 with city and county partners to figure out next steps for HB 5019 rehousing funds. No update yet, working on it.
  - Working internally and with community partners to continue to align with local planning group priorities.
- **HB 4123:** in January the HOPE Exec Committee will meet to move forward HB 4123 Strategic Plan adoption by end of January 2024.



# HOPE Board Advocacy Discussion

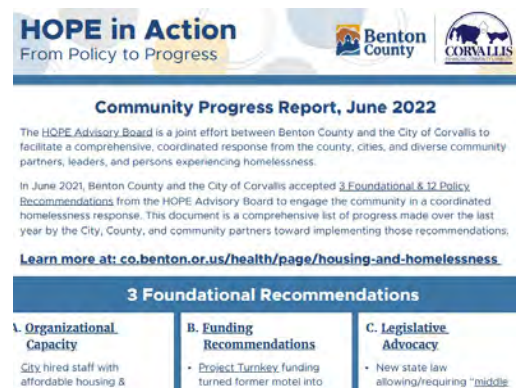
- HOPE Executive Committee guidance on advocacy
- Round table updates from HOPE Board members on personal advocacy or upcoming opportunities

# Central Point of Communications



## HOPE Website

- [Central point of communication](#)



## Graphics & Visuals

- [Storytelling](#)



## e-Newsletter

- [Subscribe to HOPE News & Updates](#)



## Social Media

- [Amplifying aligned messaging through partner engagement](#)



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Benton County



# Home, Opportunity, Planning, and Equity (HOPE) Advisory Board Meeting Approved Minutes

December 20, 2023 from 4 pm to 6 pm

\*Virtual Meeting\*



- Members Present:** Karyle Butcher; Bruce Butler; Alice Carter; Bryan Cotter; Matt Easdale; Joel Goodwin; Briae Lewis\* (Corvallis City Councilor); Cindee Lolik\*; Charles Maughan\* (Corvallis Mayor); Pegge McGuire\* CSC Director; Ailiah Schafer; Nancy Wyse\* (County Commissioner).
- Excused:** Catherine Biscoe\* (Co-Chair); Sarah Devine (Co-Chair); Ricardo Contreras; Cade Deloach; Aaron Lewis; Anita Earl; Ari Grossman-Naples; Barbara Hanley; Andrea Myhre
- Absent:**
- Staff Present:** Julie Arena (HOPE Coordinator); Paula Felipe (Benton County Public Health, recorder); Rebecca Taylor (Benton County Health Department).
- Guests:** \*Executive Committee Members.

- I. **Welcome and Introductions.** Reminder of values such as inclusivity, curiosity, kindness, open mindedness and respect.
- II. **Public Comments (limited to 2-3 minutes).** No Comment.
- III. **Approval of Minutes: MOTION** made by Pegge McGuire to approve the October 25, 2023 minutes. (There was no meeting in November). **Seconded** by Nancy Wyse; All in favor; **MOTION** passed. **Abstained:** Bryan Cotter
- IV. **New Benton County Health Department Website.**  
Review of Coordinated Homeless Response page: Our communications team has worked very hard on this website:
  - All old links/bookmarks, favorites, etc. will direct to the new website, but will encounter a “404 error” and folks will have to navigate through the site to find what they’re looking for.
  - Here’s the link to the sign-up form (it is a Constant Contact link so no change): <https://bit.ly/HOPENewsAndUpdates>
  - HOPE Advisory Board link will redirect you to the new page, even if you click this old link: <https://bit.ly/HopeAdvisoryBoard>
  - Current HOPE website: <https://health.bentoncountyor.gov/advisory-committees/#hope-board>
  - The former Housing and Homelessness page now redirects to: <https://health.bentoncountyor.gov/coordinated-homeless-response/>
- V. **Unity Shelter Update on HB 5019 and Services. (Shawn Collins, Executive Director; [director@unityshelter.org](mailto:director@unityshelter.org) ).**
  - Overview. Spectrum of Need. (Focus on unhoused and transitional).

- See articles: [https://www.kezi.com/news/local/corvallis-homeless-shelter-gets-1-2-million-to-reopen/article\\_667422d0-9ead-11ee-af15-ebc3b4531e86.html](https://www.kezi.com/news/local/corvallis-homeless-shelter-gets-1-2-million-to-reopen/article_667422d0-9ead-11ee-af15-ebc3b4531e86.html)
- <https://nbc16.com/news/local/benton-county-awards-12-million-to-unity-shelter-to-increase-emergency-shelter-capacity>
- Mission: Provide Safe shelter through collaborative care.
- Vision: Community supported collaboration across services and sites, to ensure safe shelter, stability, access to basic hygiene and resources for persons experiencing homelessness, in a setting appropriate to each individual or couple's needs and circumstance.
- Values: Collaboration, Community Engagement, Safety
- Range of Services: Low barrier; Hygiene Center for unsheltered (showers, laundry, basic needs, food, toilets, fresh water, referrals to services, connections to case management); Emergency Shelter: Men's, Room at the Inn, Third St Commons: medical recovery rooms; access to case management and referrals, showers, laundry, food, safety; Transitional Housing: SafePlace Microshelters: Clean and sober options available; limited wheelchair accessible units; individual units with heat/ac, power, locking door; case management for housing next steps; singles and couples.
- Financial realities forced changes in June
- Stop shelter at 211 SE Chapman
- Co-Ed Shelter at Room at the Inn for 25 men and 25 women
- Changes across all programs to achieve \$75k-\$100k in monthly savings allowed us to run off reserves, donations, and grants from City of Corvallis Social Service Fund and IHN-CCO.
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- Unity Shelter: Program Partnerships
- First Congregational United Church of Christ and partner churches
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- First Alternative Co-op
- Meals on Wheels
- Community Restaurants, Donors and Volunteers
- Website: [www.unityshelter.org](http://www.unityshelter.org)

**Questions:**

- Karyle: Men's shelter re-opened on Dec. 4<sup>th</sup>. What is long term sustainability plan for funding? Every year rely on grants? Shawn: Good question! As a non-profit, on-going challenge to generate revenue, so rely on state grants; foundations; private sources, and so on. Always on the hustle for funds and need more diverse mix of funding streams. Lucky we had the reserves that we did; from June thru Nov everyday we had discussion on whether to close everything—before we got funding, we had about 4 weeks of funding for payroll and basic rent to hold properties; but close to being insolvent. So, working hard to expand development and working with donors and to make more contacts with foundations and others. Some funds only available if adding new shelter beds. Hope State is learning a lot on how to keep shelter system running and keep funding streams going. Some economic realities will see increase in number of people who are homeless; need more affordable housing; have opioid crisis; economic structure does not support housing.
- Pegge McGuire: agree with Shawn: right now, education system is in crisis financially; legislators and people tired of issue of homelessness, and it is not going away; it is getting worse. Most falling into homelessness are seniors who cannot afford the housing they are in. Some funds for building affordable housing but can't keep people in the housing; complex needs with multiple wrap around services. E.g., 80-year-old owned his home; wife died; met someone who was homeless; acute health issues; got them into hotel and then rental housing; landlords nervous about their behavior; mental health issues prevented them from ability to function well in permanent housing.
- Julie: State is working on sustainable housing; costs to transition people out of homelessness; varies; OHCS reaching out asking how much it costs and what types of beds. They are trying to learn. Hopeful now because they are asking those questions.
- Coquille R. (Guest): Are you working with adult foster care system at all? Shawn: Unity partners with Corvallis Housing First on case management services; we have a lot who need assisted living or adult foster care. Access to those beds is limited; don't have enough of those beds; crisis is going to grow with aging population; physical and mental illness challenges. We operate 160 beds; and most are over 50 years old and health issues including Parkinson's and dementia and congestive heart failure and diabetes and other debilitating illnesses.
- Pegge: challenge getting the insurance coverage—some costs going up – and fewer providers covering them due to some fear of what could happen. So other factors involved

in providing these services.

- R. Coquille (Guest) shared the following in the CHAT: “I received mental health first aider training through this program. <https://extension.oregonstate.edu/coast-forest-mental-health-promotion-rural-oregon> Sharing it in case there is an opportunity to connect programs with OSU.”

**VI. Continuum of Care services (CSC) Update. (Pegge McGuire [pmcguire@communityservices.us](mailto:pmcguire@communityservices.us)). Printed in Albany Democrat-Herald, Nov. 14, 2023: “Acting Executive Director of the Community Services Consortium Pegge McGuire addresses the Adair Village City Council on Nov. 7. She is seeking support from cities across Linn, Benton, and Lincoln Counties for an effort that would see those counties break away from the state's rural counties in order to net more homeless dollars for service providers.”**

- 22 municipalities so far given presentations on basics of Continuum of Care (COC).
- Local Planning Groups and other groups; overlap of homeless services providers.
- Coordinated Homeless response group; and other groups required by State fundings.
- To receive HUD funding (grant) must belong to a COC—term HUD uses.
- COC can be the think tank and leadership and structure and register with HUD.
- COC must oversee the point time count of homeless.
- Must have homeless management info system; store data of clients and services.
- Must have coordinated entry system/list. Identify and give HUD approved questionnaire to receive data/responses to assess vulnerability of client. Assign priorities based on vulnerabilities.
- Part of Rural Oregon Continuum of Care. Jackson, Clackamas; Multnomah; Deschutes; Jefferson; Marion, Polk, registered with HUD. Blue counties (26 are one continuum of care.) Capacities are different in the counties.
- Decides who to apply for funding and tool to assess vulnerability.
- How to manage and how to do point and time count.
- Marion and Polk pulled out of rural regional COC and doing well with grant funding.
- Time for us to pull out of regional COC.
- Traditional pipelines for funding no longer available; Governor made some changes to policy and funding streams.
- Pegge asking each community in Linn Benton and Lincoln to support idea of Tri county continuum, so far, of 22 municipalities, 6 say unsure; 2 said no; the rest said yes.
- In process of putting together materials about CSC providing services.
- CSC maintains coordinated entry and point in time count.
- CSC will show all the documents; to register as COC as pull out of regional system.
- Next year around summer, HUD will announce their annual competition; and we can decide which of our tri county partners can submit applications to obtain additional funding.
- HUD funding helpful funding beyond the state and local dollars.
- Julie: questions about need and benefits of COC; having autonomy to change.
- Julie: question about data tech system; tracking shelter provider system. Shawn’s group created Shelter ware.
- Pegge: Vulnerability Index Provider Service Tool; how people are rated and ranked for vulnerability; that tool lacks some elements related to equity.
- At city council meetings, people deeply engaged and interested in topic of homelessness;

people want to have own region of COC. Will send out requests to our provider partners and ask for letters of support. We have a draft letter for signatures.

- Email Pegge McGuire at: [pmcguire@communityservices.us](mailto:pmcguire@communityservices.us)

#### **VII. Updates from City of Corvallis Housing Services**

- Hosting a hybrid class for grantees to share info about Corvallis funding programs outside the RFP process to answer questions. January 11<sup>th</sup> at 4pm at Madison Ave Meeting Room and virtual.
- COVID waivers are now gone for CDBG funding, now able to allocate about 15% like normal, roughly \$82k annually to all social services. The rest of CDBG is capital projects, brick and mortar, housing.
- The first of over 450 units of affordable housing in Corvallis is coming online. Families are moving into affordable rentals located at 53<sup>rd</sup> and County Club. The development is 53<sup>rd</sup> flats. Details about additional affordable units can be found here.  
<https://www.corvallisoregon.gov/cd/page/affordable-housing>

#### **VIII. HOPE Bylaws-Update & HB 4123 Strategic Plan (Julie Arena)**

- Formation of a Coordinated Homeless Response Office (CHRO)
- Scope and Purpose of Amendments (see slide)
- New Structure; executive committee works with coordinated office staff.
- HOPE advisory board continues with forum and liaison with governing bodies and give input on on-going basis.
- **Integrating the organizational components required by House Bill 4123 for a Benton County Coordinated Homeless Response System that includes:**
  - Formation of a Coordinated Homeless Response Office (CHRO) and hiring necessary support staff. Includes:
    - HOPE Program Coordinator, HOPE Project Manager, and Grant Researcher and Writer.
  - An Advisory Board with representation from the governing body from each member government.
    - To date, Benton County has entered a Memorandum of Understanding (HB 4123 MOU) with the Cities of Corvallis and Philomath, and Community Services Consortium (CSC).
  - Support coordinated communications, public engagement and outreach for policy development.
- **Scope and Purpose of Amendments: Presented to Board of Commissioners 10/24 & HOPE on 10/27**
  - Create clear distinction between the operational and policy functions within the Coordinated Homeless Response System.
  - Formalize the formation of the Advisory Board as specifically required by HB 4123.
  - Define the role of the HOPE Board within the System.
  - Increase transparency of the System for improved community engagement.

#### **IX. Coordinated Homeless Response System: The HOPE Advisory Board's Role.**

- Forum for community and stakeholder engagement, consisting of a wide array of community expertise and representation of groups working on homelessness, housing, and social determinants of health.



- Liaison between the community and the governing boards of each member government of the Intergovernmental Council in collaboration with the Coordinated Office for policy improvement.
- Input to support the development and ongoing updates of the 5-year Strategic Plan.
- Next Steps: Meeting on 12/21 with city and county partners to discuss HB5019 rehousing funds. Also, working internally and with community partners to continue to align with local planning group priorities.
- HB4123: In January, HOPE Executive Committee meets to move forward HB 4123 Strategic Plan adoption.

**X. HOPE Board Advocacy Discussion:**

- Nancy: HOPE's role and advocacy: If interested, can show up as community member to meeting or email or call; but HOPE board is not an advocacy group. Say I am here as an individual and not speaking for HOPE.
- Roundtable opportunities: Pegge: we hear about opportunities on city council agenda and county agendas; to connect with media; so, if we are aware and can share with one another; we can appear as private citizens and share our interest.
- Nancy: If read something about elected officials, it is helpful and good to reach out and ask before getting angry about misunderstandings. Give us the chance to clarify.

**Meeting Adjourned at 5:25 pm**